

GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Company No. 198201013982 (93745-A))
(Incorporated in Malaysia)

FINANCIAL STATEMENTS
FOR THE FINANCIAL YEAR ENDED 31 DECEMBER 2023

198201013982 (93745-A)

**GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)**

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DIRECTORS' REPORT

The Directors have pleasure in presenting their report together with the audited financial statements of the Company for the year ended 31 December 2023.

PRINCIPAL ACTIVITY

The Company is engaged principally in the underwriting of life insurance business including investments-linked business.

RESULTS

RM'000

Net profit for the year

1,123,695

There were no material transfers to or from reserves or provisions during the financial year other than as disclosed in the financial statements.

In the opinion of the Directors, the results of the operations of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature.

SIGNIFICANT EVENTS

Great Eastern Life Assurance (Malaysia) Berhad ("GELM") and Great Eastern Takaful Berhad ("GETB") has on 2 October 2023 entered into an Implementation Agreement with AMAB Holdings Sdn Bhd ("AMAB") and MetLife International Holdings, LLC ("MetLife") in relation to the proposed disposal of their entire equity stake in AmMetLife Insurance Berhad ("AML") and AmMetLife Takaful Berhad ("AMT") to GELM and GETB, respectively, for RM1,121 million, subject to customary adjustment (the "Proposal"). Collectively, AMAB and MetLife jointly own 100% of both AML and AMT.

The Proposal is subject to, amongst others, the prior written approval of Bank Negara Malaysia and/or the Minister of Finance, and the Monetary Authority of Singapore. Upon receipt of the respective regulatory approvals and satisfaction of certain other conditions, AMAB, MetLife, GELM and GETB will execute the definitive agreements.

Upon completion of the Proposal, GELM will hold 100% of AML and GETB will hold 100% of AMT. In addition, the Proposal will see GELM, AML, GETB and AMT entering into an exclusive twenty-year bancassurance and bancatakaful agreements for the distribution of life insurance and family takaful products through the distribution network of Arab-Malaysia Merchant Bank Berhad ("AMMB") banking subsidiaries, AmBank (M) Berhad and AmBank Islamic Berhad, across Malaysia.

ULTIMATE HOLDING COMPANY

The ultimate holding company is Oversea-Chinese Banking Corporation Limited ("OCBC Bank"), a public listed company incorporated in the Republic of Singapore.

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DIVIDENDS

The amount of dividends paid by the Company since 31 December 2022 were as follows:

	RM'000
In respect of financial year ended 31 December 2022:	
Final single tier dividend of RM3.85 per ordinary share on 100,000,005 ordinary shares declared on 12 April 2023 and paid on 27 April 2023	385,000
In respect of financial year ended 31 December 2023:	
Interim single tier dividend of RM5.90 per ordinary share on 100,000,005 ordinary shares declared on 30 August 2023 and paid on 30 October 2023	<u>590,000</u>
	<u>975,000</u>

At the forthcoming Annual General Meeting, the directors do not recommend any final dividend in respect of the financial year ended 31 December 2023.

DIRECTORS

The names of the Directors of the Company in office since the beginning of the financial year to the date of this report are:

Mr Norman Ka Cheung Ip (Chairman)
Mr Tan Yam Pin
Mr Khor Hock Seng
Mr Siew Kah Toong
Mr Ou Shian Waei
Mr Foong Soo Hah
Ms Mimi Sze Ho (Appointed on 1 March 2024)
Mr Koh Poh Tiong (Stepped down on 15 May 2023)
Mr Ng Hon Soon (Stepped down on 31 October 2023)

In accordance with Clause 70 of the Company's Constitution, Mr Khor Hock Seng will retire at the forthcoming Annual General Meeting and, being eligible, offers himself for re-election.

Mr Tan Yam Pin will also retire in accordance with Clause 70 of the Company's Constitution at the the forthcoming Annual General Meeting but will not be offering himself for re-election.

In accordance with Clause 74 of the Company's Constitution, Ms Mimi Sze Ho will retire at the forthcoming Annual General Meeting and, being eligible, offers herself for re-appointment.

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DIRECTORS' BENEFITS

Neither at the end of the financial year, nor at any time during that year, did there subsist any arrangement to which the Company was a party, whereby the Directors might acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate, other than the options over shares in the Company's ultimate holding company as disclosed in this report.

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than benefits included in the aggregate amount of emoluments received or due and receivable by the Directors or the fixed salary of a full-time employee of the Company amounting to RM1,368,570.98 as shown in Note 21(b) and 27(b) to the financial statements) by reason of a contract made by the Company or a related corporation with any Director or with a firm of which the Director is a member or with a company in which the Director has a substantial financial interest required to be disclosed under Fifth Schedule, Part 1 Section 3 of the Companies Act 2016.

A Director and officer's liability insurance has been entered into by Great Eastern Capital (Malaysia) Sdn Bhd ("GEC") on behalf of all the Directors and officers within the GEC Group for the financial year ended 31 December 2023 pursuant to Section 289 of the Companies Act 2016. The cost of insurance effected amounted to RM168,485.

DIRECTORS' INTERESTS

According to the register of Directors' shareholdings, the interests of Directors in office at the end of the financial year in shares and options over shares in the Company's ultimate holding company, Oversea-Chinese Banking Corporation Limited ("OCBC Bank") during the financial year were as follows:

	Shareholdings in which Directors have a direct interest			
	1.1.2023	Acquired	Disposed	31.12.2023
(a) Ordinary shares in the capital of OCBC Bank				
Mr Norman Ka Cheung Ip	4,614	-	-	4,614
Mr Khor Hock Seng	560,976	115,035	-	676,011
Mr Siew Kah Toong	4,474	-	-	4,474
Mr Foong Soo Hah	12,064	-	-	12,064

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DIRECTORS' INTERESTS (CONT'D.)

	Shareholdings in which Directors are deemed to have an interest			
	1.1.2023	Granted	Vested	31.12.2023
Mr Norman Ka Cheung Ip	10,340	-	-	10,340 ⁽¹⁾
Mr Khor Hock Seng	280,067	113,971	(115,035)	279,003 ⁽²⁾

Notes:

- (1) Deemed interest arising from shareholdings by Spouse.
(2) Deemed interest arising from the OCBC Deferred Share Plan.

	Shareholdings in which Directors have a direct interest			
	1.1.2023	Acquired	Disposed	31.12.2023
(b) 5.1% non cumulative non convertible Preference Shares in OCBC Capital Corporation (2008)				
Mr Tan Yam Pin	2,000	-	-	2,000

	Options held by Directors in their own name			
	Expiry Date	Exercise Price S\$	1.1.2023	Granted Exercised 31.12.2023
(c) Options to subscribe for ordinary shares in the capital of OCBC Bank				
Mr Khor Hock Seng	22.3.2027	9.60	150,000	- (150,000) -
	21.3.2028	13.34	122,135	- - 122,135

Other than as disclosed above, none of the Directors in office at the end of the financial year had any interest in shares in the Company or its related corporations during the financial year.

CORPORATE GOVERNANCE DISCLOSURES

The Company has taken concerted steps to comply with Bank Negara Malaysia's ("BNM") Policy Document on Corporate Governance issued on 3 August 2016. The Company is committed to the standards and practices prescribed in this policy document.

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OTHER STATUTORY INFORMATION

- (a) Before the statement of financial position, statement of profit or loss and statement of comprehensive income of the Company were made out, the Directors took reasonable steps:
 - (i) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of provision for doubtful debts and satisfied themselves that there were no known bad debts and that adequate provision had been made for doubtful debts; and
 - (ii) to ensure that any current assets which were unlikely to realise their values as shown in the accounting records in the ordinary course of business have been written down to an amount which they might be expected so to realise.
- (b) At the date of this report, the Directors are not aware of any circumstances which would render:
 - (i) it necessary to write-off any bad debts or the amount of provision for doubtful debts in the financial statements of the Company inadequate to any substantial extent; and
 - (ii) the values attributed to current assets in the financial statements of the Company misleading.
- (c) At the date of this report, the Directors are not aware of any circumstances which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Company misleading or inappropriate.
- (d) At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or financial statements of the Company which would render any amount stated in the financial statements misleading.
- (e) As at the date of this report, there does not exist:
 - (i) any charge on the assets of the Company which has arisen since the end of the financial year which secures the liabilities of any other person; or
 - (ii) any contingent liability in respect of the Company which has arisen since the end of the financial year.

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OTHER STATUTORY INFORMATION (CONT'D.)

- (f) In the opinion of the Directors:
- (i) no contingent liability or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which will or may affect the ability of the Company to meet its obligations as and when they fall due; and
 - (ii) no item, transaction or event of a material and unusual nature has arisen in the interval between the end of the financial year and the date of this report which is likely to affect substantially the results of the operations of the Company for the financial year in which this report is made.
- (g) Before the statement of financial position and statement of profit or loss of the Company were made out, the Directors took reasonable steps to ascertain that there was adequate provision for its insurance liabilities in accordance with the valuation method specified in Part D of the Risk-Based Capital Framework for insurers issued by BNM.

For the purpose of paragraphs (e) and (f) above, contingent and other liabilities do not include liabilities arising from contracts of insurance underwritten in the ordinary course of business of the Company.

AUDITORS' REMUNERATION

Details of auditors' remuneration amounting to RM3,363,000 are set out in Note 21 to the financial statements.

There was no indemnity given to, or insurance effected for auditors of the Company in respect of the liability for any act or omission in their capacity as auditors of the Company during the financial year.

AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to accept appointment as auditors.

Signed on behalf of the Board in accordance with a resolution of the Directors dated **29 MAR 2024**



Siew Kah Toong



Ou Shian Waei

Kuala Lumpur

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CORPORATE GOVERNANCE DISCLOSURES (as referred to in the Directors' Report)

The Board of Directors (the "Board") of Great Eastern Life Assurance (Malaysia) Berhad (the "Company") together with the Management places great importance on high standards of corporate governance and are committed to upholding values of integrity, honesty and proper corporate conduct at all times in the business operations and dealings of the Company.

The Company adopts corporate governance practices as guided by the Bank Negara Malaysia ("BNM") Policy Document on Corporate Governance issued on 3 August 2016 (the "CG PD") and continues to enhance its standards of the overall governance.

BOARD MATTERS

The Board's Conduct of Affairs

The prime stewardship responsibility of the Board is to ensure the viability and sustainability of the Company and to ensure that it is managed in the best interests of the Company as a whole while taking into account the interests of the shareholders and other stakeholders. The Company has a Board Charter approved by the Board.

The Board provides strategic directions to, and oversight of the operations of the Company. The principal roles and functions of the Board, as set out in the Board Charter include the following:

- (a) providing leadership, reviewing, approving and overseeing the implementation of the Company's strategic direction and overall business objectives as well as the organisational structure of the Company as developed and recommended by the Management;
- (b) ensuring that the decisions and investments are consistent with the long-term strategic goals of the Company and reasonable standards of fair dealing with all stakeholders;
- (c) ensuring that obligations to shareholders, customers, policyholders and other stakeholders are understood and met;
- (d) ensuring that the necessary resources are in place for the Company to achieve its objectives;
- (e) ensuring that the Company operates in accordance with the relevant laws and regulations, as well as policies, processes and guidelines approved by the Board, so as to preserve its financial integrity;
- (f) reviewing and approving any transaction for the acquisition or disposal of assets that is material to the Company;
- (g) meeting regularly with Management, including key persons in control job functions, discussing and reviewing critically the decisions made, information provided and any explanations given by Management and key persons in control job functions, relating to the business and operations of the Company;

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BOARD MATTERS (CONT'D.)

The Board's Conduct of Affairs (Cont'd.)

The Board provides strategic directions to, and oversight of the operations of the Company. The principal roles and functions of the Board, as set out in the Board Charter include the following (Cont'd.):

- (h) overseeing and approving of the Company's risk appetite to be consistent with the strategic intent, operating and regulatory environment, effective internal controls, capital sufficiency and regulatory standards;
- (i) overseeing, through the Board Audit Committee, the quality and integrity of the accounting and financial reporting systems, disclosure controls and procedures, and system of internal controls, and the review of all material related party transactions;
- (j) overseeing, through the Board Risk Management Committee, the management of the risks of the Company, the establishment and operation of an independent risk and adequate management function, supported by a system of sound internal controls, for identifying, measuring, monitoring, controlling and reporting risks on an enterprise-wide basis, the adequacy of the risk management function (including ensuring that it is sufficiently resourced to monitor risk by the various risk categories and that it has appropriate independent reporting lines), and the capital management strategy, including the optimal allocation of capital resources, and the quality of the risk management processes and reporting;
- (k) overseeing through the Board Nominations and Remuneration Committee, the selection, performance, remuneration and succession planning of the Senior Officers¹ and Non-Senior Officers², such that the Board is satisfied with their collective competence to effectively lead the operations of the Company;
- (l) establishing corporate values and standards, emphasizing integrity, honesty and proper conduct at all times, with respect to internal dealings and external transactions, including situations where there are potential conflicts of interest;
- (m) overseeing, through the Board Nominations and Remuneration Committee, the design and operation of an appropriate remuneration framework and ensuring that the remuneration practices are aligned with the remuneration framework;
- (n) reviewing Management's performance and ensuring that Management formulates policies and processes to promote fair practices and high standards of business conduct by staff;
- (o) maintaining records of all meetings of the Board and Board Committees, especially with regards to records of discussions on key deliberations and decisions taken;

Notes:

¹ Senior Officers of the Company referred throughout this Corporate Governance Disclosures are the Senior Management Team and such other executives as the Board and/or regulator should determine.

² Non-Senior Officers of the Company referred throughout this Corporate Governance Disclosures are officers with rank of Senior Vice Presidents and above who are not members of the Senior Management Team, and officers who are categorised as Other Material Risk Takers.

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BOARD MATTERS (CONT'D.)

The Board's Conduct of Affairs (Cont'd.)

The Board provides strategic directions to, and oversight of the operations of the Company. The principal roles and functions of the Board, as set out in the Board Charter include the following (Cont'd.):

- (p) overseeing the implementation of the Company's governance and internal control frameworks, and periodically reviewing the frameworks to ensure they remain appropriate in light of material changes to the size, nature and complexity of the Company's operations;
- (q) promoting sustainability through appropriate environmental, social and governance considerations in the Company's business strategies;
- (r) overseeing and approving of the recovery and resolution as well as business continuity plans for the Company to restore its financial strength, and to maintain or preserve critical operations and services when they come under stress; and
- (s) promoting timely and effective communications between the Company and BNM on matters affecting or that may affect the safety and soundness of the Company.

Conflicts of Interest

The Company has implemented a Directors' Conflict of Interest ("COI") Guide which sets out the procedures to address actual or potential conflicts of interest of the Directors. The COI Guide serves to safeguard against the risk that a Director's decision may be unduly influenced by other secondary interests, instead of the interests of the Company. Pursuant to the COI Guide, the Directors of the Company shall disclose to the Board the nature and extent of their interest whether directly or indirectly, in a material transaction or material arrangement with the Company.

Directors with conflicts of interest would recuse themselves from discussions and decisions involving the issues of conflict.

Board Approval

The Company has adopted internal guidelines on matters that require Board approval. Matters requiring Board approval include but are not limited to the overall business strategy and direction, significant policies governing the operations of the Company, strategic or significant acquisitions and disposal of assets by the Company, corporate restructuring, major corporate initiatives and other activities of a significant nature, dividend policy and dividend declaration, all material related party transactions, authority levels for the Company's core functions and outsourcing of core business functions.

The Board approves transactions exceeding certain threshold limits, while delegating authority for transactions below the threshold limits to Board Committees and Management to optimise operational efficiency.

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BOARD MATTERS (CONT'D.)

Board Committees

While the Board has ultimate responsibility for the affairs of the Company, it has established a number of Board Committees to assist it in carrying out more effective oversight of the operations and business affairs of the Company. These Board Committees consist of the Board Audit Committee, Board Nominations and Remuneration Committee, and Board Risk Management Committee. All the Board Committees have been constituted with clear Board-approved written terms of reference setting out their compositions, authorities and duties, and any changes thereto also require the Board's approval.

The Board Committees, in carrying out their responsibilities in accordance with their respective terms of reference, are also actively involved in assisting the Board to ensure compliance with good corporate governance practices by the Company. Minutes of the Board Committees' meetings, which provide a fair and accurate record of the discussions, key deliberations and decisions taken during the meetings, are maintained and circulated to the Board. The composition and details of principal roles and responsibilities of the Board Committees are set out below.

Under the CG PD, the Board Committees are required to comprise at least three Non-Executive Directors, with a majority of them being Independent Directors. The Board Committees must be chaired by an Independent Director who is not the Chairman of the Company.

Board Audit Committee

The Board Audit Committee comprises the following Directors:

- Mr Siew Kah Toong, Chairman
- Mr Norman Ka Cheung Ip, Member
- Mr Ou Shian Waei, Member

Majority of the Members (including the Chairman) are Independent Directors.

The Board Audit Committee has explicit authority to investigate any matters within its terms of reference and has the full co-operation of and access to Management. The Board Audit Committee has full discretion to invite any Director or Senior Officer to attend its meetings. It has resources to enable it to discharge its functions properly.

The functions performed by the Board Audit Committee and details of the Board Audit Committee's activities during 2023 included the following:

- (a) Reviewed with the Internal Auditors –
 - (i) their audit plan, evaluation of the system of internal controls and audit reports;
 - (ii) the scope and results of the internal audits; and
 - (iii) the assistance given by the officers of the Company to the internal auditors.
- (b) Reviewed with the External Auditors –
 - (i) their audit plan prior to the commencement of the annual audit;
 - (ii) the interim financial statements and the audited financial statements of the Company for the financial year and the auditors' report thereon for submission to the Board for consideration and approval thereafter;

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BOARD MATTERS (CONT'D.)

Board Audit Committee (Cont'd.)

- (b) Reviewed with the External Auditors (Cont'd.)–
- (iii) the scope and results of the audit procedures and cost effectiveness, and their independence and objectivity taking into consideration factors including the nature and extent of non-audit services provided by them (if any);
 - (iv) the implications and impact of new or proposed changes in financial reporting standards, accounting policies and regulatory requirements on the financial statements together with the Senior Officers;
 - (v) any significant financial reporting issues, to ensure the integrity of the financial statements of the Company; and
 - (vi) the assistance given by the officers of the Company, including the internal auditors, to the external auditors.
- (c) Reviewed the adequacy, independence and effectiveness of the internal audit function of the Company.
- (d) Maintained an appropriate relationship with both the internal and external auditors.
- (e) Recommended the re-appointment of the external auditors to the Board.
- (f) Recommended the remuneration and terms of engagement of the external auditors to the Board.
- (g) Reviewed and updated the Board on all related-party transactions.
- (h) Monitored compliance with the COI Guide.

The Board Audit Committee, in performing its functions, meets at least once annually with the internal and external auditors in separate sessions without the presence of Management, to consider any other matters which may be raised privately.

The Board Audit Committee held a total of eight meetings (comprising six scheduled and two ad hoc meetings) in 2023. By invitation, the Board Audit Committee meetings were also attended by the internal and external auditors, Executive Director, Group Chief Financial Officer, Group Chief Internal Auditor and relevant Senior Officers.

Board Nominations and Remuneration Committee

The Board Nominations and Remuneration Committee comprises the following Directors:

- Mr Tan Yam Pin, Chairman
- Mr Norman Ka Cheung Ip, Member
- Mr Foong Soo Hah, Member

Majority of the Members (including the Chairman) are Independent Directors.

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BOARD MATTERS (CONT'D.)

Board Nominations and Remuneration Committee (Cont'd.)

The responsibilities of the Board Nominations and Remuneration Committee are set out in its Board-approved terms of reference. The Board Nominations and Remuneration Committee reviews the Board and Board Committee compositions annually. It is responsible for identifying candidates for directorship, reviewing and recommending nominations and re-nominations of Directors on the Board and Board Committees. It also reviews nominations and dismissals or resignations of Senior Officer and Non-Senior Officer positions in the Company.

The Board Nominations and Remuneration Committee is also responsible to recommend to the Board for endorsement a framework of Directors' fees, as well as remuneration of the Senior Officers and Non-Senior Officers. For Senior Officers and Non-Senior Officers, the framework covers all aspects of total compensation packages, including basic salary, various performance bonus, allowances, deferred share awards and benefits. The variable components have been designed to link rewards to corporate and individual performance, based on appropriate and meaningful performance measures set up by the Company, and approved by the Board Nominations and Remuneration Committee and the Board. The Board Nominations and Remuneration Committee also ensures that the Company's remuneration policies and practices are aligned with the approved framework and that remuneration packages are appropriate to attract, retain and motivate the Senior Officers and Non-Senior Officers without being excessive.

The Board Nominations and Remuneration Committee held a total of seven meetings (comprising six scheduled and one ad hoc meeting) in 2023.

Board Risk Management Committee

The Board Risk Management Committee comprises the following Directors:

- Ms Mimi Sze Ho, Chairperson (*Appointed on 1 March 2024*)
- Mr Norman Ka Cheung Ip, Member
- Mr Ou Shian Waei, Member
- Mr Foong Soo Hah, Member

Majority of the Members are Independent Directors.

The Board Risk Management Committee is responsible for overseeing all risk management and compliance matters (strategic, market, credit, liquidity, insurance, operational, technology, cyber security, information/data loss, regulatory and compliance, sustainability and any other category of risks); as well as technology-related matters as delegated by the Board or as deemed necessary by the Board Risk Management Committee.

It reviews the overall risk management philosophy, including the risk profile, risk tolerance level, and risk and capital management strategy, in line with the overall corporate strategy and risk appetite as set and approved by the Board. The Board Risk Management Committee also assists the Board in monitoring the effectiveness and adequacy of the risk management processes and systems set up by the Company. It oversees the cultivation of a strong risk culture that promotes risk awareness and sound risk taking.

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BOARD MATTERS (CONT'D.)

Board Risk Management Committee (Cont'd.)

The Board Risk Management Committee performs its functions pursuant to its Board-approved terms of reference. The terms of reference include endorsement or approval of (where applicable) frameworks, policies and charters; strategies for effective risk management of various risk exposures including those arising from investment management and asset-liability management; as well as review of other financial transactions that exceed the authority limits of the Management Committees. Material investment-related activities and transactions are reviewed by the Board Risk Management Committee and recommended to the Board for information or approval, as applicable.

It reviews the appointment, annual performance evaluation, remuneration and termination of the (i) Head, Risk Management and (ii) Head, Compliance as both of these positions report directly to the Board Risk Management Committee. Its recommendation is then submitted to the Board Nominations and Remuneration Committee for endorsement, and the Board for approval.

The Board Risk Management Committee meets with the Head, Risk Management and the Head, Compliance at least once a year without the presence of Management to discuss matters, which may be raised privately.

The Risk Management Department is adequately staffed by experienced and qualified employees who are sufficiently independent to perform their duties objectively. The Department regularly engages Senior Officers to develop enterprise-wide risk controls and risk mitigation procedures.

The Board Risk Management Committee held a total of six meetings (comprising five scheduled and one ad hoc meeting) in 2023.

The Company's enterprise risk governance, risk management objectives and policies and other pertinent details are disclosed in Note 29 of the Notes to the Financial Statements.

Meetings and Directors' Attendance

The Board meets regularly during the year to review the business performance and key activities of the Company, and to consider significant business proposals presented by the Management. All members of the Board participate actively in Board discussions and decisions are taken objectively in the interests of the Company. The Board guides Management with strategic directions to achieve its stated goals and Management remains accountable to the Board. Where warranted by particular circumstances, *ad hoc* Board or Board Committee meetings will be convened. In 2023, the Board convened seven scheduled and three *ad hoc* Board meetings.

The contributions of the Directors go beyond attendance at meetings. They individually or collectively engage with other Directors and Management outside formal meetings in their oversight of the affairs of the Company.

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BOARD MATTERS (CONT'D.)

Meetings and Directors' Attendance (Cont'd.)

Meetings of the Board and Board Committees via telephone, video conference, or any other similar communications equipment are permitted by the Company's Constitution. If a Director is unable to attend a Board or Board Committee meeting, he will still be able to access all the papers and materials to be tabled for discussion at that meeting. Directors are provided with complete, adequate and timely information related to agenda items before each meeting. Directors are also equipped with electronic tablets that allow secured access to Board and Board Committee meeting materials.

All Directors have complied with the minimum requirement of 75% attendance at Board meetings as stipulated in the CG PD and Board Charter.

The number of meetings of the Board and Board Committees held in 2023 and the attendance of the Directors at those meetings are tabulated in the following table.

Directors' attendance at Board and Board Committee meetings in 2023

Director	Board	Board Audit Committee	Board Nominations and Remuneration Committee	Board Risk Management Committee	Annual General Meeting
	Number of meetings held in 2023				
Mr Norman Ka Cheung Ip ⁽¹⁾	10	1	7	6	√
Mr Tan Yam Pin	9	-	6	-	√
Mr Koh Poh Tiong ⁽²⁾	5	-	4	-	√
Mr Khor Hock Seng	10	-	-	-	√
Mr Ng Hon Soon ⁽³⁾	9	7	-	6	√
Mr Siew Kah Toong	10	8	-	-	√
Mr Ou Shian Waei	10	8	-	6	√
Mr Foong Soo Hah ⁽⁴⁾	10	-	3	6	√

Notes:

- (1) Appointed as Member of the Board Audit Committee on 1 November 2023.
- (2) Stepped down as Director and relinquished his position as Member of the Board Nominations and Remuneration Committee on 15 May 2023.
- (3) Stepped down as Director and relinquished his position as Chairman of the Board Risk Management Committee and Member of the Board Audit Committee on 31 October 2023.
- (4) Appointed as Member of the Board Nominations and Remuneration Committee on 1 November 2023.
- (-) Not applicable to the Non-Member of the respective Board Committees.

Two Joint Board Audit Committee – Board Risk Management Committee meetings were held in 2023. Directors' attendance at these meetings is not included in the above table.

Two Extraordinary General Meetings were held in 2023. Directors' attendance at these meetings is not included in the above table.

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BOARD MATTERS (CONT'D.)

Access to Information

The Board members are provided with relevant and timely information by Management on matters to be discussed or considered at meetings of the Board and Board Committees. For matters requiring approval, information furnished by Management usually includes background explanatory information, relevant facts and/or analysis to support the proposal, implications or merits of the case, risk analysis and mitigating strategies, the budget (if applicable) and Management's recommendation. The Senior Officers who are responsible to provide additional information and insight or provide clarifications to queries raised are usually invited to the meeting for discussion on such matters. Occasionally, external consultants engaged on specific projects may also be invited to brief the Board or Board Committees, where relevant. All Board and Board Committees' members have unfettered access to information, which the Company is in possession of or has access to, for the purpose of carrying out their responsibilities.

Directors have separate and independent access to the Company Secretary and Senior Officers of the Company at all times. The Company Secretary attends all Board meetings and prepares minutes of Board proceedings. She assists the Chairman to ensure that appropriate Board procedures are followed and that applicable regulations are complied with. Under the direction of the Chairman, she ensures good information flows within the Board and Board Committees, and between Senior Officers and Directors. The Company Secretary also facilitates the orientation of new Directors and professional development of Directors, as required. The appointment and removal of the Company Secretary is considered to be a matter for the Board as a whole.

The Directors may take independent professional advice as and when necessary to enable them to discharge their duties effectively. Similarly, the Board and Board Committees may obtain professional advice, whenever necessary and appropriate, so as to effectively discharge their roles and responsibilities. All engagements of external advisers are at the Company's expense.

Board Orientation and Development

A formal appointment letter will be issued to a newly appointed Director, together with a Director's Orientation Kit which will include key information of the Company, the terms of reference of the Board and Board Committees, duties and obligations of Directors as well as relevant rules and regulations. As part of the induction programme for new Directors, the Senior Officers will conduct briefing sessions on the Company's principal activities, business operations, staff strengths, and applicable rules and regulations. The Company constantly reviews and improves on the contents of such briefings to new Directors to take into account any new legislative changes which affect the Directors and to enable them to have a more comprehensive understanding of the Company, the insurance business and practices, and the Company's financial statements.

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BOARD MATTERS (CONT'D.)

Board Orientation and Development (Cont'd.)

The Board Nominations and Remuneration Committee ensures there is a professional development programme for all Directors, so that they are equipped with the appropriate skills and knowledge to perform their roles on the Board and Board Committees effectively. The Company arranges for new Directors to be briefed on areas such as accounting, risk management, insurance, cybersecurity and Environmental, Social and Governance matters; and facilitates their attendance at the mandatory "Financial Institutions Directors' Education ("FIDE") Core Programme within one year from their date of appointment. Industry-related and topical articles are regularly circulated to Directors as part of the Directors' continuous development programme. The Board Nominations and Remuneration Committee also encourages the Directors to be continually updated on developments affecting the insurance industry by offering them attendance at appropriate courses, conferences and seminars conducted by professional bodies within the industry or other professional organisations including programmes conducted by the FIDE FORUM, at their convenience. The Company has dedicated sufficient resources towards the on-going development of its Directors. The Company arranges for and funds the training and development programmes for existing and new Directors. The Company also maintains formal records of the training and development received by its Directors.

From time to time, in collaboration with the Board Nominations and Remuneration Committee, the Board Risk Management Committee organises Board Educational Series, with briefings or presentations by external professionals, consultants or Management staff on topics relevant to the insurance industry and provides updates on developments in the industry locally.

Professional development programmes arranged by the Company for Directors in 2023 included the following topics:

- Board Educational Series:
 - Cross Currents of Headwinds and Tailwinds
 - Cybersecurity for the Cloud
 - Fiduciary Duty on Climate Risk Management
 - Great Eastern Cloud Journey & Cyber Defense Roadmap
 - Navigating MFRS 17: Transition, Parallel Runs, and Other Updates
 - Owners and Ownership: Beneficial Ownership – Who is Behind that Legal Person
 - Private Market Investments
 - Standing Limits in Managing Financial Risk
- Board Oversight Of Climate Risks And Opportunities
- BNM-FIDE FORUM Roundtable on Licensing and Regulatory Framework for DITO Exposure Draft
- BNM-FIDE FORUM Special Interest Group ("SIG") Discussion on Licensing & Regulatory Framework for DITO Exposure Draft
- BNM-FIDE FORUM Virtual Dialogue Session
- FIDE FORUM AI and Financial Institutions: Friend or Foe?
- FIDE FORUM Can America Stop China's Rise? Will ASEAN Be Damaged?
- FIDE FORUM Distinguished Board Leadership Series 2023 - Empowering Change through Diversity, Equity and Inclusion (DEI)
- FIDE FORUM-ICA Understanding the Impact of Digital Transformation in the Financial Industry: What Board Members Need to Know

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BOARD COMPOSITION AND GUIDANCE

Board Membership

The Company's present Board of seven Directors comprises a Non-Executive Chairman, Mr Norman Ka Cheung Ip, five Non-Executive Directors and one Executive Director. The five Non-Executive Directors are Mr Tan Yam Pin, Mr Siew Kah Toong, Mr Ou Shian Waei, Mr Foong Soo Hah and Ms Mimi Sze Ho. Mr Khor Hock Seng is the Executive Director.

Mr Koh Poh Tiong and Mr Ng Hon Soon stepped down from the Board on 15 May 2023 and 31 October 2023 respectively.

All appointments and re-appointments of Directors of the Company are subject to the approval of BNM.

Key Information on Directors

Key information on the Directors' qualifications, background, directorships and appointments are provided under the section "Board of Directors" of the Company's Annual Report³. The Directors' membership in various Board Committees is also set out therein. Information on their shareholdings in the Company's ultimate holding company, Oversea-Chinese Banking Corporation Limited ("OCBC Bank") are disclosed in the Directors' Report that accompanies the Company's Financial Statements for the financial year ended 31 December 2023 ("FY2023"). The Directors do not hold any shares in the Company or its penultimate holding company, Great Eastern Holdings Limited ("GEH").

Board Composition and Independence

An Independent Director of the Company is one who is independent in character and judgement, and free from associations or circumstances that may impair the exercise of his or her independent judgement. He/She or any person linked to him/her is also independent from management, substantial shareholder and business or other contractual relationships with the Company or any of its affiliates within the last two years; and has not served for more than nine years on the Board. Each Director is required to abstain from the Board Nominations and Remuneration Committee's and the Board's deliberations respectively on his/her own independence.

The Company's Board comprises a majority of Independent Directors. The Board Nominations and Remuneration Committee determines annually whether a Director is independent. The Board Nominations and Remuneration Committee has determined that five out of the seven Directors of the Company are independent and they are Mr Tan Yam Pin, Mr Siew Kah Toong, Mr Ou Shian Waei, Mr Foong Soo Hah and Ms Mimi Sze Ho.

Mr Norman Ka Cheung Ip is deemed as non-independent as he has served for more than nine years on the Board. Mr Norman Ka Cheung Ip is independent from management and business or contractual relationships with the Company or any of its affiliates.

Mr Khor Hock Seng is an Executive Director as he is the Group Chief Executive Officer of GEH.

Note:

³ Available at the Company's website at <https://www.greasternlife.com/my/en/index.html>.

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BOARD COMPOSITION AND GUIDANCE (CONT'D.)

Board Composition and Independence (Cont'd.)

The Board, through its Board Nominations and Remuneration Committee, is of the view that the current Board and Board Committees are of an appropriate size to facilitate effective decision making, taking into account the scope and nature of the operations of the Company.

Further, the Board Nominations and Remuneration Committee also annually assesses the diversity of its members' competency profiles, and determines the collective skills required to discharge its responsibilities effectively.

The Company's Directors have diverse backgrounds, experience and qualifications, and bring a wide range of financial and commercial experience to the Board. Collectively, they provide the necessary business acumen, knowledge, capabilities and core competencies to the Company, including industry knowledge in insurance and actuarial science, investment and asset management, banking, accounting, finance, strategy formulation, information technology, management experience, risk management, familiarity with regulatory requirements and knowledge of cybersecurity risks. The diversity of experience and competencies of the Directors enhance the effectiveness of the Board in discharging its responsibilities. Directors who serve on Board Committees have an appropriate mix of skills and capabilities, taking into account the skill set required for Board Committees to perform their respective roles and responsibilities.

The Company's Directors have a sound understanding of the business strategy, nature of the business activities of the Company and their associated risks. With the knowledge, objectivity and balance contributed by its members, the Board constructively challenges and enhances proposals on strategy, reviews the performance of Management against agreed goals and objectives, and monitors the reporting of performances.

CHAIRMAN AND CHIEF EXECUTIVE OFFICER

The Chairman and the Chief Executive Officer ("CEO") are not related to each other. The roles of the Chairman, Mr Norman Ka Cheung Ip, and the CEO, YBhg Dato Koh Yaw Hui, are distinct and separate, with clear division of responsibilities between them to ensure an appropriate balance of power, increased accountability and greater independence in decision making.

The principal responsibilities of the Chairman include leading the Board to ensure it effectively discharges its roles and responsibilities, approving agendas of Board meetings, monitoring the quality and timeliness of the flow of information from Management to the Board and promoting effective communication with shareholders. The Chairman also facilitates robust discussions and deliberations in Board meetings, encourages constructive relations between the Board and Management, and promotes high standards of corporate governance with the full support of other Directors, the Company Secretary and Management.

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CHAIRMAN AND CHIEF EXECUTIVE OFFICER (CONT'D.)

The CEO manages the Company and oversees the Company's operations and implementation of its strategies, plans and policies to achieve planned corporate performance and financial goals. His management of the Company's businesses, including implementing the Board's decisions, is carried out with the assistance of the Senior Officers of the Company. Collectively, they are responsible for the day-to-day operations and administration of the Company, ensuring, *inter alia*, operational and organisational efficiency, profitable performance, regulatory compliance, good corporate governance and effective risk management. The Board reviews the CEO's performance against his performance targets annually.

BOARD MEMBERSHIP

Process for Appointment of New Directors and Re-appointment of Existing Directors

The Board Nominations and Remuneration Committee has a key role in carrying out the formal and transparent process established for the appointment and re-appointment of Directors to the Board. Proposals for the appointment of new Directors and re-appointment of existing Directors are reviewed by the Board Nominations and Remuneration Committee. The Board Nominations and Remuneration Committee meets with the candidates to assess their suitability and commitment. Amongst others, the Board Nominations and Remuneration Committee takes into consideration the candidate's professional qualifications, integrity, financial and commercial business experience, and field of expertise relevant to the Company, as well as his or her potential to contribute to the effectiveness of the Board and to complement the skills, knowledge and expertise of the Board. Competent individuals are nominated for the Board's consideration, before submitting the application to BNM for approval.

The proposed candidate is required to confirm that he or she is not an active politician as defined in the CG PD. Further, he must not have prior involvement as an external auditor for the Company either in the capacity of an officer who is directly involved in the Company's engagement or partner of the external auditor firm; until at least two years after he ceases to be an officer or partner of the external auditor firm or the firm last served as an auditor of the Company. The proposed candidate is expected to provide such confirmation to BNM prior to his/her respective appointment and re-appointment as Director.

In addition, the Board Nominations and Remuneration Committee further determines the proposed candidate's independence status under the CG PD and ensures that the proposed candidate will satisfy the criteria under the CG PD in that his or her appointment or re-appointment will not result in non-compliance with any of the composition requirements for the Board and Board Committees, and that he or she is a fit and proper person for the office, taking into account his or her track record, age, experience, capabilities, skills and other relevant factors as may be determined by the Board Nominations and Remuneration Committee. Such reviews are also conducted on an annual basis to ensure that each Director remains qualified for the office based on the above criteria.

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BOARD MEMBERSHIP (CONT'D.)

Re-election and Re-appointment of Directors at Annual General Meeting

All Directors of the Board are required to retire from office at regular intervals, at least once every three years. At each Annual General Meeting of the Company, one-third of the Directors, being those who have served longest in office since their re-election, are required to retire by rotation in accordance with the Company's Constitution. Pursuant to the Company's Constitution, newly appointed Directors will hold office until the next Annual General Meeting and, if eligible, can stand for re-election. Retiring Directors are eligible for re-election when re-nominated by the Board Nominations and Remuneration Committee, taking into account their expertise, knowledge and commitment, and their contributions to Board discussions and to the effectiveness of the Board.

The Director who is retiring by rotation under Clause 70 of the Company's Constitution and standing for re-election at the 2024 Annual General Meeting is Mr Khor Hock Seng. Mr Tan Yam Pin will also be retiring by rotation under Clause 70 of the Company's Constitution at the 2024 Annual General Meeting, however will not be offering himself for re-election.

Ms Mimi Sze Ho was appointed to the Board on 1 March 2024. She will retire pursuant to Clause 74 of the Company's Constitution and is eligible to be re-appointed to the Board at the Company's Annual General Meeting to be convened on 18 April 2024.

Directors are expected to set aside adequate time for their oversight of matters relating to the Company. Directors provide declarations of changes on their other appointments which are disseminated to all Board members. The Company has established guidelines on meeting attendance and the extent of other appointments outside of the Company that a Director may assume. Each of the Directors' listed company directorships and principal commitments are provided under the section "Board of Directors" of this Annual Report³. The Board Nominations and Remuneration Committee annually assesses each Director's attendance record and meeting participation to determine if a Director is able to and has been diligently discharging his or her duties as a Director of the Company.

Board Performance

The Board has an annual performance evaluation process, carried out by the Board Nominations and Remuneration Committee, to assess the effectiveness of the Board, Board Committees and each Director's contributions. This annual assessment process consists principally of evaluation by and feedback from each Director. Each Director evaluates the performance of the Board and Board Committees. The assessment of the contributions of individual directors to the effectiveness of the Board is also performed annually. Such assessments are made against established performance criteria consistent with those approved by the Board and used in the previous year. A member of the Board Nominations and Remuneration Committee will abstain from participating in the Board Nominations and Remuneration Committee discussion upon his/her performance to avoid conflicts of interest.

Note:

³ Available at the Company's website at <https://www.greateasternlife.com/my/en/index.html>.

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BOARD MEMBERSHIP (CONT'D.)

Board Performance (Cont'd.)

An external party is engaged once every three years to facilitate the Board Evaluation process and to provide the Board with an independent perspective of the Board's performance, including benchmarks against peer boards and industry best practices.

The Board Evaluation questionnaire focused on areas such as competency and independence, information quality and timeliness, conduct of meetings, environmental, social and corporate governance, managing performance, succession planning, Directors' development, internal controls and risk management as well as culture and conduct. With regard to the individual Director's assessment criteria, this would include attributes such as each Director's contribution, integrity, knowledge and abilities.

The purpose of the evaluation is to increase the overall effectiveness of the Board. The Board has found the evaluation process useful and constructive since its implementation. This collective process has also provided an opportunity to obtain insightful feedback from each Director on suggestions to enhance the effectiveness of the Board and the Board Committees.

REMUNERATION MATTERS

Procedures for Developing Remuneration Policies, Level and Mix of Remuneration and Disclosure on Remuneration

The objective of the Company's remuneration policy is to attract, motivate, reward and retain quality personnel.

In considering its recommendations to the Board and in approving remuneration, the Board Nominations and Remuneration Committee ensures that remuneration policies are in line with the relevant regulations and guidelines, the strategic objectives of the Company, as well as the Company's Code of Conduct and ethics, corporate values, and do not give rise to conflicts between objectives of the Company and interests of individual Directors and employees. Remuneration is aligned to specific job functions undertaken and where the employee undertakes any control job functions, the performance and remuneration package of that employee is determined independently of the business functions of the Company, and is further aligned to the risks that the Company undertakes in its operations that is relevant to the specific job function. The Board Nominations and Remuneration Committee also considers inputs from relevant control job functions on performance evaluation and remuneration outcomes, seeks input from the Board Risk Management Committee and Board Audit Committee to ensure that remuneration practices do not create incentives for excessive or inappropriate risk-taking behaviour.

The Board Nominations and Remuneration Committee is tasked to review and recommend to the Board the general remuneration policy framework as well as the specific remuneration of each Director and for each Senior Officers and Non-Senior Officers. No Director is involved in the deliberations regarding any remuneration, compensation or any form of benefits to be granted to himself/herself.

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REMUNERATION MATTERS (CONT'D.)

Level and Mix of Remuneration

Remuneration of Non-Executive Directors

The Non-Executive Directors are paid Directors' fees, which take into account factors such as the Directors' contributions, effort and time spent, attendance at and frequency of meetings, the respective responsibilities of Directors including the Board Committees on which they serve, market practices and the need to pay competitive fees to attract, retain and motivate Directors.

The Board Nominations and Remuneration Committee performs an annual review of the Directors' fee structure and of the computation of the aggregate Directors' fees based on the earlier Board-approved fee structure, before recommending any proposed changes to the Board for endorsement. The Directors' fees proposed by the Board each year are subject to the shareholders' approval at the Company's Annual General Meeting.

The Board Nominations and Remuneration Committee has considered the market practices for Non-Executive Director remuneration, and on its recommendation, the Board has decided to use the same fee structure for computing the fee for each Non-Executive Director for the FY2023 as that used in the previous financial year (in the following table):

		Annual Retainer	
Board	Chairman	RM130,000	
	Member	RM65,000	
Board Committees	<u>Chairman:</u> <ul style="list-style-type: none">• Board Audit Committee• Board Risk Management Committee	RM50,900	
	<u>Member:</u> <ul style="list-style-type: none">• Board Audit Committee• Board Risk Management Committee	RM25,400	
	<u>Chairman:</u> <ul style="list-style-type: none">• Board Nominations and Remuneration Committee	RM45,000	
	<u>Member:</u> <ul style="list-style-type: none">• Board Nominations and Remuneration Committee	RM27,000	
	Attendance fees per Board or Board Committee meeting		RM2,600

Attendance fees are paid to Non-Executive Directors to recognise their contributions and time spent in attending meetings.

Remuneration Policy in respect of Senior Officers and Non-Senior Officers

The remuneration policy is approved by the Board and is subject to annual review taking into account changes in the remuneration practices and/or regulator's requirements from time to time.

The remuneration of the CEO, the Senior Officers and Non-Senior Officers of the Company are reviewed annually by the Board Nominations and Remuneration Committee, based on the overall remuneration framework approved by the Board. Currently, there are 13 identified Senior Officers and 7 identified Non-Senior Officers under the purview of the Board Nominations and Remuneration Committee.

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REMUNERATION MATTERS (CONT'D.)

Remuneration Policy in respect of Senior Officers and Non-Senior Officers (Cont'd.)

Staff engaged in all control functions including Compliance, Risk Management, Actuarial Valuation, Audit and others do not carry business profit targets in their goal sheets, and hence are compensated independently of the business profit achievements. Their compensation is dependent on the achievement of key results in their respective domain.

Pursuant to the CG PD, Other Material Risk Takers is defined to include an officer who can materially commit or control significant amounts of the Company's resources or whose actions are likely to have a significant impact on the Company's risk profile. There are 6 identified Other Material Risk Takers who are subject to risk control Key Performance Indicators ("KPIs") and risk adjusted variable compensation.

In such annual reviews, the Board Nominations and Remuneration Committee takes into consideration factors such as market competitiveness and market benchmark, and that the remuneration is commensurate with specific job function undertaken, individual performance and contribution and the overall performance of the organisation. The Board Nominations and Remuneration Committee also takes into account the time horizon of risks that the organisation is exposed to, including ensuring that all variable compensation payments shall not be fully paid over short periods when risks are released over longer periods.

As part of the Company's continuous efforts to create sustainable value for stakeholders through broad-based growth across its core markets, delivering sustained earnings, driving core competencies of disciplined risk management, prudent investment and continued upgrading of technology and people, and ensuring sustainable business practices, the performance measures set for each business unit embeds these objectives, which match their functions and are consistent with the Company's risk appetite. In determining the remuneration of Senior Officers and Non-Senior Officers, risk and control indicators as well as audit findings and compliance issues are taken into account when assessing their overall performance, in addition to their achievement in business and operation performance. Senior Officers and Non-Senior Officers are remunerated based on the achievements of their own performance measures which are in turn determined in accordance with their roles, and the demonstration of core values and competencies, while taking into account market compensation data for their respective job roles.

Disclosure on Remuneration

To ensure that its remuneration packages are competitive, the Company regularly reviews salary levels and benefits packages based on market data provided by recognised consultants who conduct surveys on comparative groups in the financial sector. The determination of the Company's variable compensation pool is fully discretionary and the factors taken into consideration include financial and non-financial metrics such as the Company's performance, audit ratings, risk indicators and compliance issues, market conditions and competitive market practices.

The total compensation packages for Senior Officers and Non-Senior Officers comprise basic salary, various performance-related variable compensation, allowances, deferred share awards and benefits.

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REMUNERATION MATTERS (CONT'D.)

Disclosure on Remuneration (Cont'd.)

The variable components have been designed to link rewards to corporate and individual performance, based on appropriate and meaningful performance measures set up by the Company, and approved by the Board Nominations and Remuneration Committee and the Board. Senior Officers are subject to an additional performance measurement approach by embedding a set of corporate governance indicator for more prudent risk taking.

The annual budget for salary increment and performance-related variable compensation are reviewed and endorsed by the Board Nominations and Remuneration Committee and is submitted to the Board for approval.

As a consequence of the financial crisis in recent years, financial institutions globally have been reviewing compensation practices to reduce incentives that encourage excessive risk taking. While the Company has adopted compensation practices that take into account the principles and implementation standards issued by the Financial Stability Forum for Sound Compensation Practices, it also continues to review its compensation practices on an on-going basis to further ensure that decisions made are conducive for sustained business performance. In its deliberations, the Board Nominations and Remuneration Committee also takes into account both financial and non-financial factors that are consistent with the long-term objectives and financial soundness of the Company, the remuneration principles, practices and standards issued by the regulator from time to time.

Senior Officers and Non-Senior Officers through annual self-declaration commit not to undertake activities (such as personal hedging strategies and liability-related insurance) that will undermine the risk alignment effects embedded in their remuneration.

In collaboration with the Board Nominations and Remuneration Committee, the Company has designed and developed its Performance Assessment and Remuneration Framework, which takes into consideration the prevailing regulatory requirements, and with the inputs from the Senior Officers. The Performance Assessment and Remuneration Framework is independently reviewed by the Joint Board Audit Committee and Board Risk Management Committee. The Board Risk Management Committee may with the assistance of Risk Management Department assess how the Performance Assessment and Remuneration Framework affects the Company's risk profile.

The Company's variable compensation varies in line with its financial performance and corporate governance requirements.

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REMUNERATION MATTERS (CONT'D.)

Share-based incentives

The Company does not have any share option scheme or share plan in place. Instead, the Company's ultimate holding company, OCBC Bank, grants share awards pursuant to the OCBC Deferred Share Plan to selected senior executives of the Company, based on recommendations of the Board Nominations and Remuneration Committee. All grants and awards are subject to cancellation and clawback if it is determined that they were made on the basis of materially inaccurate financial statements and/or the employee has engaged in conduct that results in financial loss, reputational harm, restatement of financial results and/or adverse changes of the Company's risk profile/rating, which takes into consideration the risks that could have a long-term negative impact on the Company.

Disclosure of Directors' and CEO Remuneration

The total Directors' and CEO's Remuneration in respect of FY2023 is shown under Note 21(b) of the Notes to the Financial Statements. Non-Executive Directors will be paid Directors' Fees totaling RM1,368,570.98 in respect of FY2023, subject to shareholders' approval at the 2024 Annual General Meeting.

Disclosure of Senior Officers and Non-Senior Officers

The details of the remuneration granted to the eligible Senior Officers and Non-Senior Officers are disclosed in the table below:

Total value of remuneration awards for FY2023:

	Unrestricted		Deferred	
	No. of pax	RM	No. of pax	Units
Fixed remuneration				
- Cash-based*	21	11,506,648.58	-	-
- Other*	1	35,200.00	-	-
Variable remuneration				
- Cash-based*	20	4,271,303.00		
- Shares and share-linked Instruments*	14	3,141,561.84	10	53,120 units (Deferred Share, Share Option and Employee Share Purchase Plan)
- Other*	21	2,828,225.46	-	-

Note:

* The headcount included the cessation of a Senior Officer during the year.

INTERNAL CONTROL FRAMEWORK

The internal control framework comprises among others, the infrastructure in the form of risk oversight committees at the Board and Management level; frameworks, policies and procedures; risk and compliance self-assessment processes for all business units to assess and manage the adequacy and effectiveness of their systems of internal controls and their level of compliance with applicable rules and regulations; and a monitoring and reporting process.

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INTERNAL CONTROL FRAMEWORK (CONT'D.)

Risk Management

The Board is responsible for the governance of risk. It sets the tone for the Company's risks culture and monitors, through the Board Risk Management Committee, the effectiveness and adequacy of the risk management processes and systems of the Company. The Board approves the Company's risk appetite and has oversight of the risk activities to ensure that the Company's strategic intent, operating environment, internal control mechanisms and capital sufficiency are consistent with the Company's risk appetite and regulatory standards. Further details of the Enterprise Risk Management Framework implemented by the Company are set out in Note 29 of the Notes to the Financial Statements.

The Board emphasises the importance of institutionalising a strong risk culture within the Company. As a subset of the broader organisational culture, a strong risk culture supports appropriate risk awareness, bolsters effective risk management and promotes sound risk taking to ensure the Company's risk profile remains within its risk appetite. The Board also approves the risk culture principles and, along with it, the set of desired risk culture behaviours to support the target risk culture throughout the Company.

An Annual Enterprise Risk report is submitted to apprise the Board Risk Management Committee and the Board of the Company's risk profile, the manner in which the Company determines its solvency and the various measures put in place to ensure that the solvency requirements are met at all times.

Internal Controls

The Board is responsible for ensuring that the Company's system of internal controls is adequate to safeguard stakeholders' interests and the Company's assets. The Company has in place, self-assessment processes for all business units to assess the adequacy and effectiveness of their systems and processes of internal controls, and their level of compliance with applicable rules and regulations. The results of the evaluation are reviewed by the Senior Officers, who in turn would provide an annual assurance to the CEO on the adequacy and effectiveness of the Company's operational risk management and internal control systems and compliance with the relevant statutory and regulatory requirements. This self-assessment process is further supplemented by an annual assurance report on risk management and internal controls, submitted by Risk Management and tabled to the Board Audit Committee, the Board Risk Management Committee and the Board for notation.

The system of internal controls provides reasonable but not absolute assurance that the Company would not be adversely affected by any event that could be reasonably foreseen as it strives to achieve its business objectives. Therefore, the Board notes that no system of internal controls can provide absolute assurance against the occurrence of material errors, poor judgement in decision-making, human error, losses, fraud or other irregularities.

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INTERNAL CONTROL FRAMEWORK (CONT'D.)

Infrastructure

While the Board is ultimately responsible for the management of risks within the Company, there are risk oversight committees that facilitate in depth review of the risks associated with specific aspects of the business such as the Board Risk Management Committee, the Board Audit Committee, the Senior Management Team, the Asset Liability Committee, the Information Technology Steering Committee and the Product Development Committee. The duties and scope of work of these committees are documented in their respective terms of reference.

The authority delegated by the Board to the Board Committees and the CEO are formalised in the Company's Authority Grid. Other documents that guide on the delegation of the CEO's authority include underwriting limits, claim limits and investment limits.

The segregation of duties is paramount in ensuring that members of staff are not assigned potential conflicting responsibilities that relate to matters such as approvals, disbursements and administration of policies, execution and recording of investments, operational and internal audit/compliance functions, underwriting and credit controls.

Frameworks, Policies and Procedures

The Company has established risk management frameworks and policies that set forth the means by which the Company shall evaluate and manage the risks inherent in the business. The frameworks outline the common risk management process across all risk types within the Company.

A number of policies and procedures have also been put in place to guide and facilitate consistency in application across the board. These cover key risk areas such as:

- Investments
- Operations
- Technology, information and cyber
- Fraud and market conduct
- Money laundering and financing of terrorism
- Capital management, capital contingency and stress testing
- Related party and interested party transactions
- Third party service providers
- Reinsurance
- Business continuity
- Bribery and corruption
- Personal data
- Sustainability (including climate)

The frameworks, policies and procedures are reviewed regularly to ensure continued relevance and to capture the latest regulatory, statutory and Group requirements. They are then approved by the Board, or the relevant Board Committee or Management Committee.

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INTERNAL CONTROL FRAMEWORK (CONT'D.)

Monitoring and Reporting

An Enterprise Risk Dashboard that features the Company's risk profile from various perspectives namely strategic risk, financial risk, operational risk, technology risk, market conduct and compliance risk as well as sustainability risk, is submitted to the Board, Board Risk Management Committee and Senior Management Team for notation.

Regulatory breaches, risk concerns and operational/data/technology incidents are reported in the Enterprise Risk Dashboard while investment breaches are reported via the limits report and compliance assurance reports. The respective business units are required to provide action plans once a regulatory breach or operational incident is discovered. The Company has a process to collate statistics for a number of Key Risk Indicators for reporting internally as well as to BNM on a regular basis.

Stress test scenarios and the corresponding stress factors are developed and reviewed by the Board annually and thereafter, the scenarios and factors are used to stress the financial positions.

Whistleblowing Policy

The Company has a whistleblowing policy in place whereby employees of the Company and external parties may raise concerns about possible improprieties in matters of financial reporting or other matters in confidence. The whistleblowing policy and procedures for raising such concerns are clearly communicated to employees. All whistleblowing incidents are reported to the Board Audit Committee. Concerns expressed anonymously are considered and investigated on the basis of their merits. The Board Audit Committee ensures that arrangements are in place for the independent investigation of such matters and appropriate follow-up actions. If fraud is determined, appropriate remedial actions are taken and the Board Audit Committee is updated regularly on their status. The whistleblower has protection against reprisals provided he has acted in good faith. The Board Audit Committee Chairman is responsible for the effective implementation of the whistleblowing policy, which includes evaluating periodic reports that monitor and assess how concerns are escalated and dealt with, and overseeing the periodic review of the effectiveness of the policy.

Internal Audit

The internal audit function ("Internal Audit") serves to provide the Board and Management with independent and objective assessments of the adequacy and effectiveness of the governance, risk management and internal control processes as designed and implemented by Management. The Internal Audit Charter is approved by the Board. Internal Audit resides in-house and is independent of the activities it audits. Internal Audit is staffed by executives with relevant qualifications and experience, and the Board Audit Committee ensures that the Internal Audit is adequately resourced. The Chief Internal Auditor reports to the Chairman of the Board Audit Committee and administratively to the CEO. Her annual remuneration and evaluation are approved by the Board Audit Committee.

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**GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)**

INTERNAL CONTROL FRAMEWORK (CONT'D.)

Internal Audit (Cont'd.)

The work undertaken by Internal Audit involves the assessment of the adequacy and effectiveness of the Company's risk management and internal control environment, including ascertaining if the internal controls are sufficient in ensuring that significant financial, managerial and operating information is accurate, reliable and timely, operations and programs are effective and efficient, and assets are safeguarded. Internal Audit has unrestricted access to the Board, Board Audit Committee, and all functions, records, property and personnel of the Company. Internal Audit meets the International Standards for the Professional Practice of Internal Auditing of The Institute of Internal Auditors.

RELATED PARTY TRANSACTIONS

The Company has implemented policies and procedures on related party transactions covering the definitions of relatedness, limits applied, terms of transactions, and the authorities and procedures for approving, monitoring whenever necessary, and writing-off of such transactions. All related party transactions are conducted on reasonable commercial terms and in the ordinary course of business. The terms and conditions of such transactions are carried out on an arm's length basis. Directors with conflict of interest are excluded from the approval process of granting and managing related party transactions. Material related party transactions and the write-off of material related party transactions are reported to the Board Audit Committee for review and to the Board for approval.

Details of the Company's related party transactions during FY2023 are set out in Note 27 of the Notes to the Financial Statements.

ETHICAL STANDARDS AND CONDUCT

The Directors and Management are committed to promoting and maintaining values which emphasise integrity, honesty and proper conduct at all times in the business operations and dealings of the Company. The Company has adopted a Code of Conduct that sets out the guiding principles and minimum standards expected of its employees. The Code of Conduct also provides guidance on areas such as responsible stewardship of the Company's resources, the Company's position against fraudulent conduct, conflicts of interests and the appropriate disclosures to be made, and maintaining confidentiality of information. The Code of Conduct is available on the Company's staff intranet.

The Company has a suite of policies in place for proper governance and management that staff have to comply with. All policies are prepared and aligned with the Company's risk management and internal control systems and processes, including Management's self-assessment and independent audits.

The Company treats feedback and complaints from its customers seriously, and has instituted channels whereby customers may provide feedback or complaints. The Company aims to resolve feedback and complaints professionally and fairly in accordance with the service standards indicated on its website.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT BY DIRECTORS
PURSUANT TO SECTION 251(2) OF THE COMPANIES ACT 2016

We, Siew Kah Toong and Ou Shian Waei, being two of the Directors of Great Eastern Life Assurance (Malaysia) Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 31 to 217 are drawn up in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia so as to give a true and fair view of the financial position of the Company as at 31 December 2023 and of its financial performance and cash flows for the year then ended.

Signed on behalf of the Board in accordance with a resolution of the Directors dated **29 MAR 2024**



Siew Kah Toong



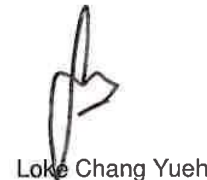
Ou Shian Waei

Kuala Lumpur

STATUTORY DECLARATION
PURSUANT TO SECTION 251(1)(b) OF THE COMPANIES ACT 2016

I, Loke Chang Yueh, being the officer primarily responsible for the financial management of Great Eastern Life Assurance (Malaysia) Berhad, do solemnly and sincerely declare that the accompanying financial statements set out on pages 31 to 217 are in my opinion, correct and I make this solemn declaration conscientiously believing the same to be true and by virtue of the provisions of the Statutory Declarations Act, 1960.

Subscribed and solemnly declared
by the abovenamed Loke Chang Yueh
at Kuala Lumpur in the Federal Territory
on



Loke Chang Yueh

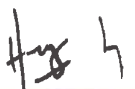
Before me,



29 MAR 2024

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**220, JALAN TUN SAMBANTHAN,
50470 KUALA LUMPUR.**



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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2023

		31 Dec 2023	31 Dec 2022 restated	1 Jan 2022 restated
	Note	RM'000	RM'000	RM'000
Assets				
Property and equipment				
- Owned	3(a)	281,844	289,836	303,982
- Right-of-use assets	3(b)	16,905	17,430	18,276
Intangible assets	4	179,235	168,714	162,177
Investment properties	5	969,650	976,500	1,214,270
Non-current assets held-for-sale	6	-	238,000	-
Investments	7	86,790,483	79,973,110	78,745,607
Loans	8	419,672	472,033	772,343
Derivatives	12	7,600	1,167	7,331
Reinsurance contract assets	9	145,603	272,664	597,060
Insurance contract assets	9	16,456	7,711	4,068
Other receivables	10	729,259	643,093	646,336
Cash and cash equivalents		2,159,681	4,337,655	4,510,191
Total assets		<u>91,716,388</u>	<u>87,397,913</u>	<u>86,981,641</u>
Equity				
Share capital	11	100,000	100,000	100,000
Retained earnings		2,001,143	1,863,180	1,765,587
Other comprehensive income fair value reserves		71,546	(83,149)	(26,477)
Insurance/reinsurance finance reserve		15,355	47,482	102,681
Total equity		<u>2,188,044</u>	<u>1,927,513</u>	<u>1,941,791</u>
Liabilities				
Insurance contract liabilities	9	86,798,091	83,226,767	82,753,123
Reinsurance contract liabilities	9	242,711	231,853	260,384
Derivatives	12	32,421	20,208	23,766
Agents' retirement benefits	13	1,008,843	948,623	884,985
Deferred tax liabilities	14	316,488	96,240	288,311
Other financial liabilities	15	442,165	136,355	45,231
Provision for taxation		7,806	131,807	200,427
Lease liabilities	3(c)	1,989	2,346	2,941
Other payables	16	677,830	676,201	580,682
Total liabilities		<u>89,528,344</u>	<u>85,470,400</u>	<u>85,039,850</u>
Total equity and liabilities		<u>91,716,388</u>	<u>87,397,913</u>	<u>86,981,641</u>

The accompanying notes form an integral part of the financial statements.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF PROFIT OR LOSS
FOR THE YEAR ENDED 31 DECEMBER 2023

		2023	2022
	Note	RM'000	restated RM'000
Insurance service revenue	17	7,491,213	6,876,844
Insurance service expenses		(6,073,087)	(5,291,847)
Net expenses from reinsurance contracts held		<u>(197,607)</u>	<u>(111,191)</u>
Insurance service result		<u>1,220,519</u>	<u>1,473,806</u>
Investment income		3,524,964	3,401,032
Rental income		80,974	78,873
Gain on exchange differences		224,239	139,074
Net realised gains and losses	19	132,004	(78,905)
Net fair value gains and losses	20	1,342,192	(2,697,666)
(Increase)/decrease in provision for impairment of:			
Other receivables		(25,092)	116
Investments		<u>(5,762)</u>	<u>18,650</u>
Net investment income	18	<u>5,273,519</u>	<u>861,174</u>
Net finance expenses from insurance contracts issued		(5,024,020)	(946,435)
Net finance (expenses)/income from reinsurance contracts held		(6,322)	7,349
Net insurance finance expenses	18	<u>(5,030,342)</u>	<u>(939,086)</u>
Net investment and insurance result		<u>1,463,696</u>	<u>1,395,894</u>
Other revenue		2,254	1,225
Other expenses	21	<u>(14,201)</u>	<u>(20,163)</u>
Other income and expenses		<u>(11,947)</u>	<u>(18,938)</u>
Profit before taxation		1,451,749	1,376,956
Taxation		(328,054)	(338,683)
Taxation of life insurance business		<u>(6,347)</u>	<u>91,171</u>
Taxation of the Company		<u>(321,707)</u>	<u>(429,854)</u>
Net profit for the year		<u>1,123,695</u>	<u>1,038,273</u>
Earnings per share (sen)			
Basic and diluted	23	<u>1,124</u>	<u>1,038</u>

The accompanying notes form an integral part of the financial statements.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2023

	2023	2022
	RM'000	restated RM'000
Net profit for the year	1,123,695	1,038,272
Other comprehensive income/(loss):		
Other comprehensive income that will not be reclassified to statement of profit or loss in subsequent periods:		
Net gain on equity instrument designated at fair value through other comprehensive income ("FVOCI")	1,419	6,633
Tax effects thereon	4	185
Net other comprehensive income that will not be reclassified to statement of profit or loss in subsequent periods (net of tax)	<u>1,423</u>	<u>6,818</u>
Other comprehensive income/(loss) that may be reclassified to statement of profit or loss in subsequent periods:		
Debt instruments at FVOCI:		
Net gain/(loss) arising during the year	172,649	(108,992)
Changes in allowance for Expected Credit Loss ("ECL")	(2,268)	(8,339)
Net realised (loss)/gain transferred to statement of profit or loss	(12,999)	12,185
	<u>157,382</u>	<u>(105,146)</u>
Net insurance financial result		
Finance expenses from insurance contracts issued	(48,296)	(51,962)
Finance income from reinsurance contracts held	13,375	892
Tax effects thereon	(12,048)	5,848
Net other comprehensive income/(loss) that may be reclassified to statement of profit or loss in subsequent periods (net of tax)	<u>110,413</u>	<u>(150,368)</u>
Other comprehensive income/(loss) for the year, net of tax	<u>111,836</u>	<u>(143,550)</u>
Total comprehensive income for the year, net of tax	<u>1,235,531</u>	<u>894,722</u>

The accompanying notes form an integral part of the financial statements.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2023

	Attributable to shareholders of the Company				
	Share Capital	Fair Value Reserves	Other reserves		Total Equity
Insurance / reinsurance finance reserve			Retained Earnings		
	RM'000	RM'000	RM'000	RM'000	RM'000
Balance as at 31 December 2021 as previously reported	100,000	(54,664)	-	4,183,941	4,229,277
Impact of initial application of MFRS 17	-	-	102,681	(2,390,167)	(2,287,486)
Redesignation and classification overlay for financial assets	-	28,187	-	(28,187)	-
Balance as at 1 January 2022, restated	100,000	(26,477)	102,681	1,765,587	1,941,791
Net profit for the year	-	-	-	1,038,273	1,038,273
Other comprehensive loss for the year	-	(88,352)	(55,199)	-	(143,551)
Total comprehensive (loss)/income for the year	-	(88,352)	(55,199)	1,038,273	894,722
Transfer of fair value reserve of equity instruments designated at FVOCI (net of tax) (Note 7(a))	-	31,680	-	(31,680)	-
Dividends paid during the year (Note 24)	-	-	-	(909,000)	(909,000)
Restated balance as at 31 December 2022	100,000	(83,149)	47,482	1,863,180	1,927,513
At 1 January 2023	100,000	(83,149)	47,482	1,863,180	1,927,513
Net profit for the year	-	-	-	1,123,695	1,123,695
Other comprehensive income/(loss) for the year	-	143,963	(32,127)	-	111,836
Total comprehensive income/(loss) for the year	-	143,963	(32,127)	1,123,695	1,235,531
Transfer of fair value reserve of equity instruments designated at FVOCI (net of tax) (Note 7(a))	-	10,732	-	(10,732)	-
Dividends paid during the year (Note 24)	-	-	-	(975,000)	(975,000)
At 31 December 2023	100,000	71,546	15,355	2,001,143	2,188,044

The accompanying notes form an integral part of the financial statements.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2023

	Note	2023 RM'000	2022 Restated RM'000
Profit before taxation attributable to shareholders		1,451,749	1,376,955
<i>Adjustments for non-cash items:</i>			
Investment income	18	(3,524,964)	(3,401,032)
Rental income		(70,269)	(67,636)
Realised (gains)/losses recorded in the statement of profit or loss		(132,004)	78,905
Fair value losses recorded in the statement of profit or loss	20	(1,342,192)	2,697,666
Depreciation of:			
- property and equipment	3(a), 21	24,360	23,677
- right-of-use assets	3(b), 21	940	989
Amortisation of:			
- right-of-use assets	3(b), 21	138	138
- intangible assets	4, 21	29,841	32,319
(Write-back of)/impairment loss on:			
Other receivables		25,092	(116)
Investments		5,762	(18,650)
Changes in agents' retirement benefit	13	141,471	116,328
Property and equipment written-off		-	49
Investment properties written-off		-	-
Realised foreign exchange gain on disposal of investments		(6,791)	(36,705)
Unrealised exchange loss on derivatives		17,190	(2,022)
Unrealised exchange gain on investments		(235,992)	(99,612)
Changes in insurance and reinsurance contract assets/liabilities		3,809,823	(534,720)
Finance cost	3(c)	95	77
Cash flow before working capital changes		194,249	166,610
<i>Changes in working capital:</i>			
Other debtors			
Increase in right-of-use assets		(554)	(280)
Increase in other receivables		(29,684)	21,850
Other creditors			
Increase in other financial liabilities		305,810	91,124
Increase in lease liabilities		554	280
Decrease in other payables		1,629	95,519
Cash generated from/(used in) operating activities		472,004	375,103

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF CASH FLOWS (CONT'D.)
FOR THE YEAR ENDED 31 DECEMBER 2023

		2023	2022
	Note	RM'000	Restated RM'000
Insurance services paid/ received		121,215	1,200,866
Premiums received		10,674,683	10,208,885
Claims and other expenses paid		(8,942,241)	(7,655,278)
Insurance acquisition cash flows		(1,558,592)	(1,545,656)
RI Premiums paid		(438,646)	(166,016)
RI amounts received		386,011	358,931
Dividend/distribution income received		1,266,771	1,287,169
Interest/profit income received		2,189,729	2,101,293
Rental income on investment properties received		70,122	71,044
Agents' retirement benefits paid		(81,251)	(52,690)
Income tax paid		(509,313)	(544,691)
Net cash flows generated from operating activities		3,529,277	4,438,095
Investing activities			
Proceeds from disposal of property and equipment		33	140
Purchase of property and equipment	3(a)	(16,368)	(9,628)
Purchase of intangible assets	4	(40,387)	(39,037)
Proceeds from disposal of intangible assets	4	25	181
Purchase of investment properties	5	(2,859)	(2,121)
Proceeds from disposal of assets held for sale		304,788	-
Purchases of FVTPL financial investments		(22,892,233)	(38,831,271)
Proceeds from disposals/maturities of FVTPL financial investments		18,226,252	36,053,225
Purchases of FVOCI financial investments		(2,409,543)	(3,937,300)
Proceeds from disposals/maturities of FVOCI financial investments		2,054,716	2,754,512
Decrease in LAR		44,331	310,621
Net cash flows used in investing activities		(4,731,245)	(3,700,678)
Financing activities			
Dividends paid to equity holder	24	(975,000)	(909,000)
Payment of principal portion of lease liabilities		(1,006)	(952)
Net cash flows used in financing activities		(976,006)	(909,952)
Net (decrease)/increase in cash and cash equivalents		(2,177,974)	(172,535)
Cash and cash equivalents at beginning of period		4,337,655	4,510,191
Cash and cash equivalents at end of period		2,159,681	4,337,656
Cash and cash equivalents comprise of:			
Cash and bank balances		783,981	2,328,655
Short term deposits with original maturity periods of less than 3 months		1,375,700	2,009,000
		2,159,681	4,337,655

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

STATEMENT OF CASH FLOWS (CONT'D.)
FOR THE YEAR ENDED 31 DECEMBER 2023

		2023	2022
	Note	RM'000	Restated RM'000
Reconciliation of liabilities arising from financing activities:			
Lease liabilities			
Beginning of period		2,346	2,941
Additions		554	280
Payment of lease liabilities		(1,006)	(952)
Interest expense on lease liabilities (Note 21)		95	77
End of period	3(c)	<u>1,989</u>	<u>2,346</u>

The Company classifies the cash flows from the acquisition and disposal of financial assets as operating cash flows, as the purchases are funded from cash flows associated with the origination of insurance contracts, net of the cash flows for payments of benefits and claims incurred for insurance contracts, which are operating activities of the Company.

The accompanying notes form an integral part of the financial statements.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

NOTES TO THE FINANCIAL STATEMENTS - 31 DECEMBER 2023

1. CORPORATE INFORMATION

The Company is a public limited liability company, incorporated and domiciled in Malaysia. The registered office of the Company is located at Level 20, Menara Great Eastern, 303 Jalan Ampang, 50450 Kuala Lumpur.

The principal activity of the Company is the underwriting of life insurance business including investment-linked business.

There has been no significant change in the principal activity during the financial year.

The immediate holding company is Great Eastern Capital (Malaysia) Sdn Bhd, a company incorporated in Malaysia. The intermediate holding company is Great Eastern Life Assurance Company Limited, a company incorporated in the Republic of Singapore. The ultimate holding company is Oversea-Chinese Banking Corporation Limited ("OCBC Bank"), a public-listed company incorporated in the Republic of Singapore.

The financial statements are authorised for issue by the Board of Directors in accordance with a resolution of the Directors on 29 March 2024.

2. MATERIAL ACCOUNTING POLICIES

2.1 BASIS OF PREPARATION

The financial statements of the Company have been prepared in accordance with Malaysian Financial Reporting Standards ("MFRS") as issued by the Malaysian Accounting Standards Board ("MASB"), International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board and the requirements of the Companies Act, 2016 in Malaysia.

At the beginning of the current financial year, the Company had adopted the amended MFRSs and new MFRSs as described fully in Note 2.3.

The financial statements of the Company have been prepared on a historical cost basis except as disclosed in the accounting policies below.

The Company has met the minimum capital requirements as prescribed by the Risk-based Capital ("RBC") Framework as at the reporting date.

The financial statements are presented in Ringgit Malaysia ("RM") and all values are rounded to the nearest thousand (RM'000) except when otherwise indicated.

GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES

(a) Property and Equipment and Depreciation

Property and equipment comprise of owned and leased assets. Leased assets refer to right-of-use assets as described in Leases note 2.2(c)(i).

Property and equipment are stated at cost less accumulated depreciation and impairment losses. The initial cost of property and equipment comprises its purchase price, including non-refundable taxes and any costs to enhance the working condition of the asset for its intended use.

Expenditure incurred after the property and equipment have been put into operation, such as repairs and maintenance and overhaul costs, is charged to the statement of profit or loss in the period in which the costs are incurred. Where the expenditure has resulted in an increase in the future economic benefits expected to be obtained from the use of an item of property and equipment beyond its originally assessed standard of performance, the expenditure is capitalised as an additional cost of property and equipment.

Depreciation of property and equipment is calculated on a straight-line basis to write off the cost of each amount to its residual value over its estimated useful life. No depreciation is provided for freehold land as it has an unlimited useful life and capital work in progress as it is not ready for active use. The annual depreciation rates are:

Buildings - Owner occupied properties	2 %
Motor vehicles	20 %
Office machinery	6 - 20 %
Office furniture and fittings	10 %
Computer equipment	10 - 33 %

The carrying values of property and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying values may not be recoverable.

Leasehold buildings are depreciated over their estimated useful lives or over the remaining lease term of the leasehold land on which the building resides, if the remaining lease term of the leasehold land is shorter than the estimated useful life of the building. The right-of-use assets are depreciated on straight-line basis over the earlier of its useful life or the term of the lease (refer note 2.2(c)(i)).

The residual values, useful life and depreciation method are reviewed at each financial year-end to ensure that the amount, method and period of depreciation are consistent with previous estimates and the expected pattern of consumption of the future economic benefits embodied in the items of property and equipment.

GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(a) Property and Equipment and Depreciation (Cont'd.)

An item of property and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Gains and losses on disposal are determined by comparing proceeds with the carrying amounts and are included in the statement of profit or loss.

Included in the Life Insurance Fund's property and equipment are freehold land, and leasehold and freehold buildings occupied for own use for the operations of the Company.

In line with the adoption of MFRS 16 Leases, the Company has reclassified its leasehold prepaid land lease payment to right-of-use assets as described in Note 3(b). Prepaid land lease payment refers to long term lease with an unexpired period of fifty years or more.

(b) Investment Properties

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Such properties are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at fair value. Fair value is arrived at by reference to market evidence of transaction prices for similar properties and is performed by registered independent valuers having an appropriate recognised professional qualification and recent experience in the location and category of the properties being valued.

Gains or losses arising from changes in the fair values of investment properties are included in the statement of profit or loss in the year in which they arise.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in the statement of profit or loss in the year in which they arise.

(c) Leases

At the inception of a contract, the Company assesses whether a contract is, or contains, a lease. A contract is, or contains, a lease if the contract involves the use of an identified asset and conveys the right to control the use of the asset for a period of time in exchange for consideration – i.e. the customer has the right to:

- obtain substantially all of the economic benefits from using the asset; and
- direct the use of the asset.

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(c) Leases (Cont'd.)

(i) As Lessee

The Company recognises a right-of-use asset and a lease liability at the commencement date of the lease. The right-of-use asset is initially measured at cost, which comprises the amount of lease liability, any lease payments made or before the commencement date, any indirect costs incurred and an estimate of the costs to dismantle and remove the underlying asset or to restore the underlying asset or the site on which it is located, less any lease incentive received. The lease liability is initially measured at the present value of the lease payments that are not paid at the commencement date, discounted using the interest rate implicit in the lease or, if that rate cannot be readily determined, the Company's incremental borrowing rate. The Company generally uses its incremental borrowing rate as the discount rate.

Subsequently, the right-of-use asset is depreciated using the straight-line method from the commencement date to the earlier of the end of the useful life of the right-of-use asset or the end of the lease term. The estimated useful lives of the right-of-use assets are determined on the same basis as those of property and equipment (see Note 2.2(a)). In addition, the carrying amount of the right-of-use asset is reduced by any impairment losses and adjusted for certain remeasurements of the lease liability.

The lease liability is subsequently measured at amortised cost using the effective interest method. It is remeasured to reflect any lease modifications or reassessments.

The Company presents its right-of-use assets in 'property and equipment' and 'lease liabilities' in the statement of financial position.

Short-term leases and leases of low-value assets

The Company has elected not to recognise right-of-use assets and lease liabilities for short-term leases that have a lease term of 12 months or less and leases of low-value assets. The Company recognises the lease payments associated with these leases as an expense on a straight-line basis over the lease term.

The Company applies the fair value model to ROU assets that meet the definition of investment property of MFRS 140 consistent with those investment property owned by the Company. Refer to Note 2.2(b) for accounting policy on investment property.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(c) Leases (Cont'd.)

(i) As Lessee (Cont'd.)

Short-term leases and leases of low-value assets (Cont'd.)

The Company presents ROU assets that meet the definition of investment property in the statement of financial position as investment property. ROU assets that are not investment properties are presented as a separate line item in the statement of financial position.

(ii) As Lessor

The Company classifies all leases for which it is a lessor as operating leases, because each of these leases does not transfer substantially all of the risks and rewards incidental to ownership of the underlying asset.

Lease payments from operating leases are recognised as income on a straight-line basis over the lease term and are reported as rental income. The accounting policy for rental income is set out in Note 2.2(n).

(d) Intangible Assets

Intangible assets acquired separately are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses.

The useful lives of intangible assets are assessed as either finite or indefinite.

Intangible assets with finite lives are amortised over the useful economic life and assessed for impairment whenever there is an indication that the intangible asset may be impaired. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period. The amortisation expense on intangible assets with finite lives is recognised in the statement of profit or loss in the expense category that is consistent with the function of the intangible assets.

Intangible assets with indefinite useful lives are not amortised, but are tested for impairment annually, either individually or at the cash-generating unit level. The assessment of indefinite life is reviewed annually to determine whether the indefinite life continues to be supportable. If not, the change in useful life from indefinite to finite is made on a prospective basis.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(d) Intangible Assets (Cont'd.)

An intangible asset is derecognised upon disposal (i.e., at the date the recipient obtains control) or when no future economic benefits are expected from its use or disposal. Any gain or loss arising upon derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the statement of profit or loss.

Intangible Assets of the Company comprise of the following:

- A portal ("Distribution Platform") developed to sell or distribute the Company's products digitally. This Distribution Platform is recognized at cost on initial recognition. Following initial recognition, this Distribution Platform is amortised on a straight-line basis over its estimated useful life of 6.5 years.
- Software intangible assets are capitalised on a basis of the costs incurred to acquire and bring to use the specific software. Software development costs are incurred for the development of software for systems. These costs are amortised over a period of 5 years or 20% on a straight-line basis from the date of system commissioning.

Cost associated with maintaining computer software programmes are recognized as an expense when incurred. Costs that are directly associated with identifiable and unique software products controlled by the Company, and that will probably generate economic benefits exceeding costs beyond one year, are recognised as intangible assets.

(e) Investments and Financial Assets

Initial Recognition and Measurement

Financial assets are recognised when, and only when, the Company becomes a party to the contractual provisions of the financial assets. The Company determines the classification of its financial assets and liabilities at initial recognition.

At initial recognition, the Company measures a financial asset at its fair value, plus, in the case of a financial asset not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs for financial assets carried at fair value through profit or loss are recognised as expense in the statement of profit or loss.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(e) Investments and Financial Assets (Cont'd.)

Initial Recognition and Measurement (Cont'd.)

Regular way purchase or sale of a financial asset

All regular way purchases and sales of financial assets are recognised or derecognised on trade date i.e., the date that the Company commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

Classification

On initial recognition, a financial asset is classified as measured at Amortised Cost ("AC"), FVOCI or FVTPL.

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as measured at FVTPL:

- The asset is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

A debt security is measured at FVOCI only if it meets both of the following conditions and is not designated as measured at FVTPL:

- The asset is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

An equity security that is not held for trading may by irrevocable election, be designated and measured at FVOCI. This election is made on an investment-by-investment basis. The Company has designated certain equity securities held for strategic purposes as measured at FVOCI.

A financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI may, by irrevocable election, be designated and measured at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise. The Company has designated certain debt securities which are held with the intent to hold to collect contractual cash flows and sell to be measured at FVTPL.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(e) Investments and Financial Assets (Cont'd.)

Initial Recognition and Measurement (Cont'd.)

Classification (Cont'd.)

All other financial assets are measured as FVTPL.

Business model assessment

The Company assesses the objective of the business model in which an asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice;
- How the performance of the portfolio is evaluated and reported to management;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- How managers of the business are compensated; and
- The frequency, volume and timing of sales in prior periods, the reasons for such sales and expectations about future sales activity. However, information about sales activity is not considered in isolation, but as part of an overall assessment of how the Company's stated objective for managing the financial assets is achieved and how cash flows are realised.

Financial assets that are held for trading or managed, and whose performance is evaluated on a fair value basis, are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets.

The business model assessment is based on reasonably expected scenarios without taking "worst case" or "stress case" scenarios into account. If the cash flows after initial recognition are realised in a way that is different from the Company's original expectations, the Company does not change the classification of the remaining financial assets held in that business model, but incorporates such information when assessing newly originated or newly purchased financial assets going forward.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(e) Investments and Financial Assets (Cont'd.)

Initial Recognition and Measurement (Cont'd.)

Assessment whether contractual cash flows are solely payments of principal and interest

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs, as well as profit margin.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making the assessment, the Company considers the following key aspects:

- Contingent events that would change the amount and timing of cash flows;
- Leverage features;
- Prepayment and extension terms;
- Terms that limit the Company's claim to cash flows from specified assets; and
- Features that modify consideration of the time value of money, credit risk, other basic lending risks and costs associated with the principal amount outstanding.

Subsequent measurement

I Debt Instruments

Subsequent measurement of debt instruments depends on the Company's business model for managing the asset and the contractual cash flow characteristics of the asset. The three measurement categories for classification of debt instruments are:

(i) Amortised Cost ("AC")

Debt instruments that are held for the collection of contractual cash flows where those cash flows represent solely payments of principal and interest are measured at amortised cost using the effective interest method. Interest income, foreign exchange gains and losses and impairment are recognised in statement of profit or loss. Gains or losses are also recognised in statement of profit or loss when the assets are derecognised.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(e) Investments and Financial Assets (Cont'd.)

Subsequent measurement (Cont'd.)

I Debt Instruments (Cont'd.)

(ii) Fair value through other comprehensive income ("FVOCI")

Debt instruments that are held for collection of contractual cash flows and for sale, where the assets' cash flows represent solely payments of principal and interest, are classified as FVOCI. Any gains or losses from changes in fair value are recognised in other comprehensive income and accumulated in fair value reserve. Impairment, foreign exchange gains and losses and interest calculated using the effective interest method are recognised in statement of profit or loss. The cumulative gain or loss previously recognised in other comprehensive income is reclassified from equity to statement of profit or loss when the financial asset is de-recognised.

(iii) Fair value through profit or loss ("FVTPL")

Debt instruments that do not meet the criteria for classification as amortised cost or FVOCI are measured at FVTPL. Any gains or losses from changes in fair value and interest are recognised in the statement of profit or loss.

Fair value changes of financial assets at FVTPL are analysed between change resulting from foreign currency fluctuation and other fair value changes. Foreign currency fluctuation and other fair value changes are included under other operating income/(expense) and fair value gains/(losses) in the statement of profit or loss respectively.

II Equity Instruments

The Company subsequently measures all equity instruments at fair value. On initial recognition of an equity instrument that is not held for trading, the Company may irrevocably elect to present subsequent changes in fair value in OCI. The Company's policy is to designate equity investments as FVOCI when those investments are held for purposes other than held for trading. When this election is used, fair value gains and losses are recognised in OCI and are not subsequently reclassified to the statement of profit or loss, including upon disposal. Equity instruments designated at FVOCI are not subject to impairment assessment. Dividends, when representing a return from such investments are to be recognised in the statement of profit or loss when the Company's right to receive payments is established.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(e) Investments and Financial Assets (Cont'd.)

Subsequent measurement (Cont'd.)

II Equity Instruments (Cont'd.)

Changes in fair value of financial assets at FVTPL are recognised in the statement of profit or loss.

III Derivatives and Hedging Activities

The Company applies economic hedge for currency and foreign exchange risks involving derivatives such as cross currency swap and forward currency contracts. All derivatives are carried as financial asset when the fair value is positive and as financial liabilities when the fair value is negative.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured to their fair value. Fair value adjustments and realised gains and losses are recognised in the statement of profit or loss.

IV Loans and Receivables ("LAR")

LAR are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

These investments are initially recognised at cost, being the fair value of the consideration paid for the acquisition of the investment. All transaction costs directly attributable to the acquisition are also included in the cost of the investment.

(f) Financial Liabilities

Financial liabilities is recognised on the statement of financial position when the Company becomes a party to the contractual obligations of the financial instrument.

Financial liabilities are classified as either financial liabilities at FVTPL or other financial liabilities.

(i) Financial liabilities at FVTPL

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(f) Financial Liabilities and Insurance Payables (Cont'd.)

(i) Financial liabilities at FVTPL (Cont'd.)

Financial liabilities held for trading include derivatives entered into by the Company that do not meet the hedge accounting criteria. Derivative liabilities are initially measured at fair value and subsequently stated at fair value, with any resultant gains or losses recognised in the statement of profit or loss. Net gains or losses on derivatives include exchange differences.

The Company has not designated any financial liabilities at FVTPL.

(ii) Other financial liabilities

Other financial liabilities are recognised when due and measured on initial recognition at the fair value of the consideration received plus directly attributable transaction costs. Subsequent to initial recognition, they are measured at amortised cost using the effective yield method.

(iii) Agents' Retirement Benefits

Agents' Retirement Benefit ("ARB") is considered a financial instrument as it gives rise to a financial asset in one entity and a financial liability of another entity. The contractual obligation to pay ARB arises from the agency agreement i.e. Life Assurance Sales Representative Agreements ("Agreements") signed between the Company and insurance agents, thus creating a financial liability for the Company.

The carrying amount for ARB is calculated in accordance with the terms and conditions in the respective Agreements. The carrying amount for ARB is initially recognised at fair value and subsequent to initial recognition, it is measured at amortised cost. The accrued interest is recognised in statement of profit or loss.

The terms and conditions of the Agreements stipulate that upon the agent maintaining his position for the qualifying year and achieving the required personal sales and minimum new business, the Company shall allocate to the agent a deferred benefit/retirement benefit.

The deferred benefit/retirement benefit accumulated at the reporting date includes an element of accrued interest, which is calculated at the Participating fund rate of return for the year/dividend rate as announced by the Employees' Provident Fund ("EPF") for that year.

The accrued deferred benefit shall only become payable provided the Agreements have been in force for certain continuous contract years.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(f) Financial Liabilities (Cont'd.)

A financial liability is derecognised when the obligation under the liability is discharged, cancelled or expired. Gains or losses are recognised in the statement of profit or loss.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

(g) Fair Value Measurement

The Company measures financial instruments, such as, derivatives, and non-financial assets such as investment properties, at fair value at each reporting date. Also, fair values of financial instruments measured at amortised cost are disclosed in Note 7.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible to the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(g) Fair Value Measurement (Cont'd.)

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable including quotes from brokers and market makers, discounted cash flows and other valuation techniques commonly used by market participants
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Company determines whether transfers have occurred between Levels in the hierarchy by re-assessing categorisation (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as properties. Involvement of external valuers is decided upon annually by the Properties Department. Selection criteria include market knowledge, reputation, independence and whether professional standards are maintained. A valuation is done on an annual basis.

At each reporting date, the Company analyses the movements in the values of assets and liabilities which are required to be re-measured or re-assessed as per the Company's accounting policies.

The Company and its appointed external valuers also compares the changes in the fair value of each property with relevant external sources to determine whether the change is reasonable.

The valuation results, as performed by the Company's external valuers, are presented to the Board in the year the valuation is performed.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(g) Fair Value Measurement (Cont'd.)

For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

(h) Impairment of Financial Assets

The Company recognises loss allowances for expected credit losses ("ECL") on the following financial instruments that are not measured at FVTPL:

- (i) Debt instruments measured at FVOCI;
- (ii) Loans and receivables measured at amortised cost;
- (iii) Loan commitments; and
- (iv) Debt instruments measured at amortised cost.

The Company assesses on a forward looking basis the ECL associated with its loans and debt instruments carried at amortised cost and FVOCI and its loan commitments. For trade and insurance receivables, the Company measures the loss allowance at an amount equal to the lifetime expected credit losses. The Company recognises a loss allowance for ECL at each reporting date. The measurement of ECL reflects:

- An unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- The time value of money; and
- Reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

The Company measures loss allowances at an amount equal to lifetime ECL, except for financial instruments on which credit risk has not increased significantly since their initial recognition.

12-month ECL represent the portion of lifetime ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date.

Not credit-impaired financial assets

For financial assets that are not credit-impaired at the reporting date, the ECL is the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive).

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(h) Impairment of Financial Assets (Cont'd.)

Modified financial assets

If the terms of a financial asset are renegotiated or modified or an existing financial asset is replaced with a new one due to financial difficulties of the borrower, then an assessment is made whether the financial asset should be derecognised and ECL are measured as follows:

- If the expected modification will not result in derecognition of the existing asset, then the expected cash flows arising from the modified financial asset are included in calculating the cash shortfalls from the existing asset; or
- If the expected modification will result in derecognition of the existing asset, then the expected fair value of the new asset is treated as the final cash flow from the existing financial asset at the time of its derecognition. This amount is included in calculating the cash shortfalls from the existing financial asset that are discounted from the expected date of derecognition to the reporting date using the original effective interest rate of the existing financial asset.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets measured at amortised cost and debt financial assets measured at FVOCI are credit-impaired. A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

The Company considers factors as evidence that a financial instrument is credit impaired:

- Significant financial difficulty of the counterparty or issuer;
- A breach of contract such as default or past due event;
- The restructuring of a loan or receivable of the Company on terms that the Company would not consider otherwise;
- It is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- The disappearance of an active market for a security because of financial difficulties.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(h) Impairment of Financial Assets (Cont'd.)

Credit-impaired financial assets (Cont'd.)

For financial assets that are credit-impaired at the reporting date: the ECL is the difference between the gross carrying amount and the present value of estimated future cash flows.

Write-off

Loans and debt securities are written off (either partially or in full) when there is no realistic prospect of recovery. This is generally the case when the Company determines that the counterparty does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. However, financial assets that are written off could still be subject to enforcement activities in order to comply with the Company's procedures for recovery of amounts due.

(i) Derecognition of Financial Assets and Liabilities

A financial asset is derecognised when:

- The contractual right to receive cash flows from the financial asset has expired; or
- The Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flow in full without material delay to a third party under a 'pass through' arrangement and either (a) has transferred substantially all the risks and rewards of the asset, or (b) has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

Where the Company has transferred its rights to receive cash flows from an asset or has entered into a pass through arrangement, it evaluates if and to what extent it has retained the risk and rewards of ownership. When it has neither transferred nor retained substantially all the risks and rewards of the asset nor transferred control of the asset, the asset is recognised to the extent of the Company's continuing involvement in the asset. Continuing involvement that takes the form of a guarantee over the transferred asset is measured at the lower of the original carrying amount of the asset and the maximum amount of consideration that the Company could be required to repay.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(i) Derecognition of Financial Assets and Liabilities (Cont'd.)

On derecognition of a financial asset in its entirety except for equity securities measured at FVOCI, the difference between the carrying amount of the asset (or the carrying amount allocated to the portion of asset derecognised) and the sum of (a) the consideration received (including any new asset obtained less any new liability assumed) and (b) any cumulative gain or loss that has been recognised directly in equity is recognised in the statement of profit or loss.

On derecognition of equity securities measured at FVOCI, any cumulative gain/loss recognised in other comprehensive income is not recognised in the statement of profit or loss.

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires.

When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

(j) Impairment of Non-Financial Assets

The carrying amount of non-financial assets is reviewed at each reporting date to determine whether there is any indication of impairment. Impairment is measured by comparing the carrying values of the assets with their recoverable amounts. The recoverable amount is the higher of the fair value less cost of disposal and the value in use, which is measured by reference to discounted cash flows. Recoverable amounts are estimated for individual assets, or if it is not possible, for the cash-generating unit.

An impairment loss is recognised in the statement of profit or loss in the period in which it arises. Subsequent increases in the recoverable amount of an asset is treated as reversal of the previous impairment loss and is recognised to the extent of the carrying amount of the asset that would have been determined (net of amortisation and depreciation) had no impairment loss been recognised. A reversal of impairment loss is recognised in the statement of profit or loss, unless the asset is carried at revalued amount, in which case, such reversal is treated as a revaluation increase.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued

Definition and Classification

Contracts under which the Company accepts significant insurance risk are classified as insurance contracts. Contracts held by the Company under which it transfers significant insurance risk related to underlying insurance contracts are classified as reinsurance contracts. Insurance and reinsurance contracts also expose the Company to financial risk.

Insurance contracts may be issued and reinsurance contracts may be initiated by the Company, or they may be acquired in a business combination or in a transfer of contracts that do not form a business. All references in these accounting policies to 'insurance contracts' and 'reinsurance contracts' include contracts issued, initiated or acquired by the Company unless otherwise stated.

Contracts that have a legal form of insurance but do not transfer significant insurance risk and expose the Company to financial risk are classified as investment contracts, and they follow financial instruments accounting under MFRS 9. The Company does not have any contracts that fall under this category.

Contracts are subject to different requirements depending on whether they are classified as direct participating contracts or contracts without direct participation features. Insurance contracts with direct participation features are insurance contracts that are substantially investment-related service contracts under which the Company promises an investment return based on underlying items; they are contracts for which, at inception:

- the contractual terms specify that the policyholder participates in a share of a clearly identified pool of underlying items;
- the Company expects to pay to the policyholder an amount equal to a substantial share of the fair value returns on the underlying items; and
- the Company expects a substantial proportion of any change in the amounts to be paid to the policyholder to vary with the change in fair value of the underlying items.

Direct participating contracts issued by the Company are contracts with direct participation features where the Company holds the pool of underlying assets and accounts for these group of contracts under the Variable Fee Approach ("VFA"). The VFA modifies the accounting model in MFRS 17 to reflect that the consideration that the Company receives for the contracts is a variable fee.

All other insurance contracts and all reinsurance contracts are classified as contracts without direct participation features.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Separation

(i) Separating Components from Insurance and Reinsurance Contracts

The Company assesses its insurance and reinsurance contracts to determine whether they contain components which must be accounted for under another MFRS rather than MFRS 17 (distinct non insurance components). After separating any distinct components, the Company applies MFRS 17 to all remaining components of the (host) insurance contract. Currently, the Company's contracts do not include distinct components that require separation.

Some life contracts issued by the Company include a surrender option under which the surrender value is paid to the policyholder on maturity or earlier lapse of the contract. These surrender options have been assessed to meet the definition of a non-distinct investment component in MFRS 17. MFRS 17 defines investment components as the amounts that an insurance contract requires an insurer to repay to a policyholder in all circumstances, regardless of whether an insured event has occurred. Investment components which are highly interrelated with the insurance contract of which they form a part are considered non-distinct and are not separately accounted for. However, receipts and payments of the investment components are excluded from insurance revenue and insurance service expenses. The surrender options are considered non-distinct investment components as the Company is unable to measure the value of the surrender option component separately from the life insurance portion of the contract.

For premium refund or experience refund components which are not subject to any conditions in the contracts, these have been assessed to be highly interrelated with the insurance component of the reinsurance contracts and are, therefore, non-distinct investment components which are not accounted for separately. However, receipts and payments of these investment components are recognised outside of profit or loss.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Level of aggregation

(i) Insurance contracts

Insurance contracts are aggregated into groups for measurement purposes. Groups of insurance contracts are determined by identifying portfolios of insurance contracts, each comprising contracts subject to similar risks and managed together, and dividing each portfolio into quarters (by quarter of issuance) for life insurance, into three groups based on the expected profitability of the contracts:

- (i) contracts that are onerous at initial recognition, if any;
- (ii) contracts that at initial recognition have no significant possibility of becoming onerous subsequently, if any; or
- (iii) remaining group of contracts, if any.

These groups represent the level of aggregation at which insurance contracts are initially recognised and measured. The profitability groupings are not reassessed under subsequent remeasurement.

Level of aggregation is also affected by law or regulation which specifically constrains the Company's practical ability to set a different price or level of benefits for policyholders with different characteristics.

The Company broadly groups its insurance contracts by how the contracts are managed, product type, currency, measurement model and insurance risks. For life insurance contracts, sets of contracts usually correspond to pricing risk groups that the Company determined to have similar insurance risk and that are priced together by assessing the profitability of a best estimate pool of contracts on the same basis. The Company determines the profitability of contracts within portfolios and the likelihood of changes in insurance, financial and other exposures resulting in these contracts becoming more onerous at the level of these pricing groups, with no information available at a more granular level. This level of granularity determines sets of contracts.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Level of aggregation (Cont'd.)

(ii) Reinsurance contracts

Portfolios of reinsurance contracts held are assessed for aggregation separately from portfolios of insurance contracts issued. Applying the grouping requirements to reinsurance contracts held, the Company aggregates reinsurance contracts into quarters (by quarter of issuance) for life reinsurance treaties into groups of:

- (i) contracts for which there is a net gain at initial recognition, if any;
- (ii) contracts for which, at initial recognition, there is no significant possibility of a net gain arising subsequently; and
- (iii) remaining contracts in the portfolio, if any.

Reinsurance contracts held are assessed for aggregation requirements on an individual reinsurance treaty basis.

Recognition

A group of insurance contracts issued by the Company is recognised from the earliest of:

- the beginning of its coverage period (i.e. the period during which the Company provides services in respect of any premiums within the boundary of the contract);
- when the first payment from the policyholder becomes due or, if there is no contractual due date, when it is received from the policyholder; and
- when facts and circumstances indicate that the contract is onerous.

The Company recognises a group of reinsurance contracts held from the earliest of the following:

- The beginning of the coverage period of the group of reinsurance contracts held. However, the Company delays the recognition of a group of reinsurance contracts held that provide proportionate coverage until the date when any underlying insurance contract is initially recognised, if that date is later than the beginning of the coverage period of the group of reinsurance contracts held; and
- The date the Company recognises an onerous group of underlying insurance contracts if the Company entered into the related reinsurance contract in the group of reinsurance contracts held at or before that date.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Recognition (Cont'd.)

Only contracts that individually meet the recognition criteria by the end of the reporting period are included in the groups. When contracts meet the recognition criteria in the groups after the reporting date, they are added to the groups in the reporting period in which they meet the recognition criteria, or, if the contract does not qualify for inclusion in an existing group, it forms a new group to which future contracts are added. Composition of the groups is not reassessed in subsequent periods.

Contract boundary

The Company includes in the measurement of a group of insurance contracts all the future cash flows within the boundary of each contract in the group. Cash flows are within the boundary of an insurance contract if they arise from substantive rights and obligations that exist during the reporting period in which the Company can compel the policyholder to pay the premiums, or in which the Company has a substantive obligation to provide the policyholder with insurance contract services. A substantive obligation to provide insurance contract services ends when:

- The Company has the practical ability to reassess the risks of the particular policyholder and, as a result, can set a price or level of benefits that fully reflects those risks, or
- Both of the following criteria are satisfied:
 - The Company has the practical ability to reassess the risks of the portfolio of insurance contracts that contain the contract and, as a result, can set a price or level of benefits that fully reflects the risk of that portfolio; and
 - The pricing of the premiums up to the date when the risks are reassessed does not take into account the risks that relate to periods after the reassessment date.

Fulfilment cash flows outside the boundary of the insurance contract are not recognised. Such amounts relate to future insurance contracts.

For life insurance contracts with renewal periods, the Company assesses whether premiums and related cash flows that arise from the renewed contract are within the contract boundary. The pricing of the renewals is established by the Company by considering all the risks covered for the policyholder by the Company, that the Company would consider when underwriting equivalent contracts on the renewal dates for the remaining service. Therefore, the cash flows related to renewals of insurance contracts will not be included in the contract boundary.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Contract boundary (Cont'd.)

For groups of reinsurance contracts held, cash flows are within the contract boundary if they arise from substantive rights and obligations of the Company that exist during the reporting period in which the Company is compelled to pay amounts to the reinsurer or in which the Company has a substantive right to receive insurance contract services from the reinsurer.

A substantive right to receive services from the reinsurer ends either when the reinsurer can reprice the contract to fully reflect the reinsured risk, or when the reinsurer has a substantive right to terminate coverage.

The Company reassesses contract boundary of each group at the end of each reporting period.

Measurement

(i) Measurement – contracts not measured under the PAA

On initial recognition, the Company measures a group of insurance contracts as the total of (a) the fulfilment cash flows, adjusted to reflect the time value of money and the associated financial risks, and a risk adjustment for non-financial risk; and (b) the CSM. The fulfilment cash flows of a group of insurance contracts do not reflect the Company's non-performance risk.

The risk adjustment for non-financial risk is applied to the present value of the estimated future cash flows, and it reflects the compensation that the Company requires for bearing the uncertainty about the amount and timing of the cash flows from non-financial risk as the Company fulfils insurance contracts.

For reinsurance contracts held, the risk adjustment for non-financial risk represents the amount of risk being transferred by the Company to the reinsurer.

Methods and assumptions used to determine the risk adjustment for non-financial risk are discussed in Note 2.5.

On initial recognition of a group of insurance contracts, if the total of (a) the fulfilment cash flows, (b) any cash flows arising at that date and (c) any amount arising from the derecognition of any assets or liabilities previously recognised for cash flows related to the group is a net inflow, then the group is not onerous. In this case, the CSM is measured as the equal and opposite amount of the net inflow, which results in no income or expenses arising on initial recognition.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(i) Measurement – contracts not measured under the PAA (Cont'd.)

If the total is a net outflow, then the group is onerous. A loss from onerous insurance contracts is recognised in profit or loss immediately, with no CSM recognised on the balance sheet on initial recognition, and a loss component is established in the amount of loss recognised (refer to the Onerous contracts – Loss component section in Note 2.2(k)(iv) below).

(ii) Fulfilment Cash Flows

The FCF are the current estimates of the future cash flows within the contract boundary of a group of contracts that the Company expects to collect from premiums and pay out for claims, benefits and expenses, adjusted to reflect the timing and the uncertainty of those amounts.

The estimates of future cash flows:

- (a) are based on a probability-weighted mean of the full range of possible outcomes;
- (b) are determined from the perspective of the Company, provided that the estimates are consistent with observable market prices for market variables; and
- (c) reflect conditions existing at the measurement date.

The estimates of future cash flows are adjusted using the current discount rates to reflect the time value of money and the financial risks related to those cash flows, to the extent not included in the estimates of cash flows. The discount rates reflect the characteristics of the cash flows arising from the groups of insurance contracts, including timing, currency and liquidity of cash flows. The determination of the discount rate that reflects the characteristics of the cash flows and liquidity characteristics of the insurance contracts requires significant judgment and estimation. Refer to Note 2.5.

(iii) Contractual Service Margin

The CSM is a component of the carrying amount of the asset or liability for a group of insurance contracts issued representing the unearned profit that the Company will recognise as it provides insurance contract services in the future.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(iii) Contractual Service Margin (Cont'd.)

At initial recognition, the CSM is an amount that results in no income or expenses (unless a group of contracts is onerous or insurance revenue and insurance service expenses are recognised as in (d) below) arising from:

- (a) the initial recognition of the FCF;
- (b) cash flows arising from the contracts in the group at that date;
- (c) the derecognition of any insurance acquisition cash flows asset; and
- (d) the derecognition of any other pre-recognition cash flows.

Insurance revenue and insurance service expenses are recognised immediately for any such assets derecognised.

For groups of reinsurance contracts held, any net gain or loss at initial recognition is recognised as the CSM unless the net cost of purchasing reinsurance relates to past events, in which case the Company recognises the net cost immediately in profit or loss. For reinsurance contracts held, the CSM represents a deferred gain or loss that the Company will recognise as a reinsurance expense as it receives insurance contract services from the reinsurer in the future and is calculated as the sum of:

- (a) the initial recognition of the FCF;
- (b) cash flows arising from the contracts in the group at that date;
- (c) the amount derecognised at the date of initial recognition of any asset or liability previously recognised for cash flows related to the group of reinsurance contracts held (other pre-recognition cash flows); and
- (d) any income recognised in profit or loss when the entity recognises a loss on initial recognition of an onerous group of underlying insurance contracts or on addition of onerous underlying insurance contracts to that group.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(iv) Subsequent Measurement – Contracts Not Measured Under the PAA

Subsequently, the carrying amount of a group of insurance contracts at each reporting date is the sum of the liability for remaining coverage ("LRC") and the liability for incurred claims ("LIC"). The LRC comprises (a) the fulfilment cash flows that relate to services that will be provided under the contracts in future periods and (b) any remaining CSM at that date. The LIC includes the fulfilment cash flows for incurred claims and expenses that have not yet been paid, including claims that have been incurred but not yet reported.

- The fulfilment cash flows of groups of contracts are measured at the reporting date using current estimates of future cash flows, current discount rates and current estimates of the risk adjustment for non-financial risk. Changes in fulfilment cash flows are recognised as follows:

Changes relating to future service	Adjusted against CSM (or recognised in the insurance service result in profit or loss if the group is onerous)
Changes relating to current or past	Recognised in the insurance service result in profit or loss
Effects of the time value of money, financial risk and changes therein on estimated cash flows	Recognised as insurance finance income or expenses in profit or loss, except for certain portfolios measured using the GMM where the OCI option is applied.

- The CSM is adjusted subsequently only for changes in FCF that relate to future services and other specified amounts and is recognised in profit or loss as services are provided. The CSM at each reporting date represents the profit in the group of contracts that has not yet been recognised in profit or loss because it relates to future services.

The Company reports its financial results on a quarterly basis. The Company has elected to treat every quarter as a discrete interim reporting period, and estimates made by the Company in previous interim financial results are not changed when applying MFRS 17 in subsequent interim periods or in the annual financial statements.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(iv) Subsequent Measurement – Contracts Not Measured Under the PAA (Cont'd.)

Onerous contracts- Loss component

When adjustments to the CSM exceed the amount of the CSM, the group of contracts becomes onerous and the Company recognises the excess in insurance service expenses, and it records the excess as a loss component of the LRC.

When a loss component exists, the Company allocates the following between the loss component and the remaining component of the LRC for the respective group of contracts, based on the ratio of the loss component to the FCF relating to the expected future cash outflows:

- (a) expected incurred claims and other directly attributable expenses for the period;
- (b) changes in the risk adjustment for non-financial risk for the risk expired;
- (c) finance income (expenses) from insurance contracts issued.

The amounts of the loss component allocation in (a) and (b) above reduce the respective components of insurance revenue and are reflected in insurance service expenses.

Decreases in the FCF in subsequent periods reduce the remaining loss component and reinstate the CSM after the loss component is reduced to zero. Increases in the FCF in subsequent periods increase the loss component.

(v) Reinsurance Contracts

The Company will apply the same accounting policies to measure a group of reinsurance contracts, with the following modifications.

The carrying amount of a group of reinsurance contracts at each reporting date is the sum of the asset for remaining coverage ("ARC") and the asset for incurred claims ("AIC"). The ARC comprises (a) the FCF that relate to services that will be received under the contracts in future periods and (b) any remaining CSM at that date.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(v) Reinsurance Contracts (Cont'd.)

The Company will measure the estimates of the present value of future cash flows using assumptions that are consistent with those used to measure the estimates of the present value of future cash flows for the underlying insurance contracts, with an adjustment for any risk of non-performance by the reinsurer. The effect of the non-performance risk of the reinsurer is assessed at each reporting date and the effect of changes in the non-performance risk is recognised in profit or loss.

The risk adjustment for non-financial risk represents the amount of risk being transferred by the Company to the reinsurer.

For groups of reinsurance contracts held, any net gain or loss at initial recognition is recognised as the CSM unless the net cost of purchasing reinsurance relates to past events, in which case the Company recognises the net cost immediately in profit or loss. For reinsurance contracts held, the CSM represents a deferred gain or loss that the Company will recognise as a reinsurance income or expenses as it receives insurance contract services from the reinsurer in the future.

A loss-recovery component is established or adjusted within the remaining coverage for reinsurance contracts held for the amount of income recognised above. This amount is calculated by multiplying the loss recognised on underlying insurance contracts by the percentage of claims on underlying insurance contracts that the Company expects to recover from the reinsurance contracts held that are entered into before or at the same time as the loss is recognised on the underlying insurance contracts.

(vi) Insurance Acquisition Cash Flows

Insurance acquisition cash flows arise from the costs of selling, underwriting and starting a group of insurance contracts that are directly attributable to the portfolio of insurance contracts to which the group belongs. If insurance acquisition cash flows are directly attributable to a group of contracts, then they are allocated to that group.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(vi) Insurance Acquisition Cash Flows (Cont'd.)

Insurance acquisition cash flows are allocated to groups of insurance contracts on a systematic and rational basis. Insurance acquisition cash flows that are directly attributable to a group of insurance contracts are allocated to that group; and to groups that will include insurance contracts that are expected to arise from renewals of the insurance contracts in that group.

Insurance acquisition cash flows not directly attributable to a group of contracts but directly attributable to a portfolio of contracts are allocated to groups of contracts in the portfolio or expected to be in the portfolio.

The insurance acquisition cash flows that arise before the recognition of the related insurance contracts are recognised as separate assets and tested for recoverability, whereas other insurance acquisition cash flows are included in the estimates of the present value of future cash flows as part of the measurement of the related insurance contracts.

The Company assesses at each reporting date whether facts and circumstances indicate that an asset for insurance acquisition cash flows may be impaired, then the Company:

- (a) recognises an impairment in profit or loss so that the carrying amount of the asset does not exceed the expected net cash inflow for the related group; and
- (b) if the asset relates to future renewals, recognises an impairment loss in profit or loss to the extent that it expects those insurance acquisition cash flows to exceed the net cash inflow for the expected renewals and this excess has not already been recognised as an impairment loss under (a).

The Company reverses any impairment losses in profit or loss and increases the carrying amount of the asset to the extent that the impairment conditions no longer exist or have improved.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(vii) Derecognition and Contract Modification

An insurance contract is derecognised when it is:

- extinguished (that is, when the obligation specified in the insurance contract expires or is discharged or cancelled); or
- the contract is modified and certain additional criteria discussed below are met.

When an insurance contract is modified by the Company as a result of an agreement with the counterparties or due to a change in regulations, the Company treats changes in cash flows caused by the modification as changes in estimates of the FCF, unless the conditions for the derecognition of the original contract are met. The Company derecognises the original contract and recognises the modified contract as a new contract if any of the following conditions are present:

- (a) if the modified terms had been included at contract inception and the Company would have concluded that the modified contract:
 - i. is not within the scope of MFRS 17;
 - ii. results in different separable components;
 - iii. results in a different contract boundary; or
 - iv. belongs to a different group of contracts;
- (b) the original contract represents an insurance contract with direct participation features, but the modified contract no longer meets that definition, or vice versa.

When a new contract is required to be recognised as a result of modification and it is within the scope of MFRS 17, the new contract is recognised from the date of modification and is assessed for, amongst other things, contract classification, including the VFA eligibility and component separation requirements and contract aggregation requirements.

When an insurance contract not accounted for under the PAA is derecognised from within a group of insurance contracts, the Company:

- (a) adjusts the FCF to eliminate the present value of future cash flows and risk adjustment for non-financial risk relating to the rights and obligations removed from the group;

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Measurement (Cont'd.)

(vii) Derecognition and Contract Modification (Cont'd.)

When an insurance contract not accounted for under the PAA is derecognised from within a group of insurance contracts, the Company (cont'd.):

- (b) adjusts the CSM (unless the decrease in the FCF is allocated to the loss component of the LRC of the group) in the following manner, depending on the reason for the derecognition:
 - i. if the contract is extinguished, in the same amount as the adjustment to the FCF relating to future service;
 - ii. if the contract is transferred to a third party, in the amount of the FCF adjustment in (a) less the premium charged by the third party; or
 - iii. if the original contract is modified resulting in its derecognition, in the amount of the FCF adjustment in (a) adjusted for the premium that the Company would have charged if it had entered into a contract with equivalent terms as the new contract at the date of the contract modification, less any additional premium charged for the modification; when recognising the new contract in this case, the Company assumes such a hypothetical premium as actually received; and
- (c) adjusts the number of coverage units for the expected remaining insurance contract services, to reflect the number of coverage units removed.

(viii) Presentation and Disclosure

Insurance service result comprises insurance revenue and insurance service expenses. Income and expenses from reinsurance contracts held, other than insurance finance income or expenses, are presented on a net basis as 'net expenses from reinsurance contracts' in the insurance service result.

Insurance revenue

As the Company provides insurance contract services under the group of insurance contracts, it reduces the LRC and recognises insurance revenue. The amount of insurance revenue recognised in the reporting period depicts the transfer of promised services at an amount that reflects the portion of consideration that the Company expects to be entitled to in exchange for those services.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Insurance revenue (Cont'd.)

Insurance revenue comprises the following:

- Amounts relating to the changes in the LRC:
 - (a) Expected claims and other directly attributable expenses incurred in the period excluding:
 - amounts allocated to the loss component;
 - repayments of investment components and policyholder rights to withdraw an amount;
 - amounts of transaction-based taxes collected in a fiduciary capacity;
 - insurance acquisition expenses; and
 - amounts related to the risk adjustment for non-financial risk (see (b));
 - (b) changes in the risk adjustment for non-financial risk, excluding:
 - changes included in insurance finance income (expenses);
 - changes that relate to future coverage (which adjust the CSM); and
 - amounts allocated to the loss component;
 - (c) amounts of the CSM recognised for the services provided in the period;
 - (d) experience adjustments – arising from premiums received in the period other than those that relate to future service; and
 - (e) other amounts, including any other pre-recognition cash flows assets derecognised at the date of initial recognition.
- Insurance acquisition cash flows recovery is determined by allocating the portion of premiums related to the recovery of those cash flows on the basis of the passage of time over the expected coverage of a group of contracts.

Insurance service expenses

Insurance service expenses include the following:

- (a) incurred claims and benefits, excluding investment components reduced by loss component allocations;
- (b) other incurred directly attributable expenses, including amounts of any other pre-recognition cash flows assets (other than insurance acquisition cash flows)
- (c) insurance acquisition cash flows amortisation;
- (d) changes that relate to past service – changes in the FCF relating to the LIC; and
- (e) changes that relate to future service – changes in the FCF that results in onerous contract losses or reversals of those losses; and
- (f) insurance acquisition cash flows assets impairment.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(k) Insurance Service Result From Insurance Contracts Issued (Cont'd.)

Insurance service expenses (Cont'd.)

For contracts not measured under the PAA, amortisation of insurance acquisition cash flows is reflected in insurance service expenses in the same amount as insurance acquisition cash flows recovery reflected within insurance revenue, as described above.

Other expenses not meeting the above categories are included in other operating expenses in the consolidated statement of profit or loss.

(l) Insurance Service Result from Reinsurance Contracts Held

Net income (expenses) from reinsurance contracts held

The Company presents financial performance of groups of reinsurance contracts held on a net basis in net income (expenses) from reinsurance contracts held, comprising the following amounts:

- (a) reinsurance expenses;
- (b) for groups of reinsurance contracts measured under the PAA, broker fees are included within reinsurance expenses;
- (c) incurred claims recovery, excluding investment components reduced by loss-recovery component allocations;
- (d) other incurred directly attributable expenses;
- (e) changes that relate to past service – changes in the FCF relating to incurred claims recovery; and
- (f) amounts relating to accounting for onerous groups of underlying insurance contracts issued:
 - (i) income on initial recognition of onerous underlying contracts;
 - (ii) reinsurance contracts held under the GMM: reversals of a loss-recovery component other than changes in the FCF of reinsurance contracts held;
 - (iii) and reinsurance contracts held under the GMM: changes in the FCF of reinsurance contracts held from onerous underlying contracts.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(I) Insurance Service Result from Reinsurance Contracts Held (Cont'd.)

Net income (expenses) from reinsurance contracts held (Cont'd.)

Reinsurance expenses are recognised similarly to insurance revenue. The amount of reinsurance expenses recognised in the reporting period depicts the transfer of received insurance contract services at an amount that reflects the portion of ceding premiums that the Company expects to pay in exchange for those services. Additionally, for reinsurance contracts held measured under the PAA, broker fees are included in reinsurance expenses.

For contracts not measured under the PAA, reinsurance expenses comprise the following amounts relating to changes in the remaining coverage:

- (a) claims and other directly attributable expenses recovery in the period, measured at the amounts expected to be incurred at the beginning of the period, excluding:
 - amounts allocated to the loss-recovery component;
 - repayments of investment components; and
 - amounts related to the risk adjustment for non-financial risk (see (b));
- (b) changes in the risk adjustment for non-financial risk, excluding:
 - changes included in finance income (expenses) from reinsurance contracts held;
 - changes that relate to future coverage (which adjust the CSM); and
 - amounts allocated to the loss-recovery component;
- (c) amounts of the CSM recognised for the services received in the period; and
- (d) experience adjustments – arising from premiums paid in the period other than those that relate to future service.

For groups of reinsurance contracts held measured under the PAA, the Group recognises reinsurance expenses based on the passage of time over the coverage period of a group of contracts.

Ceding commissions that are not contingent on claims of the underlying contracts issued reduce ceding premiums and are accounted for as part of reinsurance expenses. Ceding commissions that are contingent on claims of the underlying contracts issued reduce incurred claims recovery.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(m) Insurance Finance Income or Expenses

Insurance finance income or expenses comprise the change in the carrying amount of the group of insurance contracts arising from:

- (a) the effect of the time value of money and changes in the time value of money; and
- (b) the effect of financial risk and changes in financial risk.

For contracts measured under the GMM, the main amounts within insurance finance income or expenses are:

- (a) interest accreted on the FCF and the CSM;
- (b) the effect of changes in interest rates and other financial assumptions, and
- (c) foreign exchange differences.

For contracts measured under the VFA, insurance finance income or expenses comprise changes in the value of underlying items (excluding additions and withdrawals).

The Company disaggregates changes in the risk adjustment for non-financial risk between insurance service results and insurance finance income or expenses for life insurance.

For conventional life, the Company includes all insurance finance income or expenses for the period in profit or loss, except for certain portfolios measured using the GMM where the Other Comprehensive Income ("OCI") option is applied. This is expected to reduce accounting mismatches in profit or loss, considering that many of the supporting financial assets will be debt investments measured at fair value through other comprehensive income ("FVOCI").

The Company systematically allocates expected total insurance finance income or expenses over the duration of the group of contracts to profit or loss using discount rates determined on initial recognition of the group of contracts.

In the event of transfer of a group of insurance contracts or derecognition of an insurance contract, the Company reclassifies the insurance finance income or expenses to profit or loss as a reclassification adjustment to any remaining amounts for the group (or contract) that were previously recognised in other comprehensive income.

The groups of insurance contracts, including the CSM, that generate cash flows in a foreign currency are treated as monetary items.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(n) Other Revenue Recognition

Interest income is recognised on a time proportion basis that takes into account the effective yield of the asset.

Rental is recognised on an accrual basis.

Dividend is recognised when the right to receive payment is established.

All sales of investments are recognised on their trade dates i.e., the date the Company commits to sell the assets. Gains or losses arising from the sale of investments are calculated as the difference between net sales proceeds and the original or carrying amount and are credited or charged to the statement of profit or loss.

(o) Fees and Commission Income

Fees and commission income comprise mainly of management fee and reinsurance commission income. Management fee includes income earned from provision of investment management services for investment linked businesses. These fees income are recognised as revenue over the period in which the services are rendered.

(p) Foreign Currencies

(i) Functional and Presentation Currency

The financial statements of the Company are measured using the currency of the primary economic environment in which the Company operates ("the functional currency"). The financial statements are presented in Ringgit Malaysia ("RM"), which is also the Company's functional and presentation currency.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(p) Foreign Currencies (Cont'd.)

(ii) Foreign Currency Transactions

In preparing the financial statements of the Company, transactions in currencies other than the Company's functional currency ("foreign currencies") are recorded in the functional currency using the exchange rates prevailing at the dates of the transactions. At each reporting date, monetary items denominated in foreign currencies are translated at the rates prevailing on the reporting date. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing on the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not translated. Exchange differences arising on the settlement of monetary items and on the translation of monetary items are included in the statement of profit or loss. Exchange differences on equity investments classified as Fair Value Through Comprehensive Income financial assets are included in the fair value reserve in equity.

The principal exchange rates of foreign currency ruling at reporting date used are as follows:

	2023	2022
	RM	RM
Singapore Dollar	3.48	3.28
United States Dollar	4.59	4.40
British Pound	5.84	5.29
Australian Dollar	3.13	2.99
Hong Kong Dollar	0.59	0.56
Japanese Yen	0.03	0.03
China Yuan	0.64	0.63

(q) Income Tax

Income tax in the statement of profit or loss for the year comprises current and deferred tax. Current tax is the expected amount of income taxes payable in respect of the taxable profit for the year and is measured using the tax rates that have been enacted at the reporting date.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(q) Income Tax (Cont'd.)

In addition to paying tax on shareholder's profit, the life insurance business pays tax on policyholders' investment returns at a tax rate of 8%. Tax on policyholders is recognised as an expense and disclosed separately under taxation of life insurance business in the statement of profit or loss.

Deferred tax is provided for, using the liability method, on temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts in the financial statements. In principle, deferred tax liabilities are recognised for all taxable temporary differences and deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits to the extent that it is probable that taxable profits will be available against which the deductible temporary differences, unused tax losses and unused tax credits can be utilised.

Deferred tax is measured at the tax rates that are expected to apply in the period when the asset is realised or the liability is settled, based on tax rates that have been enacted or substantively enacted at the reporting date. Deferred tax is recognised in the statement of profit or loss, except when it arises from a transaction which is recognised directly in equity, in which case the deferred tax is also charged or credited directly in equity.

(r) Employee Benefits

(i) Defined Contribution Plans Under Statutory Regulations

As required by law, companies in Malaysia make contributions to the national pension scheme, the Employees Provident Fund ("EPF"). Such contributions are recognised as an expense in the statement of profit or loss as incurred.

(ii) Employee Leave Entitlements

An employee's entitlement to annual leave is estimated and accrued according to the Company's Human Resource policy.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(r) Employee Benefits (Cont'd.)

(iii) Share Options

Senior executives of the Company are granted share options in the OCBC Bank's Share Option Scheme as consideration for services rendered. Options granted generally vest in one-third increments over a 3-year period and expire between 5 and 10 years from date of grant. The cost of these equity-settled share based payment transactions with the senior executives is measured by reference to the fair value of the options at the date on which the options are granted which takes into account market conditions and non-vesting conditions. The cost is recognised in the statement of profit or loss of the respective insurance funds, with a corresponding increase in the intercompany balance with the ultimate holding company, over the vesting period.

The cumulative expense recognised at each reporting date until the vesting date reflects the extent to which the vesting period has expired and the Company's best estimate of the number of options that will ultimately vest. The charge or credit to statement of profit or loss for a period represents the movement in cumulative expense recognised as at the beginning and end of that period.

No expense is recognised for options that do not ultimately vest, except for options where vesting is conditional upon a market or non-vesting condition, which are treated as vested irrespective of whether or not the market condition or non-vesting condition is satisfied, provided that all other performance and/or service conditions are satisfied. In the case where the option does not vest as a result of a failure to meet a non-vesting condition that is within the control of the Company or the senior executives, it is accounted for as a cancellation. In such case, the amount of the compensation cost that otherwise would be recognised over the remainder of the vesting period is recognised immediately in the statement of profit or loss upon cancellation.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(r) Employee Benefits (Cont'd.)

(iv) Deferred Share Plan

In addition to the OCBC Bank's Share Option Scheme, certain employees within the Company are granted OCBC shares under the OCBC Deferred Share Plan ("DSP"). For deferred share awards granted as part of variable performance bonus, half of the share awards will vest two years from the grant date and the remaining half will vest at the end of three years from the grant date. The cost of the DSP is recognised in the statement of profit or loss on the straight-line basis over the vesting period of the DSP.

At each reporting date, the cumulative expense is adjusted for the estimated number of shares granted under the DSP that have vested and/or lapsed.

(s) Cash and Cash Equivalents

Cash and cash equivalents comprise cash at bank and on hand and short-term, highly liquid investments with original maturity of three months or less from the date of acquisition, or are readily convertible to a known amount of cash and which are subject to an insignificant risk of changes in value.

(t) Provisions

Provisions are recognised when the Company has a present obligation as a result of a past event and it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate of the amount can be made. Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits will be required to settle the obligation, the provision is reversed. Where the effect of the time value of money is material, provision is discounted using a current pre-tax rate that reflects the risk specific to the liability. Where discounting is used, the increase in the provision due to the passage of time is recognised as finance cost.

(u) Offsetting of Financial Assets and Financial Liabilities

Financial assets and financial liabilities are offset and the net amount reported in the statement of financial position only when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or to realise the assets and settle the liability simultaneously. Income and expenses are not offset in the statement of profit or loss unless required or permitted by any accounting standard or interpretation, as specifically disclosed in the accounting policies of the Company.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.2 SUMMARY OF MATERIAL ACCOUNTING POLICIES (CONT'D.)

(v) Investment in subsidiary

A subsidiary is an entity over which the Company has all the following:

- (i) Power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee);
- (ii) Exposure, or rights, to variable returns from its investment with the investee; and
- (iii) The ability to use its power over the investee to affect its returns.

In the Company's financial statements, investment in subsidiary, which relates to investment in collective investment scheme, is carried at fair value.

On disposal of such investment, the difference between the net disposal proceeds and its carrying amount is recognised as gain or loss on disposal in the statement of profit or loss.

The Company is exempted from presenting consolidated financial statements based on the criteria set out in paragraph 4 of MFRS 10 *Consolidated Financial Statements*.

The immediate holding company, Great Eastern Capital (Malaysia) Sdn. Bhd., prepares the consolidated financial statements in accordance with MFRS in Malaysia, which are available for inspection at the registered office of the immediate holding company.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES

The accounting policies adopted are consistent with those of the previous financial year except for the adoption of the following standards, amendments to standards and interpretation of standards:

On 1 January 2023, the Company adopted the following amended MFRSs mandatory for annual financial periods beginning on or after 1 January 2023.

- Amendments to MFRS 101 *Classification of liabilities as current or non-current*
- Amendments to MFRS 101, MFRS Practice Statement 2 *Disclosure of Accounting Policies* and MFRS 108 *Definition of Accounting Estimates*
- MFRS 17 *Insurance Contracts* and its amendments
- Amendment to MFRS 112 *Deferred Tax related to Assets and Liabilities arising from a Single Transaction*
- Amendment to MFRS 17 *Initial Application of MFRS 17 and MFRS 9 - Comparative Information*

The adoption of the amendments to MFRS 101, MFRS 108 and MFRS 112 did not have any significant effects on the financial statements upon their initial recognition.

The adoption of MFRS 17 including any consequential amendments to other standards have brought significant changes to the accounting for insurance and reinsurance contracts. As a result, the Company has restated comparative information for the financial year 2022. The nature and effects of the changes in the accounting policies are summarised below.

MFRS 17 Insurance Contracts

MFRS 17 establishes principles for the recognition, measurement, presentation and disclosure of insurance contracts and reinsurance contracts held by the Company. It introduces a model that measures groups of contracts based on the Company's estimates of the present value of future cash flows that are expected to arise as the Company fulfils contracts, an explicit risk adjustment for non-financial risk and a Contractual Service Margin ("CSM").

For an explanation of the accounting policy for insurance and reinsurance contracts under MFRS 17, see note 2.2(k) and 2.2(l).

Changes to Classification and Measurement

The adoption of MFRS 17 did not change the classification of the Company's insurance contracts.

MFRS 17 establishes specific principles for the recognition and measurement of insurance contracts issued and reinsurance contracts held by the Company.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONT'D.)

MFRS 17 Insurance Contracts (Cont'd.)

Changes to Classification and Measurement (Cont'd.)

The key principles of MFRS 17 are that the Company:

- Identifies insurance contracts as those under which the Company accepts significant risk from another party (the policyholder) by agreeing to compensate the policyholder if a specified uncertain future event (the insured event) adversely affects the policyholder;
- Separates specified embedded derivatives, distinct investment components and distinct noninsurance goods or services from insurance contracts and accounts for them in accordance with other standards;
- Divides the insurance and reinsurance contracts into groups it will recognise and measure;
- Recognises and measures groups of insurance contracts at:
 - A risk-adjusted present value of the future cash flows (the fulfilment cash flows) that incorporates all available information about the fulfilment cash flows in a way that is consistent with observable market information; plus
 - An amount representing the unearned profit in the group of contracts (the contractual service margin or CSM);
- Recognises profit from a group of insurance contracts over the period the Company provides insurance coverage, as the Company is released from risk. If a group of contracts is expected to be onerous (i.e., loss-making) over the remaining coverage period, the Company recognises the loss immediately.

Changes to Presentation and Disclosure

The Company aggregates portfolios of insurance and reinsurance contracts held and present separately in the statement of financial position:

- Portfolios of insurance contracts that are assets;
- Portfolios of reinsurance contracts held that are assets;
- Portfolios of insurance contracts that are liabilities; and
- Portfolios of reinsurance contracts held that are liabilities.

The portfolios referred to above are those established at initial recognition in accordance with the MFRS 17 requirements.

The descriptions of the line items in the Statement of Profit or Loss have been changed significantly compared with the previous year. Previously the Company reported the following line items: gross premiums, gross claims, maturities, surrenders and annuities and change in insurance contract liabilities. MFRS 17 requires separate presentation of:

- Insurance revenue
- Insurance service expense
- Insurance finance income or expense; and
- Income or expenses from reinsurance contracts held.

The Company will provide disaggregated qualitative and quantitative information in the notes to the financial statements about:

- The amounts recognised in its financial statements from insurance contracts and reinsurance contracts; and
- Significant judgments, and changes in those judgments made when applying the standard.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONT'D.)

MFRS 17 Insurance Contracts (Cont'd.)

Transition

The Company has restated the comparative information based on the transition approaches taken on adoption of MFRS 17.

Changes in accounting policies resulting from the adoption of MFRS 17 was applied using the full retrospective approach to the extent practicable. The full retrospective approach was applied to insurance contracts that were originated less than one year prior to the effective date. Where it was not possible to obtaining all required historical data without undue cost and effort, the modified retrospective approach or fair value approach was applied. The modified retrospective approach was applied to certain groups of insurance contracts that were originated less than 10 years prior to the transition date. The fair value approach was applied to the remaining insurance contracts in force at transition date.

On transition date, 1 January 2022, the Company:

- identified, recognised and measured each group of insurance and reinsurance contracts as if MFRS 17 had always applied (unless impracticable – refer to Notes 2.3 (i) and 2.3 (iii));
- Derecognised previously reported balances that would not have existed if MFRS 17 had always been applied;
- Redesignated certain financial assets to address possible accounting mismatches between financial assets and insurance contract liabilities and applied classification overlay for the financial assets in the comparative period (refer to Note 2.3 (iii)); and
- Recognised any resulting net difference in equity.

The Company has applied the transition provisions in MFRS 17 and has not disclosed the impact of the adoption of MFRS 17 on each financial statement line item and Earnings per share ("EPS"). The effects of adopting MFRS 17 on the financial statements at 1 January 2022 are presented in the statement of changes in equity.

(i) Modified retrospective approach

The modified retrospective approach was applied to certain groups of insurance contracts that were originated less than 10 years prior to the transition date. The Company has used the following procedures to determine the CSM at initial recognition for these contracts:

- Estimated future cash flows at the date of initial recognition as the amount of the future cash flows at transition date, adjusted by the cash flows that have occurred between the date of initial recognition and the transition date. The cash flows that are known to have occurred include cash flows resulting from contracts that ceased to exist before the transition date.
- Estimated historical discount rates applied to some cash flows in the period prior to 2012 using an observable market interest curve for that period, adjusted by the spread between observable market yield curves and the yield curve used to determine current discount rates for the years between 1 January 2012 and 1 January 2022.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONT'D.)

MFRS 17 Insurance Contracts (Cont'd.)

Transition (Cont'd.)

(i) Modified retrospective approach (Cont'd.)

The modified retrospective approach was applied to certain groups of insurance contracts that were originated less than 10 years prior to the transition date. The Company has used the following procedures to determine the CSM at initial recognition for these contracts: (Cont'd.)

- Estimated the risk adjustment for non-financial risk at the date of initial recognition by adjusting the risk adjustment at transition date by the expected release of risk in the periods before the transition date. The expected release of risk was determined with reference to the release of risk for similar contracts that the Company has issued subsequent to the transition date.

The CSM at transition date has been further determined by:

- Using the modified discount rates determined at initial recognition to accrete interest on the CSM
- Applying the amount of the CSM recognised in profit or loss because of the transfer of services before the transition date, by comparing the remaining coverage units at that date with the coverage units provided under the group of contracts before the transition date.

(ii) Fair value approach

The Company applied the fair value approach to the remaining insurance contracts. Under the fair value approach, the Company has determined the CSM of the liability for remaining coverage at the date of transition, as the difference between the fair value of a group of insurance contracts, measured in accordance with MFRS 13 Fair Value Measurement, and its fulfilment cash flows ("FCF") at that date.

The Company has aggregated contracts issued more than one year apart in determining groups of insurance contracts under the fair value approach at transition.

For the application of the fair value approach, the Company has used reasonable and supportable information available at the transition date in order to:

- Identify groups of insurance contracts
- Determine whether any contracts are direct participating insurance contracts
- Identify any discretionary cash flows for insurance contracts without direct participation features

The discount rate for the group of contracts inception after 2012 applying the fair value approach was determined based on the inception year discount rate. Whereas, the discount rate for the group of contracts inception before 2012 applying the fair value approach was determined on transition date.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONT'D.)

MFRS 17 Insurance Contracts (Cont'd.)

Transition (Cont'd.)

(ii) Fair value approach (Cont'd.)

The discount rate used for accretion of interest on the CSM is determined using the bottom-up approach at inception.

The Company used the income approach to determine the fair value amount used for establishing the insurance contract liabilities at the transition date.

(iii) Impact on Transition

The effects from applying MFRS 17 resulted in a reduction of equity amounting to RM2,287,000. The net transition impact to equity consisted of the following effects.

Measurement adjustments	Description of impact	
	Contracts not measured under Premium Allocation Approach ("PAA")	
CSM	A CSM is recognised for the unearned profit for insurance contracts.	
Contract Measurement	Other components of insurance contracts are also remeasured:	
	•	Risk adjustment: recognition of a separate risk adjustment for non-financial risk which is higher than the risk margin under MFRS 4 as a result of recalibration of the measurement techniques to conform with the MFRS 17 requirements.
	•	Discount rates: Changes in the discount rates because of the MFRS 17 requirements to measure future cash flows using current discount
	•	Deferred acquisition costs: Under MFRS 17, the Group now recognises separately eligible insurance acquisition cash flows when they are incurred.
•	Other changes: Include the changes to the provisions for future taxes, and other changes related to the application of MFRS 17.	

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.3 CHANGES IN ACCOUNTING POLICIES AND DISCLOSURES (CONT'D.)

MFRS 17 Insurance Contracts (Cont'd.)

Transition (Cont'd.)

(iii) Impact on Transition (Cont'd.)

Measurement adjustments	Description of impact	
	Contracts not measured under Premium Allocation Approach ("PAA")	
Insurance Finance Reserve		Under MFRS 17, changes in the carrying amounts of groups of contracts arising from the effects of the time value of money, financial risk and changes therein are generally presented as insurance finance or expenses in profit or loss. The Group has elected the option to include these changes for certain portfolios measured under GMM under insurance finance reserve in equity.

Besides the impact to equity upon transition, there are also other changes in the balance sheet mainly resulting from insurance related receivables and payables now included within fulfilment cash flows instead of being presented separately.

(iv) Redesignation and Classification Overlay for Financial Assets

MFRS 17 allows for entities that had applied MFRS 9 to annual periods before the initial application of MFRS 17, to redesignate its financial assets to address possible accounting mismatches between financial assets and insurance contract liabilities. Accordingly, the Company has redesignated certain debt instruments which were previously measured at fair value through profit and loss to fair value through other comprehensive income. A transition option was elected to apply a classification overlay for the financial assets as if the classification and measurement requirements of MFRS 9 had been applied to that financial asset during the comparative period. At the transition date, debt instruments amounting to RM1,934,384,008 in fair value which were previously presented at fair value through profit or loss was reclassified to fair value through other comprehensive income, recognising a fair value loss, net of tax of RM2,419,809 and an expected credit loss, net of tax of RM30,607,096, resulting in a reclassification of RM28,187,287 from the opening retained earnings to fair value reserve.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.4 STANDARDS ISSUED BUT NOT YET EFFECTIVE

The following are standards, amendments to standards and interpretations to standards issued by MASB, but not yet effective, up to the date of issuance of the Company's financial statements. The Company intends to adopt these standards, amendments to standards and interpretations to standards, if applicable, when they become effective:

Effective for financial periods beginning on or after 1 January 2024

- Amendments to MFRS 101 *Classification of liabilities as current or non-current*
- Amendments to MFRS 16 *Lease Liability in a Sale and Leaseback*
- Amendments to MFRS 101 *Non-current Liabilities with Covenants*
- Amendments to MFRS 107 and MFRS 7 *Supplier Finance Arrangement*

Effective for financial periods beginning on or after 1 January 2024

- Amendments to MFRS 121 *Lack of Exchangeability*

Deferred

- Amendments to MFRS 10 and MFRS 128 *Sale or Contribution of Assets between an Investor and its Associate or Joint Venture*

Management expects that the adoption of the above standards, amendments to standards and interpretations to standards issued by MASB, but not yet effective, will have no material impact on the financial statements in the period of initial application.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

In the preparation of the Company's financial statements, management makes estimates, assumptions and judgements that affect the reported amounts of revenues, expenses, assets and liabilities at reporting date. Estimates, assumptions and judgements are continually evaluated and based on internal studies of actual historical experience and other factors. Best estimates and assumptions are constantly reviewed to ensure that they remain relevant and valid. However, uncertainty about these assumptions and estimates could result in outcomes that could require a material adjustment to the carrying amount of the asset or liability affected in future periods.

(a) Critical Judgements Made in Applying Accounting Policies

The following are judgements made by management in the process of applying the Company's accounting policies that have significant effect on the amounts recognised in the financial statements.

(i) Classification Between Investment Properties and Property and Equipment (Notes 3 and 5)

The Company has developed certain criteria based on MFRS 140 *Investment Property* in making judgement whether a property qualifies to be classified as an investment property. Investment property is a property held to earn rental or for capital appreciation or both.

Some properties comprise a portion that is held to earn rentals or for capital appreciation and another portion that is held for use in the production or supply of goods or services or for administrative purposes.

If these portions could be sold separately (or leased out separately under a finance lease), the Company would account for the portions separately. If the portions could not be sold separately, the property is an investment property only if an insignificant portion is held for use in the production or supply of goods or services or for administrative purposes. Judgement is made on an individual property basis to determine whether ancillary services are so significant that a property does not qualify as investment property.

(ii) Impairment of Financial Assets (Note 29(g))

The impairment provisions for financial assets are based on assumptions about risk of default and expected loss rates. The Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on the Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

(a) Critical Judgements Made in Applying Accounting Policies (Cont'd.)

(iii) Insurance Contract Classification

Contracts are classified as insurance contracts where they transfer significant insurance risk from the policyholder to the Company. The Company exercises judgement about the level of insurance risk transferred. As a general guideline, the Company determines whether it has significant insurance risk by comparing benefits paid with benefits payable if the insured event did not occur. These additional benefits include claims liability and assessment costs, but exclude loss of the ability to charge the policyholder for future services. The assessment covers the whole of the expected term of the contract where such additional benefits could be payable.

(iv) Insurance business

The Company makes estimates, assumptions and judgments in its estimates of FCF, discount rates used, risk adjustments for non-financial risk, and CSM.

Discount rates

Insurance contract liabilities are calculated by discounting expected future cash flows at a risk free rate, plus an illiquidity premium where applicable. Risk free rates are determined by reference to the observable market yields of Government Securities in the currency of the insurance contract liabilities. The illiquidity premium is determined by reference to observable market rates.

The Company adopts a bottom-up approach in which discount rates are based on risk-free yield curve and an adjustment for illiquidity premium.

- (a) For risk-free yield curves and Ultimate Forward Rate ("UFR"), references are made in particular to the Bank Negara Malaysia Risk Based Capital Framework ("BNM RBC") which is also aligned with the approach taken by the International Associations of Insurance Supervisors ("IAIS") on the design of the global insurance capital standards ("ICS").
- (b) For illiquidity premium, illiquidity buckets ("illiquidity application ratio") are assigned using an objective scoring system that is based on illiquidity characteristics of products on each portfolio. Market observable illiquidity premium levels are derived every month-end based on a credit-risk adjusted market spread of reference assets for each currency.

The adjustment of illiquidity premium in (b) is added as a layer in addition to the risk-free yield curve in (a) based on the illiquidity application ratio of each portfolio.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

(a) Critical Judgements Made in Applying Accounting Policies (Cont'd.)

(iv) Insurance business (Cont'd.)

Discount rates (Cont'd.)

The yield curves that were used to discount the estimates of future cash flows that do not vary based on the returns of the underlying items are as follows:

		2023					
		1 year	5 years	10 years	15 years	20 years	30 years
Whole life	MYR	3.453% - 3.606%	3.805% - 3.958%	3.894% - 4.047%	4.206% - 4.359%	4.440% - 4.593%	4.677% - 4.830%
		3.453% - 3.606%	3.805% - 3.958%	3.894% - 4.047%	4.206% - 4.359%	4.440% - 4.593%	4.677% - 4.830%
Endowment	MYR	3.300% - 3.453%	3.652% - 3.805%	3.741% - 3.894%	4.053% - 4.206%	4.287% - 4.440%	4.524% - 4.677%
		3.300% - 3.453%	3.652% - 3.805%	3.741% - 3.894%	4.053% - 4.206%	4.287% - 4.440%	4.524% - 4.677%
Term	MYR	3.453% - 3.606%	3.805% - 3.958%	3.894% - 4.047%	4.206% - 4.359%	4.440% - 4.593%	4.677% - 4.830%
Annuity	MYR	3.300% - 3.453%	3.652% - 3.805%	3.741% - 3.894%	4.053% - 4.206%	4.287% - 4.440%	4.524% - 4.677%

		2022					
		1 year	5 years	10 years	15 years	20 years	30 years
Whole life	MYR	3.324% - 3.397%	3.955% - 4.028%	4.162% - 4.235%	4.432% - 4.505%	4.616% - 4.689%	4.784% - 4.856%
		3.324% - 3.397%	3.955% - 4.028%	4.162% - 4.235%	4.432% - 4.505%	4.616% - 4.689%	4.784% - 4.856%
Endowment	MYR	3.251% - 3.324%	3.882% - 3.955%	4.089% - 4.162%	4.359% - 4.432%	4.544% - 4.616%	4.711% - 4.784%
		3.251% - 3.324%	3.882% - 3.955%	4.089% - 4.162%	4.359% - 4.432%	4.544% - 4.616%	4.711% - 4.784%
Term	MYR	3.324% - 3.397%	3.955% - 4.028%	4.162% - 4.235%	4.432% - 4.505%	4.616% - 4.689%	4.784% - 4.856%
Annuity	MYR	3.251% - 3.324%	3.882% - 3.955%	4.089% - 4.162%	4.359% - 4.432%	4.544% - 4.616%	4.711% - 4.784%

Risk adjustment for non-financial risk

The risk adjustment for non-financial risk is the compensation that is required for bearing the uncertainty about the amount and timing of cash flows that arises from non-financial risk as the insurance contract is fulfilled. Because the risk adjustment represents compensation for uncertainty, estimates are made on the degree of diversification benefits and expected favourable and unfavourable outcomes in a way that reflects the Company's degree of risk aversion. The Company estimates an adjustment for non-financial risk separately from all other estimates. The Company does not consider the effect of reinsurance in the risk adjustment for non-financial risk of the underlying insurance contracts.

The confidence level technique was used to derive the overall risk adjustment for non-financial risk. Applying a confidence level technique, the Company estimates the probability distribution of the expected present value of the future cash flows from the contracts at each reporting date and calculate the risk adjustment for non-financial risk as the excess of the value at risk at the target confidence level over the expected present value of the future cash flows allowing for the associate risks over all future years. The target confidence level will be at 85th percentile.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

(a) Critical Judgements Made in Applying Accounting Policies (Cont'd.)

(iv) Insurance business (Cont'd.)

Estimates of future cash flows

In estimating future cash flows, the Company incorporates, in an unbiased way, all reasonable and supportable information that is available without undue cost or effort at the reporting date. This information includes both internal and external historical data about claims and other experience updated to reflect current expectations of future events.

The estimates of future cash flows will reflect the Company's view of current conditions at the reporting date, as long as the estimates of any relevant market variables are consistent with observable market prices.

When estimating future cash flows, the Company takes into account current expectations of future events that might affect cash flows. Cash flows within the boundary of a contract are those that relate directly to the fulfilment of the contract, including those for which the Company has discretion over the amount or timing. These include payments to (or on behalf of) policyholders, insurance acquisition cash flows and other costs that are incurred in fulfilling contracts. Insurance acquisition cash flows and other costs that are incurred in fulfilling contracts comprise both direct costs and an allocation of fixed and variable overheads.

Cash flows will be attributed to acquisition activities, other fulfilment activities and other activities at local entity level using activity-based costing techniques. Cash flows attributable to acquisition and other fulfilment activities will be allocated to groups of contracts using methods that are systematic and rational and will be consistently applied to all costs that have similar characteristics.

Coverage units

The number of coverage units in a group is the quantity of coverage provided by the contracts in the group, determined by considering for each contract the quantity of the benefits provided under a contract and its expected coverage duration. The coverage units are assessed at each reporting period-end prospectively by considering:

- a. the quantity of benefits provided by contracts in the group;
- b. the expected coverage period of contracts in the group; and
- c. the likelihood of insured events occurring, only to the extent that they affect the expected coverage period of contracts in the group.

The Company uses the amount that it expects the policyholder to be able to validly claim in each period if an insured event occurs as the basis for the quantity of benefits with respect to insurance coverage.

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2. MATERIAL ACCOUNTING POLICIES (CONT'D.)

2.5 CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONT'D.)

(b) Key Sources of Estimation Uncertainty

(i) Agents' Retirement Benefits

The carrying amount for agents' retirement benefits is calculated in accordance with the terms and conditions of the agreement, which stipulate that upon the agent maintaining his position for the qualifying year and achieving the required personal sales and minimum new business, the Company shall allocate to the agent a deferred benefit/retirement benefit. Interest will be accrued based on an estimated rate at the end of the financial year on the deferred benefit/retirement benefit accumulated with adjustment made subsequent to the year end when the participating fund rate of return is known or when the dividend rate is declared by the Employees' Provident Fund ("EPF").

The Company will adjust the carrying amount of ARB to reflect the actual and revised estimated cash flows, to cover estimated liability for future benefits payable. The ARB shall become vested and payable upon fulfilment of the stipulated conditions.

Judgement is required to:

- (i) determine whether the Agreements contain significant insurance risk; and
- (ii) estimate the changes in ARB to be made, based upon the likely fulfilment of the conditions and occurrence of the claimable event.

At each reporting year, these estimates are reassessed for adequacy and changes will be reflected as adjustments to the carrying amount.

(ii) Deferred Tax

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised. Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based on the likely timing and level of future taxable profits together with future tax planning strategies.

Assumptions about generation of future taxable profits depend on management's estimates of future cash flows. These depend on estimates of future production and sales volume, operating costs, capital expenditure, dividends and other capital management transactions. Judgment is also required about application of income tax legislation. These judgments and assumptions are subject to risks and uncertainties hence there is a possibility that changes in circumstances will alter expectations, which may impact the amount of deferred tax assets recognised in the statement of financial position and the amount of unrecognised tax losses and unrecognised temporary differences.

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3. PROPERTY AND EQUIPMENT
(a) OWNED

	Properties										Total RM'000	
	Freehold Land RM'000	Buildings on Freehold Land RM'000	Buildings on Leasehold Land RM'000	Capital Work-in- Progress RM'000	Motor Vehicles RM'000	Office Machinery RM'000	Office Furniture and Fittings RM'000	Computer Equipment RM'000				
Cost												
At 1 January 2023	11,907	341,363	100,933	-	1,621	92,128	39,397	262,073				849,422
Additions	-	-	183	532	169	1,871	2,286	11,327				16,368
Disposals	-	-	-	-	(142)	-	-	(550)				(692)
At 31 December 2023	11,907	341,363	101,116	532	1,648	93,999	41,683	272,850				865,098
Accumulated Depreciation and Impairment												
At 1 January 2023	-	163,080	33,666	-	1,126	87,375	29,818	244,521				559,586
Depreciation charge for the year (Note 21)	-	8,855	-	-	257	2,268	2,191	10,789				24,360
Disposals	-	-	-	-	(142)	-	-	(550)				(692)
At 31 December 2023	-	171,935	33,666	-	1,241	89,643	32,009	254,760				583,254
Net Book Value												
At 31 December 2023	11,907	169,428	67,450	532	407	4,356	9,674	18,090				281,844

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3. PROPERTY AND EQUIPMENT (CONT'D.)

(a) OWNED (CONT'D.)

	Freehold Land		Properties Buildings on Freehold Land		Buildings on Leasehold Land		Capital Work-in-Progress	Motor Vehicles	Office Machinery	Office Furniture and Fittings	Computer Equipment	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000						
Cost												
At 1 January 2022	11,907	341,363	100,933	49	1,750	90,645	38,602	255,713	840,962			
Additions	-	-	-	25	200	1,483	821	7,099	9,628			
Disposals	-	-	-	-	(329)	-	(26)	(739)	(1,094)			
Transfer to investment properties (Note 5)	-	-	-	(25)	-	-	-	-	(25)			
Write-offs	-	-	-	(49)	-	-	-	-	(49)			
At 31 December 2022	11,907	341,363	100,933	-	1,621	92,128	39,397	262,073	849,422			
Accumulated Depreciation and Impairment												
At 1 January 2022	-	154,231	33,666	-	1,241	85,097	27,631	235,114	536,980			
Depreciation charge for the year (Note 21)	-	8,849	-	-	214	2,278	2,190	10,146	23,677			
Disposals	-	-	-	-	(329)	-	(3)	(739)	(1,071)			
At 31 December 2022	-	163,080	33,666	-	1,126	87,375	29,818	244,521	559,586			
Net Book Value												
At 31 December 2022	11,907	178,283	67,267	-	495	4,753	9,579	17,552	289,836			

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3. PROPERTY AND EQUIPMENT (CONT'D.)

(a) OWNED (CONT'D.)

Included in property and equipment are the cost of fully depreciated assets which are still in use amounting to RM346,159,990 (2022: RM328,286,001).

Included in property and equipment are properties with a total net book value amounting to RM29,647,637 (2022: RM30,340,984) for which title deeds are still in the process of being transferred to the Life Insurance Fund.

(b) RIGHT-OF-USE ASSETS

	Long Term Leasehold Land RM'000	Other Right-of- Use Assets RM'000	Total RM'000
Cost			
At 1 January 2023	17,906	5,804	23,710
Additions	-	553	553
At 31 December 2023	<u>17,906</u>	<u>6,357</u>	<u>24,263</u>
Accumulated amortisation/depreciation			
At 1 January 2023	(2,205)	(4,075)	(6,280)
Charge for the year (Note 21)	(138)	(940)	(1,078)
At 31 December 2023	<u>(2,343)</u>	<u>(5,015)</u>	<u>(7,358)</u>
Net Book Value			
At 31 December 2023	<u>15,563</u>	<u>1,342</u>	<u>16,905</u>
Cost			
At 1 January 2022	17,906	5,523	23,429
Additions	-	281	281
At 31 December 2022	<u>17,906</u>	<u>5,804</u>	<u>23,710</u>
Accumulated amortisation/depreciation			
At 1 January 2022	(2,067)	(3,086)	(5,153)
Charge for the year (Note 21)	(138)	(989)	(1,127)
At 31 December 2022	<u>(2,205)</u>	<u>(4,075)</u>	<u>(6,280)</u>
Net Book Value			
At 31 December 2022	<u>15,701</u>	<u>1,729</u>	<u>17,430</u>

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3. PROPERTY AND EQUIPMENT (CONT'D.)

(b) RIGHT-OF-USE ASSETS (CONT'D.)

This note provides information for leases where the Company is a lessee.

The Company has entered into operating lease agreements for computer equipment and office rental. These non-cancellable leases have remaining non-cancellable lease terms of between 3 and 5 years. Several of these lease contracts also include extension and termination options.

The Company also has certain leases of office equipment and carparks with lease terms of 12 months or less and leases with low value. The Company applies the 'short-term lease' and 'lease of low-value assets' recognition exemptions for these leases.

The following are the amounts recognised in profit or loss:

	2023	2022
	RM'000	RM'000
Depreciation expense of right-of-use assets	940	989
Interest expense on lease liabilities	95	77
Expense relating to leases of low-value assets	83	80
Expense relating to short-term leases	5	4
Total amount recognised in profit or loss	<u>1,123</u>	<u>1,150</u>

The total cash outflow for leases in 2023 was RM1,093,537 (2022: RM1,036,171).

(c) LEASE LIABILITIES

	Lease	Lease	
	Liabilities:	Liabilities:	
	Buildings	Office	Total
	RM'000	equipment	RM'000
	RM'000	RM'000	RM'000
Lease liabilities			
At 1 January 2023	1,704	642	2,346
Additions	554	-	554
Payment of lease liabilities	(510)	(496)	(1,006)
Interest expense on			
lease liabilities (Note 21)	76	19	95
At 31 December 2023	<u>1,824</u>	<u>165</u>	<u>1,989</u>
At 1 January 2022	1,887	1,054	2,941
Additions	280	-	280
Payment of lease liabilities	(496)	(456)	(952)
Interest expense on			
lease liabilities (Note 21)	33	44	77
At 31 December 2022	<u>1,704</u>	<u>642</u>	<u>2,346</u>

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4. INTANGIBLE ASSETS

	Distribution Platform RM'000	Computer Software RM'000	Total RM'000
Cost			
At 1 January 2023	4,372	495,459	499,831
Additions	-	40,387	40,387
Disposals	-	(25)	(25)
At 31 December 2023	<u>4,372</u>	<u>535,821</u>	<u>540,193</u>
Accumulated Amortisation			
At 1 January 2023	(2,074)	(329,043)	(331,117)
Amortisation for the year (Note 21)	(673)	(29,168)	(29,841)
At 31 December 2023	<u>(2,747)</u>	<u>(358,211)</u>	<u>(360,958)</u>
Net Book Value			
At 31 December 2023	<u>1,625</u>	<u>177,610</u>	<u>179,235</u>
Cost			
At 1 January 2022	4,372	456,603	460,975
Additions	-	39,037	39,037
Disposals	-	(181)	(181)
At 31 December 2022	<u>4,372</u>	<u>495,459</u>	<u>499,831</u>
Accumulated Amortisation			
At 1 January 2022	(1,401)	(297,397)	(298,798)
Amortisation for the year (Note 21)	(673)	(31,646)	(32,319)
At 31 December 2022	<u>(2,074)</u>	<u>(329,043)</u>	<u>(331,117)</u>
Net Book Value			
At 31 December 2022	<u>2,298</u>	<u>166,416</u>	<u>168,714</u>

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5. INVESTMENT PROPERTIES

	2023	2022
	RM'000	RM'000
At 1 January	976,500	1,214,270
Additions	2,859	2,096
Transfer from property and equipment (Note 3)	-	25
Disposals	-	(238,000)
Fair value (loss)/gain (Note 20)	(9,709)	(1,891)
At 31 December	<u>969,650</u>	<u>976,500</u>

The Company's investment properties consist of commercial and residential properties in Malaysia.

As at 31 December 2023, the fair values of the properties are based on valuations performed by Messrs. C H Williams Talhar & Wong Sdn. Bhd. (2022: Messrs. C H Williams Talhar & Wong Sdn. Bhd.), an accredited independent firm of property valuers. The property valuers are specialists in valuing these types of investment properties. The valuation models applied are in accordance with that recommended by the International Valuation Standards Committee and meets the requirements of MFRS 13 *Fair Value Measurements*.

The amount of rental income and expenses recorded in the statement of profit or loss in respect of investment properties of the Company, is as follows:

	2023	2022
	RM'000	RM'000
Rental income derived from investment properties	43,544	43,421
Direct operating expenses (including repairs and maintenance) incurred in generating rental income	(19,224)	(18,782)
	<u>24,320</u>	<u>24,639</u>

The Company has no restrictions on the realisability of its investment properties and no contractual obligations to either purchase, construct or develop investment properties or for repairs, maintenance and enhancements.

Fair value disclosures for investment properties have been provided in Note 30.

The Company has determined that the highest and best use of the properties used for commercial and residential purposes is its current use.

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6. NON-CURRENT ASSETS HELD-FOR-SALE

	2023	2022
	RM'000	RM'000
At 1 January	238,000	-
Disposal	(238,000)	-
Transferred from investment properties, at fair value (Note 5)	-	238,000
At 31 December	<u>-</u>	<u>238,000</u>

At the end of the current financial year, the Company has no property classified as held-for-sale. The property classified as held-for-sale in 2022 has been disposed in the current financial year.

7. INVESTMENTS

UNDERLYING ITEMS

The following table sets out the composition and the fair value of underlying items of the Company's contracts measured under the VFA.

	2023	2022
	RM'000	RM'000
Property, plant and equipment	270,430	277,959
Investment property	898,280	904,308
Equity securities	24,337,131	24,389,343
Debt securities	47,992,359	43,119,629
Collective investment schemes	4,408,377	3,156,834
Loans	213,177	244,062
Derivative financial instruments	(21,411)	(17,149)
Cash and cash equivalents	1,958,850	3,635,093
Total	<u>80,057,193</u>	<u>75,710,079</u>

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
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7. INVESTMENTS (CONT'D.)

	2023			2022		
	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
Malaysian government securities	228,330	13,751,551	13,979,881	181,327	11,161,376	11,342,703
Debt securities	705,205	40,615,032	41,320,237	773,355	37,681,818	38,455,173
Equity securities	599,853	25,615,670	26,215,523	574,844	25,543,779	26,118,623
Unit and property trust funds	-	3,540,678	3,540,678	-	2,439,780	2,439,780
Investment in subsidiary:						
Collective investment scheme	651,670	1,082,494	1,734,164	613,089	1,003,742	1,616,831
	<u>2,185,058</u>	<u>84,605,425</u>	<u>86,790,483</u>	<u>2,142,615</u>	<u>77,830,495</u>	<u>79,973,110</u>

The Company's financial investments are summarised by categories as follows:

FVOCI (Note 7(a))	1,413,620	5,691,564	7,105,184	1,430,688	5,158,564	6,589,252
FVTPL (Note 7(b))	771,438	78,913,861	79,685,299	711,927	72,671,931	73,383,858
	<u>2,185,058</u>	<u>84,605,425</u>	<u>86,790,483</u>	<u>2,142,615</u>	<u>77,830,495</u>	<u>79,973,110</u>

The following investments mature after 12 months:

FVOCI	712,419	4,663,829	5,376,248	814,577	4,364,769	5,179,366
FVTPL	119,769	46,134,219	46,253,988	95,808	42,941,258	43,037,066
	<u>832,188</u>	<u>50,798,048</u>	<u>51,630,236</u>	<u>910,385</u>	<u>47,306,047</u>	<u>48,216,432</u>

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7. INVESTMENTS (CONT'D.)

(a) FVOCI

	2023			2022		
	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
At Fair Value:						
Equity securities:						
Quoted in Malaysia						
- Kuala Lumpur Stock Exchange	394,772	311,582	706,354	387,292	305,160	692,452
Quoted outside Malaysia						
- Singapore Exchange	68,191	168,708	236,899	52,708	146,691	199,399
- Hong Kong Exchange	122,937	200,329	323,266	121,011	162,992	284,003
Unquoted in Malaysia	-	68,674	68,674	-	65,840	65,840
Malaysian government securities	228,330	1,194,957	1,423,287	181,327	807,190	988,517
Debt securities:						
Unquoted in Malaysia	599,390	3,747,314	4,346,704	688,350	3,670,691	4,359,041
	<u>1,413,620</u>	<u>5,691,564</u>	<u>7,105,184</u>	<u>1,430,688</u>	<u>5,158,564</u>	<u>6,589,252</u>

During the financial year ended 31 December 2023, the Company sold listed equity securities as the underlying investments are no longer aligned with the Company's long-term investment strategy. These investments had a fair value of RM137,914,368 (2022: RM278,240,503) at the date of disposal. The cumulative loss on disposal (net of tax) of RM10,732,036 (2022: cumulative loss on disposal (net of tax) of RM31,680,064) was reclassified from fair value reserve to retained earnings.

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7. INVESTMENTS (CONT'D.)

(b) FVTPL

	2023		2022	
	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Shareholder's Fund RM'000	Life Insurance Fund RM'000
At Fair Value:				
Mandatorily measured:				
Equity securities:				
Quoted in Malaysia	-	20,733,749	-	20,600,687
Quoted outside Malaysia	-	3,173,151	-	3,510,190
Unquoted in Malaysia	13,953	822,412	13,833	623,334
Unquoted outside Malaysia	-	137,065	-	128,885
		137,065		128,885
Debt securities:				
Quoted in Malaysia	-	827	-	769
Quoted outside Malaysia	-	294,589	-	271,132
Unquoted in Malaysia	105,815	3,723,579	85,005	3,083,679
Unquoted outside Malaysia	-	144,055	-	122,243
Unit and property trust funds:				
Quoted in Malaysia	-	492,701	-	436,564
Quoted outside Malaysia	-	330,493	-	322,638
Unquoted in Malaysia	-	211,702	-	195,149
Unquoted outside Malaysia	-	2,505,782	-	1,485,429
Collective investment schemes				
- subsidiary				
Unquoted in Malaysia	651,670	1,082,494	613,089	1,003,742
	771,438	33,652,599	711,927	31,784,441
		1,734,164		1,616,831
		34,424,037		32,496,368

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7. INVESTMENTS (CONT'D.)

(b) FVTPL (CONT'D.)

	2023			2022		
	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
At Fair Value (Cont'd.):						
Designated upon initial recognition:						
Malaysian government securities	-	12,556,594	12,556,594	-	10,354,186	10,354,186
Debt securities:						
Unquoted in Malaysia	-	32,704,668	32,704,668	-	30,533,304	30,533,304
	-	45,261,262	45,261,262	-	40,887,490	40,887,490
	771,438	78,913,861	79,685,299	711,927	72,671,931	73,383,858

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7. INVESTMENTS (CONT'D.)

(c) Investment in subsidiary - collective investment scheme

	2023 RM'000	2022 RM'000
At fair value:		
FVTPL (Note 7(b))	1,734,164	1,616,831

Details of the Company's investment in subsidiary - collective investment scheme in Malaysia are as follows:

Name of wholesale unit trust fund	Principal activities	% of ownership interest held by the Company	
		2023	2022
Affin Hwang Wholesale Equity Fund 2 (i)	Investment in equity and collective investment schemes	99.80%	99.80%
Affin Hwang Wholesale Income Fund (ii)	Investment in debt securities and money market	96.94%	96.50%
Aminstitutional Income Bond Fund (iii)	Investment in debt securities and money market	73.01%	66.60%

The Company has determined that it has control over the Fund, based on the following rationale:

- (i) By virtue of clause 16.1.2 of the Deed signed between TMF Trustees Malaysia Berhad ("the Trustee") and Affin Hwang Asset Management Berhad ("the Fund Manager"), the Unitholders of the Fund may apply to the Fund Manager to summon a meeting for any purpose, without limitation, for the purpose of requiring the retirement or removal of the Fund Manager.
- (ii) By virtue of clause 17.1.2 of the Trust Deed signed between TMF Trustees Malaysia Berhad ("the Trustee") and Affin Hwang Asset Management Berhad ("the Fund Manager"), the Unitholders of the Fund may apply to the Fund Manager to summon a meeting for any purpose, without limitation, for the purpose of requiring the retirement or removal of the Fund Manager.
- (iii) By virtue of clause 17.1.2 of the Deed signed between AmanahRaya Trustees Berhad ("the Trustee") and AmFunds Management Berhad ("the Fund Manager"), the Unitholders of the Fund may apply to the Fund Manager to summon a meeting for any purpose, without limitation, for the purpose of requiring the retirement or removal of the Fund Manager.

The Company has determined that it is able to exert its power in order to influence returns from its investment in the Fund by virtue of clause 16.1.2 and 17.1.2 as disclosed above.

The Company by virtue of holding the units in the Fund also has exposure, or rights to variable returns from the investment.

The accounting policy on investment in subsidiary is set out in Note 2.2(v).

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8. LOANS

	2023			2022		
	Shareholder's Fund RM'000	Insurance Fund RM'000	Life Fund RM'000	Shareholder's Fund RM'000	Insurance Fund RM'000	Life Fund RM'000
Loans and other financial assets at amortised cost						
Loans comprise the following:						
Mortgage loans	-	32	32	-	37	37
Secured loans	-	2,052	2,052	-	1,675	1,675
Unsecured loans	4,835	440,884	445,719	3,044	487,378	490,422
	4,835	442,968	447,803	3,044	489,090	492,134
less: Provision for impairment of unsecured loans (Note 29(g))	-	(28,131)	(28,131)	-	(20,101)	(20,101)
	4,835	414,837	419,672	3,044	468,989	472,033

The following investments mature after 12 months:

Loans	4,360	414,699	419,059	2,287	445,882	448,169
If loans were carried at fair value, the carrying amounts would be as follows:						
Loans	4,835	460,756	465,591	3,044	483,674	486,718

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8. LOANS (CONT'D.)

	2023			2022		
	Shareholder's Fund RM'000	Insurance Fund RM'000	Life Fund RM'000	Shareholder's Fund RM'000	Insurance Fund RM'000	Life Fund RM'000
Loans and other financial assets at amortised cost:						
Cash and cash equivalents	7,213	2,152,468	2,159,681	25,952	4,311,703	4,337,655
Other debtors	22,808	706,451	729,259	13,995	629,098	643,093
Loans	4,835	414,837	419,672	3,044	468,989	472,033
Total loans and financial assets at amortised cost	34,856	3,273,756	3,308,612	42,991	5,409,790	5,452,781

Loans analysed by Interest Rate Sensitivity and Geography

Fixed						
Malaysia	4,835	414,837	419,672	3,044	468,989	472,033
	4,835	414,837	419,672	3,044	468,989	472,033
Floating						
Malaysia	-	-	-	-	-	-
Total	4,835	414,837	419,672	3,044	468,989	472,033

The analysis by interest rate sensitivity is based on where the transactions are booked and where the credit risk resides.

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9. INSURANCE AND REINSURANCE CONTRACTS

The breakdown of groups of insurance and reinsurance contracts issued, and reinsurance contracts held, that are in an asset position and those in a liability position is set out in the table below:

	2023	2022
	RM'000	restated RM'000
Insurance contracts issued		
Insurance contract liabilities	86,798,091	83,226,767
Insurance contract assets	16,456	7,711
Total insurance contracts issued	<u>86,781,635</u>	<u>83,219,056</u>
Reinsurance contracts held		
Reinsurance contract assets	145,603	272,664
Reinsurance contract liabilities	242,711	231,853
Total reinsurance contracts held	<u>(97,108)</u>	<u>40,811</u>

Detailed reconciliations of changes in insurance contract balances during the year are included in Notes 9.1.

The carrying amounts disclosed above approximate fair values due to their relatively short term nature.

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued

9.1.1 Reconciliation of the liability for remaining coverage and the liability for incurred claims

A *Roll-forward of net asset or liability for life insurance contracts issued showing the liability for remaining coverage and the liability for incurred claims.*

The roll-forward of the net asset or liability for insurance contracts issued, showing the liability for remaining coverage and the liability for incurred claims for portfolios included in life insurance unit, is disclosed in the table below:

	2023				2022 restated			
	Liabilities for remaining coverage		Liabilities for remaining coverage		Liabilities for remaining coverage		Liabilities for remaining coverage	
	Excluding loss component	Loss for incurred claims	Liabilities for incurred claims	Loss component	Excluding loss component	Loss component	Liabilities for incurred claims	Loss component
RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Insurance contract liabilities as at 1 January	69,101,765	278,049	13,846,953	83,226,767	69,754,933	-	12,998,190	82,753,123
Insurance contract assets as at 1 January	8,151	-	(15,862)	(7,711)	(1,982)	-	(2,086)	(4,068)
Net insurance contract (assets)/ liabilities as at 1 January	69,109,916	278,049	13,831,091	83,219,056	69,752,951	-	12,996,104	82,749,055
Insurance revenue:								
Contracts under modified retrospective approach	(2,483,010)	-	-	(2,483,010)	(2,467,699)	-	-	(2,467,699)
Contracts under fair value transition approach	(3,770,359)	-	-	(3,770,359)	(3,935,695)	-	-	(3,935,695)
Other contracts	(1,237,844)	-	-	(1,237,844)	(473,450)	-	-	(473,450)

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.1 Reconciliation of the liability for remaining coverage and the liability for incurred claims (Cont'd.)

	2023				2022 restated			
	Liabilities for remaining coverage		Liabilities for remaining coverage		Liabilities for remaining coverage		Liabilities for remaining coverage	
	Excluding loss component RM'000	Loss for incurred claims RM'000	Excluding loss component RM'000	Loss component RM'000	Excluding loss component RM'000	Loss component RM'000	Excluding loss component RM'000	Loss component RM'000
Insurance service expenses:								
Incurred claims and other expenses	-	5,443,010	-	5,443,010	-	-	-	4,486,732
Amortisation of insurance acquisition cash flows	516,405	-	516,405	-	431,875	-	-	431,875
Losses on onerous contracts and reversals of those losses	-	70,208	-	70,208	-	276,116	-	276,116
Changes to liabilities for incurred claims	(3,740,122)	-	43,463	43,463	-	-	97,124	97,124
Investment components	(10,714,930)	3,740,122	(3,232,957)	-	(3,232,957)	-	3,232,957	-
Insurance service result	70,208	9,226,595	(1,418,127)	(9,677,926)	276,116	7,816,813	(1,584,997)	
Insurance finance income/(expenses)	4,502,213	14,985	555,118	5,072,316	514,102	1,933	482,362	998,397
Effect of movements in exchange rates	-	-	-	-	-	-	-	-
Total changes in the statement of profit or loss and OCI	(6,212,717)	85,193	9,781,713	3,654,189	(9,163,824)	278,049	8,299,175	(586,600)

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.1 Reconciliation of the liability for remaining coverage and the liability for incurred claims (Cont'd.)

	2023			2022 restated		
	Liabilities for remaining coverage		Liabilities for incurred claims	Liabilities for remaining coverage		Liabilities for incurred claims
	Excluding loss component	Loss for incurred claims		Excluding loss component	Loss component	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Cash flows						
Premiums received	10,359,769	-	10,359,769	10,030,225	-	10,030,225
Claims and other expenses paid	-	(8,942,241)	(8,942,241)	-	-	(7,655,278)
Insurance acquisition cash flows	(1,558,592)	-	(1,558,592)	(1,545,656)	-	(1,545,656)
Total cash flows	8,801,177	(8,942,241)	(141,064)	8,484,569	-	(7,655,278)
Other movements	3,079	(1,780)	49,454	36,220	-	191,090
Net insurance contract (assets)/ liabilities as at 31 December	71,701,455	361,462	14,718,718	86,781,635	69,109,916	13,831,091
Insurance contract liabilities as at 31 December	71,688,253	361,462	14,748,376	86,798,091	69,101,765	13,846,953
Insurance contract assets as at 31 December	13,202	-	(29,658)	(16,456)	8,151	(15,862)
Insurance contract (assets)/ liabilities as at 31 December	71,701,455	361,462	14,718,718	86,781,635	69,109,916	13,831,091
				278,049	278,049	83,219,056

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.2 Reconciliation of the measurement components of insurance contract balances - contracts not measured under the PAA

B Roll-forward of the net asset or liability for life insurance contracts issued showing estimates of the present value of future cash flows, risk adjustment and CSM.

The table below presents a roll-forward of the net asset or liability for insurance contracts issued showing estimates of the present value of future cash flows, risk adjustment and CSM for portfolios included in the life insurance unit.

	2023			2022 restated			
	Estimates of the present value of future cash flows RM'000	Risk adjustment for non-financial risk RM'000	CSM RM'000	Estimates of the present value of future cash flows RM'000	Risk adjustment for non-financial risk RM'000	CSM RM'000	Total RM'000
Insurance contract liabilities as at 1 January	64,267,489	8,988,943	9,970,335	64,541,069	7,431,111	10,780,943	82,753,123
Insurance contract assets as at 1 January	(8,518)	557	250	(4,960)	748	144	(4,068)
Net insurance contract liabilities/(assets) as at 1 January	64,258,971	8,989,500	9,970,585	64,536,109	7,431,859	10,781,087	82,749,055
Changes that relate to current services							
CSM recognised for services provided	-	-	(1,115,631)	-	-	(1,119,249)	(1,119,249)
Risk adjustment recognised for the risk expired	-	(1,076,353)	-	-	(874,750)	-	(874,750)
Experience adjustments	371,531	-	-	(139,338)	-	-	(139,338)
Changes that relate to future services							
Contracts initially recognised in the period	(1,990,280)	1,101,810	985,134	(1,644,228)	767,884	926,548	50,204
Changes in estimates that adjust the CSM	(516,367)	154,844	361,523	(602,413)	1,111,362	(508,949)	-
Changes that result in onerous losses or reversal of such losses	99,150	163,047	-	115,439	285,573	-	401,012
Changes that relate to past services							
Adjustments to liabilities for incurred claims	63,643	(20,180)	-	65,103	32,021	-	97,124
Insurance service result	(1,972,323)	323,168	231,026	(2,205,437)	1,322,090	(701,650)	(1,584,997)

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.2 Reconciliation of the measurement components of insurance contract balances - contracts not measured under the PAA (Cont'd.)

	2023				2022 restated			
	Estimates of the present value of future cash flows		Risk adjustment for non-financial risk		Estimates of the present value of future cash flows		Risk adjustment for non-financial risk	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Insurance finance expenses	4,041,841	-	587,615	-	871,698	-	(108,852)	998,397
Total changes in the statement of profit or loss and OCI	2,069,519	766,029	818,641	3,654,189	(1,333,738)	1,557,641	(810,502)	(586,599)
Cash flows								
Premiums received	10,359,769	-	-	10,359,769	10,030,225	-	-	10,030,225
Claims and other expenses paid	(8,942,241)	-	-	(8,942,241)	(7,655,278)	-	-	(7,655,278)
Insurance acquisition cash flows	(1,558,592)	-	-	(1,558,592)	(1,545,656)	-	-	(1,545,656)
Total cash flows	(141,064)	-	-	(141,064)	829,291	-	-	829,291
Transfer to other items in the statement of financial position	93,419	-	(43,965)	49,454	227,309	-	-	227,309
Net insurance contract (assets)/liabilities as at 31 December	66,280,845	9,755,529	10,745,261	86,781,635	64,258,971	8,989,500	9,970,585	83,219,056
Insurance contract assets as at 31 December	66,297,358	9,755,529	10,745,204	86,798,091	64,267,489	8,988,943	9,970,335	83,226,767
Insurance contract liabilities as at 31 December	(16,513)	-	57	(16,456)	(8,518)	557	250	(7,711)
Net insurance contract (assets)/liabilities as at 31 December	66,280,845	9,755,529	10,745,261	86,781,635	64,258,971	8,989,500	9,970,585	83,219,056

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.3 Impact of contracts recognised during the year - contracts not measured under the PAA

C The components of new business

The components of new business for insurance contracts issued included in the life insurance unit is disclosed in the table below:

	2023				2022 restated				
	Contracts issued		Contracts acquired		Contracts issued		Contracts acquired		
	Non-onerous RM'000	Onerous RM'000	Non-onerous RM'000	Onerous RM'000	Total Non-onerous RM'000	Onerous RM'000	Non-onerous RM'000	Onerous RM'000	
Estimate of present value of future cash outflows									
Claims and other directly attributable expenses	7,518,615	788,460	-	-	8,307,075	6,723,502	453,668	-	7,177,170
Insurance acquisition cash flows	1,737,739	49,906	-	-	1,787,645	1,569,587	54,738	-	1,624,325
Estimate of present value of future cash outflows	9,256,354	838,366	-	-	10,094,720	8,293,089	508,406	-	8,801,495
Estimates of present value of future cash inflows	(11,223,984)	(861,016)	-	-	(12,085,000)	(9,906,777)	(538,946)	-	(10,445,723)
Risk adjustment	982,495	119,315	-	-	1,101,810	687,140	80,744	-	767,884
CSM	985,135	-	-	-	985,135	926,548	-	-	926,548
Amount included in insurance contract liabilities for the year									
	-	96,665	-	-	96,665	-	50,204	-	50,204

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.1 Life insurance - insurance contracts issued (Cont'd.)

9.1.4 Amounts determined on transition to MFRS 17

D The impacts on the current period of transition approaches adopted to establishing CSMs

The impact on the current period of the transition approaches adopted to establishing CSMs for insurance contracts portfolios included in the life insurance unit is disclosed in the table below:

	2023			2022 restated			
	Contracts using the modified retrospective approach RM'000	Contracts using the fair value approach RM'000	All other contracts RM'000	Contracts using the modified retrospective approach RM'000	Contracts using the fair value approach RM'000	All other contracts RM'000	Total RM'000
CSM as at 1 January	8,345,437	969,999	655,149	9,614,339	1,166,748	-	10,781,087
Changes that relate to current services CSM recognised for services provided	(795,367)	(162,146)	(158,118)	(845,103)	(225,175)	(48,971)	(1,119,249)
Changes that relate to future services Contracts initially recognised in the period	-	-	985,134	-	-	926,548	926,548
Changes in estimates that adjust the CSM	(209,817)	549,511	21,829	(468,063)	187,730	(228,616)	(508,949)
Insurance service result	(1,005,184)	387,365	848,845	(1,313,166)	(37,445)	648,961	(701,650)
Insurance finance expenses	420,483	138,156	28,976	44,264	(159,303)	6,187	(108,852)
Total changes in the statement of profit or loss and OCI	(584,701)	525,521	877,821	(1,268,902)	(196,748)	655,148	(810,502)
Transfer to other items in the statement of financial position	(25,159)	(7,427)	(11,379)	-	-	-	(43,965)
CSM as at 31 December	7,735,577	1,488,093	1,521,591	8,345,437	970,000	655,148	9,970,585

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.2 Life insurance - reinsurance contracts held

9.2.1 Reconciliation of the liability for remaining coverage and incurred claims

The roll-forward of the net asset or liability for reinsurance contracts held showing assets for remaining coverage and amounts recoverable on incurred claims arising business ceded to reinsurers in the life insurance unit is disclosed in the table below:

	2023		2022 restated			
	Assets for remaining coverage		Assets for remaining coverage		Assets for remaining coverage	
	Excluding loss-component RM'000	Assets for incurred claims RM'000	Excluding loss-component RM'000	Loss-component RM'000	Assets for incurred claims RM'000	Total RM'000
Reinsurance contract assets as at 1 January	134,188	-	138,476	272,664	450,593	597,060
Reinsurance contract liabilities as at 1 January	(259,291)	-	27,438	(231,853)	(275,061)	(260,384)
Net reinsurance contract assets/(liabilities) as at 1 January	(125,103)	-	165,914	40,811	175,532	336,676
Allocation of reinsurance premiums	(615,730)	-	-	(615,730)	(508,191)	(508,191)
Amounts recoverable from reinsurers:						
Recoveries of incurred claims and other insurance service expenses	-	-	418,123	418,123	-	397,000
Net income or expense from reinsurance contracts held	(615,730)	-	418,123	(197,607)	(508,191)	(111,191)
Net finance income from reinsurance contracts	7,053	-	-	7,053	8,242	8,242
Total changes in the statement of profit or loss and OCI	(608,677)	-	418,123	(190,554)	(499,949)	(102,949)
Cash flows						
Premiums paid	438,646	-	-	438,646	166,021	166,021
Amounts received	(386,011)	-	-	(386,011)	(358,931)	(358,931)
Total cash flows	52,635	-	-	52,635	(192,910)	(192,910)
Other movements	423,703	-	(423,703)	-	392,224	(392,230)
Net reinsurance contract assets/(liabilities) as at 31 December	(257,442)	-	160,334	(97,108)	(125,103)	165,914
Reinsurance contract assets as at 31 December	13,285	-	132,318	145,603	134,188	272,664
Reinsurance contract liabilities as at 31 December	(270,727)	-	28,016	(242,711)	(259,291)	(231,853)
Net reinsurance contract assets/(liabilities) as at 31 December	(257,442)	-	160,334	(97,108)	(125,103)	165,914

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9. INSURANCE AND REINSURANCE CONTRACTS (CONTD.)

9.2 Life insurance - reinsurance contracts held (Cont'd.)

9.2.2 Reconciliation of the measurement components of reinsurance contract balances - contracts not measured under the PAA

B Roll-forward of the net asset or liability for life insurance contracts issued showing estimates of the present value of future cash flows, risk adjustment and CSM.

The table below presents a roll-forward of the net asset or liability for reinsurance contracts held showing estimates of the present value of future cash flows, risk adjustment and CSM for reinsurance held portfolios included in life insurance unit.

	2023			2022 restated			
	Estimates of the present value of future cash flows	Risk adjustment for non-financial risk	CSM	Estimates of the present value of future cash flows	Risk adjustment for non-financial risk	CSM	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Reinsurance contract assets as at 1 January	52,618	810,920	(590,874)	272,664	644,547	7,631	597,059
Reinsurance contract liabilities as at 1 January	(307,047)	29,448	45,746	(231,853)	17,828	2,261	(260,384)
Net reinsurance contract assets/(liabilities) as at 1 January	(254,429)	840,368	(545,128)	40,811	662,375	9,892	336,675
Changes that relate to current service							
Contractual service margin recognised for services provided	-	-	119,083	119,083	-	48,433	48,433
Risk adjustment recognised for the risk expired	-	(125,801)	-	(125,801)	(81,128)	-	(81,128)
Experience adjustments	(185,310)	-	-	(185,310)	(83,266)	-	(83,266)
Changes that relate to future services							
Contracts initially recognised in the period	(20,416)	102,714	(82,299)	(1)	210,776	(229,479)	-
Changes in estimates that adjust the CSM	(70,027)	(27,870)	97,897	-	352,572	(372,705)	-
Net income or expense from reinsurance contracts held	(275,753)	(50,957)	134,681	(192,029)	149,781	(553,751)	(115,961)
Net finance income/(expenses) from reinsurance contracts held	(24,314)	47,056	(15,688)	7,054	24,752	(1,269)	8,242
Total changes in the statement of profit or loss and OCI	(300,067)	(3,901)	118,993	(184,975)	174,533	(555,020)	(107,719)
Cash flows							
Premiums paid	438,646	-	-	438,646	166,021	-	166,021
Amounts received	(386,011)	-	-	(386,011)	(358,931)	-	(358,931)
Total cash flows	52,635	-	-	52,635	(192,910)	-	(192,910)
Other movements	-	-	-	-	(7)	-	(7)
Net reinsurance contract assets/(liabilities) as at 31 December	(501,861)	836,467	(426,135)	(91,529)	836,908	(545,128)	36,039
Reinsurance contract assets as at 31 December	(128,552)	790,811	(516,656)	145,603	810,920	(590,874)	272,664
Reinsurance contract liabilities as at 31 December	(379,093)	45,861	90,521	(242,711)	29,448	45,746	(231,853)
Net reinsurance contract assets/(liabilities) as at 31 December	(507,645)	836,672	(426,135)	(97,108)	840,368	(545,128)	40,811

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.2 Life insurance - reinsurance contracts held (Cont'd.)

9.2.3 Impact of contracts recognised during the year - contracts not measured under the PAA

C The components of new business

The impacts on the current period of the transition approaches adopted to establishing CSMs for reinsurance contracts held portfolios included in life insurance unit is disclosed in the table below:

	2023		2022 restated		Total
	Contracts originated in a net gain RM'000	Contracts originated in a net gain RM'000	Contracts originated in a net gain RM'000	Contracts originated in a net gain RM'000	
Estimate of present value of future cash outflows	(741,227)	-	(741,227)	(1,127,491)	(1,127,491)
Estimates of present value of future cash inflows	720,811	-	720,811	1,146,194	1,146,194
Risk adjustment	102,715	-	102,715	210,776	210,776
CSM	(82,299)	-	(82,299)	(229,479)	(229,479)
Amount included in insurance contract liabilities for the year	-	-	-	-	-

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.2 Life insurance - reinsurance contracts held (Cont'd.)

9.2.4 Amounts determined on transition to MFRS 17

D The impacts on the current period of transition approaches adopted to establishing CSMs

The impacts on the current period of the transition approaches adopted to establishing CSMs for reinsurance contracts held portfolios included in life insurance unit is disclosed in the table below:

	2023				2022 restated			
	Contracts using the modified retrospective approach RM'000	Contracts using the fair value approach RM'000	All other contracts RM'000	Total RM'000	Contracts using the modified retrospective approach RM'000	Contracts using the fair value approach RM'000	All other contracts RM'000	Total RM'000
CSM as at 1 January	-	-	(545,128)	(545,128)	-	-	9,892	9,892
Changes that relate to current services CSM recognised for services provided	-	-	119,083	119,083	-	-	48,433	48,433
Changes that relate to future services Contracts initially recognised in the period	-	-	(82,299)	(82,299)	-	-	(229,479)	(229,479)
Changes in estimates that adjust the CSM	-	-	97,897	97,897	-	-	(372,705)	(372,705)
Reinsurance finance income	-	-	134,681	134,681	-	-	(553,751)	(553,751)
Total changes in the statement of profit or loss and OCI	-	-	(15,688)	(15,688)	-	-	(1,269)	(1,269)
Other movements	-	-	118,993	118,993	-	-	(555,020)	(555,020)
CSM as at 31 December	-	-	(426,135)	(426,135)	-	-	(545,128)	(545,128)

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9. INSURANCE AND REINSURANCE CONTRACTS (CONT'D.)

9.3 Expected recognition of the contractual service margin

An analysis of the expected recognition of the CSM remaining at the end of the reporting period in profit or loss is provided in the following table:

	2023						
	Less than 1 year	1-2 years	2-3 years	3-4 years	4-5 years	More than 5 years	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Insurance contracts issued							
Life	989,764	894,518	831,064	781,439	720,769	6,527,707	10,745,261
Total insurance contracts issued	989,764	894,518	831,064	781,439	720,769	6,527,707	10,745,261
Reinsurance contracts held							
Life	75,707	33,492	30,041	26,952	24,202	235,741	426,135
Total reinsurance contracts held	75,707	33,492	30,041	26,952	24,202	235,741	426,135
	2022 restated						
Less than 1 year	RM'000	1-2 years	2-3 years	3-4 years	4-5 years	More than 5 years	Total
		RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Insurance contracts issued							
Life	928,938	799,243	746,807	698,019	649,528	6,148,050	9,970,585
Total insurance contracts issued	928,938	799,243	746,807	698,019	649,528	6,148,050	9,970,585
Reinsurance contracts held							
Life	132,105	98,220	58,375	25,046	22,528	208,854	545,128
Total reinsurance contracts held	132,105	98,220	58,375	25,046	22,528	208,854	545,128

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10. OTHER RECEIVABLES

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
At 31 December 2023			
<u>Non-financial assets</u>			
Prepayments	-	8,952	8,952
<u>Financial assets</u>			
Income due and accrued	11,416	683,288	694,704
Other receivables	-	14,394	14,394
Amount due from:			
- related companies	10,609	-	10,609
- intermediate holding company	596	-	596
- holding company	187	-	187
	22,808	697,682	720,490
Allowance for impairment	-	(183)	(183)
	22,808	697,499	720,307
Total other receivables	22,808	706,451	729,259
Receivable after 12 months	-	6,982	6,982
At 31 December 2022			
<u>Non-financial assets</u>			
Prepayments	-	8,003	8,003
<u>Financial assets</u>			
Income due and accrued	11,801	610,781	622,582
Other receivables	-	10,604	10,604
Amount due from:			
- related companies	2,043	-	2,043
- holding company	151	-	151
	13,995	621,385	635,380
Allowance for impairment	-	(290)	(290)
	13,995	621,095	635,090
Total other receivables	13,995	629,098	643,093
Receivable after 12 months	-	2,568	2,568

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10. OTHER RECEIVABLES (CONT'D.)

Related companies in these financial statements refer to companies within Oversea-Chinese Banking Corporation Limited ("OCBC Group"). The amounts due from related companies and holding company are unsecured, interest-free and are repayable on demand.

	2023	2022
	RM'000	RM'000
Movement in impairment allowance account:		
Individual impairment:		
At 1 January	290	407
Reversal of impairment for the year	<u>(107)</u>	<u>(117)</u>
At 31 December	<u>183</u>	<u>290</u>

There were no collectively impaired other receivables for the years ended 31 December 2023 and 2022.

The carrying amounts disclosed above approximate fair values due to their relatively short term nature.

11. SHARE CAPITAL

	2023		2022	
	No. of shares	RM'000	No. of shares	RM'000
	('000)		('000)	
Ordinary shares				
At beginning and end of year	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>	<u>100,000</u>

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12. DERIVATIVES

	Asset		Liability	
	Notional Principal RM'000	Fair Value RM'000	Notional Principal RM'000	Fair Value RM'000
31 December 2023				
Life Insurance Fund				
Derivatives held for trading:				
Currency swaps	-	-	350,255	29,558
Bond Forward	720,000	7,600	310,000	2,863
	<u>720,000</u>	<u>7,600</u>	<u>660,255</u>	<u>32,421</u>
31 December 2022				
Life Insurance Fund				
Derivatives held for trading:				
Currency swaps	56,734	315	265,901	3,948
Bond Forward	50,000	852	710,000	15,650
	<u>106,734</u>	<u>1,167</u>	<u>975,901</u>	<u>19,598</u>
Investment-linked				
Derivatives held for trading:				
Currency swaps	-	-	27,620	544
Forward Foreign Exchange	-	-	17,840	66
	<u>106,734</u>	<u>1,167</u>	<u>1,021,361</u>	<u>20,208</u>

13. AGENTS' RETIREMENT BENEFITS

Life Insurance Fund

	2023 RM'000	2022 RM'000
At 1 January	948,623	884,985
Changes in ARB for the year	141,471	116,328
Paid during the year	(81,251)	(52,690)
At 31 December	<u>1,008,843</u>	<u>948,623</u>
Payable after 12 months	<u>506,160</u>	<u>511,580</u>

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14. DEFERRED TAXATION

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
At 1 January 2023	(12,735)	108,975	96,240
Recognised in:			
Statement of Profit or Loss	10,670	196,323	206,993
Other comprehensive income	3,584	9,671	13,255
At 31 December 2023	<u>1,519</u>	<u>314,969</u>	<u>316,488</u>
At 1 January 2022	293,814	292,197	586,011
Adoption of MFRS 17	(308,187)	10,487	(297,700)
At 1 January 2022, restated	<u>(14,373)</u>	<u>302,684</u>	<u>288,311</u>
Recognised in:			
Statement of Profit or Loss	766	(192,670)	(191,904)
Other comprehensive income	872	(1,039)	(167)
At 31 December 2022	<u>(12,735)</u>	<u>108,975</u>	<u>96,240</u>

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
Presented after appropriate offsetting as follows:			
At 31 December 2023			
Deferred tax liabilities	9,843	318,331	328,174
Deferred tax assets	(8,324)	(3,362)	(11,686)
	<u>1,519</u>	<u>314,969</u>	<u>316,488</u>

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14. DEFERRED TAXATION (CONT'D.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
At 31 December 2022			
Deferred tax liabilities	3,283	111,695	114,978
Deferred tax assets	(16,018)	(2,720)	(18,738)
	<u>(12,735)</u>	<u>108,975</u>	<u>96,240</u>

The components and movements of deferred tax liabilities during the financial year prior to offsetting are as follows:

Deferred Tax Liabilities

	Fair value of investment assets RM'000	Other Temporary Difference RM'000	Unallocated Surplus of Non- Participating Funds RM'000	Total RM'000
Shareholder's Fund				
At 1 January 2023	-	3,283	-	3,283
Recognised in statement of profit or loss	-	6,560	-	6,560
At 31 December 2023	<u>-</u>	<u>9,843</u>	<u>-</u>	<u>9,843</u>
At 1 January 2022	-	-	314,133	314,133
Adoption of MFRS 17	-	-	(314,133)	(314,133)
At 1 January 2022, restated	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Recognised in statement of profit or loss	-	3,283	-	3,283
At 31 December 2022	<u>-</u>	<u>3,283</u>	<u>-</u>	<u>3,283</u>

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14. DEFERRED TAXATION (CONT'D.)

Deferred Tax Liabilities (Cont'd.)

	Fair value of investment properties RM'000	Fair value of investment assets RM'000	Accelerated capital allowance on property and equipment RM'000	Insurance/ reinsurance finance reserves RM'000	Temporary Difference RM'000	Total RM'000
Life Insurance Fund						
At 1 January 2023	14,449	88,153	3,181	4,129	1,783	111,695
Recognised in statement of profit or loss	(6,602)	93,774	(275)	-	110,068	196,965
Recognised in comprehensive income	-	12,465	-	(2,794)	-	9,671
At 31 December 2023	7,847	194,392	2,906	1,335	111,851	318,331
At 1 January 2022	14,611	275,253	4,763	-	-	294,627
Adoption of MFRS 17	-	(4,838)	-	-	16,440	11,602
At 1 January 2022, restated	14,611	270,415	4,763	-	16,440	306,229
Recognised in statement of profit or loss	(162)	(177,094)	(1,582)	-	(14,657)	(193,495)
Recognised in comprehensive income	-	(5,168)	-	4,129	-	(1,039)
At 31 December 2022	14,449	88,153	3,181	4,129	1,783	111,695

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14. DEFERRED TAXATION (CONT'D.)

The components and movements of deferred tax assets during the financial year prior to offsetting are as follows:

Deferred Tax Assets

	Accretion of discounts on investments RM'000	Fair value of investment assets RM'000	Provision for impairment of investments RM'000	Total RM'000
Shareholder's Fund				
At 1 January 2023	(3,272)	(12,317)	(429)	(16,018)
Recognised in statement of profit or loss	(166)	4,276	-	4,110
Recognised in comprehensive income	-	3,503	81	3,584
At 31 December 2023	<u>(3,438)</u>	<u>(4,538)</u>	<u>(348)</u>	<u>(8,324)</u>
At 1 January 2022	(3,090)	(15,257)	(1,972)	(20,319)
Adoption of MFRS 17	-	4,831	1,115	5,946
At 1 January 2022, restated	<u>(3,090)</u>	<u>(10,426)</u>	<u>(857)</u>	<u>(14,373)</u>
Recognised in statement of profit or loss	(182)	(2,335)	-	(2,517)
Recognised in comprehensive income	-	444	428	872
At 31 December 2022	<u>(3,272)</u>	<u>(12,317)</u>	<u>(429)</u>	<u>(16,018)</u>

**Provision for
impairment of
investments
RM'000**

Life Insurance Fund

At 1 January 2023	(2,720)
Recognised in statement of profit or loss	(642)
At 31 December 2023	<u>(3,362)</u>
At 1 January 2022	(2,430)
Adoption of MFRS 17	(1,115)
At 1 January 2022, restated	<u>(3,545)</u>
Recognised in statement of profit or loss	825
At 31 December 2022	<u>(2,720)</u>

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15. OTHER FINANCIAL LIABILITIES

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
31 December 2023			
Outstanding purchases of investment securities	-	420,796	420,796
Interest payable	-	21,369	21,369
	<u>-</u>	<u>442,165</u>	<u>442,165</u>
31 December 2022			
Outstanding purchases of investment securities	-	120,548	120,548
Interest payable	-	15,807	15,807
	<u>-</u>	<u>136,355</u>	<u>136,355</u>

The carrying amounts disclosed above approximate fair values at the reporting date due to their relatively short term nature.

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16. OTHER PAYABLES

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
31 December 2023			
<u>Non-financial liabilities</u>			
Accrued expenses	27,355	140,485	167,840
Premium suspense	-	148,735	148,735
	<u>27,355</u>	<u>289,220</u>	<u>316,575</u>
<u>Financial liabilities</u>			
Deposits from tenants	-	17,854	17,854
Dividends payable	3,203	-	3,203
Advance premium	-	-	-
Amount due to ultimate holding company	303	-	303
Amount due to intermediate holding company	-	-	-
Due to agents and intermediaries	-	269,737	269,737
Others	8,570	61,588	70,158
	<u>12,076</u>	<u>349,179</u>	<u>361,255</u>
Total payables	<u>39,431</u>	<u>638,399</u>	<u>677,830</u>
31 December 2022			
<u>Non-financial liabilities</u>			
Accrued expenses	13,019	118,459	131,478
Premium suspense	-	138,715	138,715
	<u>13,019</u>	<u>257,174</u>	<u>270,193</u>
<u>Financial liabilities</u>			
Deposits from tenants	-	18,591	18,591
Dividends payable	3,196	-	3,196
Advance premium	-	-	-
Amount due to ultimate holding company	1,274	-	1,274
Amount due to intermediate holding company	9,786	-	9,786
Due to agents and intermediaries	-	271,636	271,636
Others	9,562	91,963	101,525
	<u>23,818</u>	<u>382,190</u>	<u>406,008</u>
Total payables	<u>36,837</u>	<u>639,364</u>	<u>676,201</u>

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16. OTHER PAYABLES (CONT'D.)

The amounts due to intermediate holding and ultimate holding companies are unsecured, interest-free and are repayable on demand.

17. INSURANCE REVENUE

The table below presents an analysis of the total insurance revenue recognised in the period:

	2023	2022
	RM'000	RM'000
Life insurance contracts		
Contracts not measured under the PAA		
Amounts relating to the changes in the liability for remaining coverage:		
- Expected incurred claims and other insurance service expenses	4,906,198	4,487,868
- Change in the risk adjustment for non-financial risk for the risk expired	954,610	837,853
- CSM recognised in profit or loss for the services provided	1,115,631	1,119,249
- Other	592	-
Insurance acquisition cash flows recovery	514,182	431,874
Insurance revenue from contracts not measured under the PAA	7,491,213	6,876,844
Total insurance revenue	7,491,213	6,876,844

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period:

		Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023				
Investment income				
Interest income	18.1	44,453	2,214,463	2,258,916
Other investment income	18.2	83,707	2,961,750	3,045,457
Net impairment loss on financial assets		339	(31,193)	(30,854)
Amounts recognised at OCI	18.3	-	143,307	143,307
Total investment income		128,499	5,288,327	5,416,826
Finance expenses from insurance contracts issued				
Changes in value of underlying assets of contracts measured under the VFA		-	(4,086,425)	(4,086,425)
Interest accreted		-	(315,447)	(315,447)
Effect of changes in interest rates and other financial assumptions		-	(697,637)	(697,637)
Effect of changes in FCF at current rates when CSM is unlocked at locked-in rates		-	27,193	27,193
Total finance expenses from insurance contracts issued		-	(5,072,316)	(5,072,316)
Represented by:				
Amounts recognised in profit or loss			(5,024,020)	(5,024,020)
Amounts recognised in OCI			(48,296)	(48,296)
		-	(5,072,316)	(5,072,316)

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

2023

Finance income/(expenses) from reinsurance contracts held

Interest accreted	-	(8,590)	(8,590)
Effect of changes in interest rates and other financial assumptions	-	15,565	15,565
Effect of changes in FCF at current rates when CSM is unlocked at locked-in rates	-	78	78

Total finance income from reinsurance contracts held

Represented by:	-	7,053	7,053
Amounts recognised in profit or loss	-	(6,322)	(6,322)
Amounts recognised in OCI	-	13,375	13,375
	-	7,053	7,053

Total net investment and insurance financial result

Represented by:	83,707	(2,103,513)	(2,019,806)
Amounts recognised in profit or loss	83,208	(2,081,092)	(1,997,884)
Amounts recognised in OCI	499	(22,421)	(21,922)
	83,707	(2,103,513)	(2,019,806)

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023			
18.1 Interest income			
Financial assets measured at FVOCI	36,918	181,289	218,207
Financial assets measured at FVTPL	3,022	1,943,768	1,946,790
Financial assets measured at AC	4,513	89,406	93,919
Total interest income	44,453	2,214,463	2,258,916
18.2 Other investment income			
<u>Underlying assets</u>			
Dividend income from financial assets measured at FVTPL	-	1,123,450	1,123,450
Changes in fair value of investments	-	69,212	69,212
- mandatorily measured at FVTPL	-	1,220,805	1,220,805
- designated as at FVTPL	-	38,196	38,196
Net gain on sale of financial assets measured at FVTPL	-	33	33
Net gain on sale of property and equipment	-	58,773	58,773
Net gain on sale of investment properties	-	(8,544)	(8,544)
Changes in fair value of investment properties	-	77,386	77,386
Rental income	-	218,183	218,183
Gain on exchange differences	-	2,797,494	2,797,494

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

2023

18.2 Other investment income (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
<u>Other investments</u>			
Dividend income			
- Financial assets measured at FVOCI	39,230	47,471	86,701
- Financial assets measured at FVTPL	23,872	32,026	55,898
Changes in fair value of investments			
- mandatorily measured at FVTPL	19,266	14,935	34,201
- designated as at FVTPL	-	27,682	27,682
Net gain on sale of financial assets measured at FVTPL	(380)	14,368	13,988
Net gain on sale of financial assets measured at FVOCI	499	12,500	12,999
Net gain on sale of property and equipment	-	-	-
Net gain on sale of investment properties	-	8,015	8,015
Changes in fair value of investment properties	-	(1,165)	(1,165)
Rental income	-	3,588	3,588
Gain on exchange differences	1,220	4,836	6,056
	83,707	164,256	247,963

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023			
18.2 Other investment income (Cont'd.)			
<u>Other investments (Cont'd.)</u>			
Total other investment income	83,707	2,961,750	3,045,457
Total amounts recognised in the profit or loss	83,208	2,949,250	3,032,458
Amounts recognised in OCI	499	12,500	12,999
Net investment income	83,707	2,961,750	3,045,457

18.3 Investment return in OCI related to insurance and reinsurance contracts measured under the modified retrospective or fair value transition approach

On transition to MFRS 17, for certain groups of insurance and reinsurance contracts measured using the GMM where the OCI option is applied, the Company determined the cumulative insurance finance income and expenses recognised in OCI at 1 January 2022 using the modified retrospective approach or the fair value approach. The movement in the fair value reserve for the debt investments at FVOCI related to those groups of contracts was as follows.

Balance at 1 January 2023	RM'000
Net gains on investments in debt securities measured at FVOCI	(66,429)
Changes in allowance for expected credit losses	157,736
Net gains on investments in debt securities measured at FVOCI reclassified to profit or loss	(1,929)
Income tax relating to these items	(12,500)
Balance at 31 December 2023	(11,465)
	65,413

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
Investment income			
Interest income	43,443	2,067,211	2,110,654
Other investment income	45,512	(1,313,758)	(1,268,246)
Net impairment loss on financial assets	1,785	16,981	18,766
Amounts recognised at OCI	-	(95,368)	(95,368)
Total investment income	90,740	675,066	765,806
Finance income/(expenses) from insurance contracts issued			
Changes in value of underlying assets of contracts measured under the VFA	-	(800,917)	(800,917)
Interest accreted	-	328,679	328,679
Effect of changes in FCF at current rates when CSM is unlocked at locked-in rates	-	(475,088)	(475,088)
Effect of changes in interest rates and other financial assumptions	-	(51,071)	(51,071)
Total finance income from insurance contracts issued	-	(998,397)	(998,397)
Represented by:			
Amounts recognised in profit or loss	-	(946,435)	(946,435)
Amounts recognised in OCI	-	(51,962)	(51,962)
	-	(998,397)	(998,397)

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
Finance income/(expenses) from reinsurance contracts held			
Interest accreted	-	6,504	6,504
Effect of changes in interest rates and other financial assumptions	-	1,709	1,709
Effect of changes in FCF at current rates when CSM is unlocked at locked-in rates	-	28	28
Total finance income from reinsurance contracts held	-	8,241	8,241
Represented by:			
Amounts recognised in profit or loss	-	7,349	7,349
Amounts recognised in OCI	-	892	892
	-	8,241	8,241
Total net investment and insurance financial result	45,512	(2,303,914)	(2,258,402)
Represented by:			
Amounts recognised in profit or loss	46,253	(2,241,400)	(2,195,147)
Amounts recognised in OCI	(741)	(62,514)	(63,255)
	45,512	(2,303,914)	(2,258,402)

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
18.1 Interest income			
Financial assets measured at FVOCI	32,960	176,170	209,130
Financial assets measured at FVTPL	4,059	1,752,825	1,756,884
Financial assets measured at AC	6,424	138,216	144,640
Total interest income	43,443	2,067,211	2,110,654
18.2 Other investment income			
<u>Underlying assets</u>			
Dividend income from financial assets measured at FVTPL	-	1,153,326	1,153,326
Changes in fair value of investments			
- mandatorily measured at FVTPL	-	(1,686,857)	(1,686,857)
- designated as at FVTPL	-	(910,951)	(910,951)
Net loss on sale of financial assets measured at FVTPL	-	(67,109)	(67,109)
Net gain on sale of property and equipment	-	92	92
Changes in fair value of investment properties	-	(1,664)	(1,664)
Rental income	-	75,332	75,332
Gain on exchange differences	-	133,272	133,272
	-	(1,304,559)	(1,304,559)

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
18.2 Other investment income (Cont'd.)			
<u>Other investments</u>			
Dividend income			
- Financial assets measured at FVOCI	36,855	49,014	85,869
- Financial assets measured at FVTPL	21,140	30,042	51,182
Changes in fair value of investments			
- mandatorily measured at FVTPL	(11,558)	(45,100)	(56,658)
- designated as at FVTPL	-	(41,308)	(41,308)
Net (loss)/gain on sale of financial assets measured at FVTPL	(1,245)	1,542	297
Net loss on sale of financial assets measured at FVOCI	(741)	(11,444)	(12,185)
Changes in fair value of investment properties	-	(227)	(227)
Rental income	1,061	3,541	3,541
Gain/(loss) on exchange differences	45,512	4,741	5,802
	<u>45,512</u>	<u>(9,199)</u>	<u>36,313</u>

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

The table below presents an analysis of net investment income and net insurance financial result recognised in profit or loss and OCI in the period: (Cont'd.)

2022	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
18.2 Other investment income (Cont'd.)			
Other investments (Cont'd.)			
Total other investment income	45,512	(1,313,758)	(1,268,246)
Total amounts recognised in the profit or loss	46,253	(1,302,314)	(1,256,061)
Amounts recognised in OCI	(741)	(11,444)	(12,185)
Net investment income	45,512	(1,313,758)	(1,268,246)

During the year ended 31 December 2023, RM4,511,000 (31 December 2022: RM12,289,000) of the dividend income relates to equity investments measured at FVOCI which were derecognised during the reporting period.

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18. NET INVESTMENT AND INSURANCE FINANCIAL RESULT (CONT'D.)

18.3 Investment return in OCI related to insurance and reinsurance contracts measured under the modified retrospective or fair value transition approach

On transition to MFRS 17, for certain groups of insurance and reinsurance contracts measured using the GMM where the OCI option is applied, the Company determined the cumulative insurance finance income and expenses recognised in OCI at 1 January 2022 using the modified retrospective approach or the fair value approach. The movement in the fair value reserve for the debt investments at FVOCI related to those groups of contracts was as follows.

Balance at 1 January 2022	RM'000
Net losses on investments in debt securities measured at FVOCI	21,310
Changes in allowance for expected credit losses	(100,258)
Net losses on investments in debt securities measured at FVOCI reclassified to profit or loss	(6,554)
Income tax relating to these items	11,444
Balance at 31 December 2022 restated	<u>7,629</u>
	(66,429)

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19. REALISED GAINS AND LOSSES

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023			
Property and equipment			
Realised gains	-	33	33
Investment properties			
Realised gains	-	66,788	66,788
FVOCI financial assets*			
Realised gains:			
Debt securities:			
- unquoted in Malaysia	499	12,500	12,999
Total realised gains for FVOCI financial assets	499	12,500	12,999
FVTPL financial assets			
Realised (losses)/gains:			
<u>Mandatorily measured:</u>			
Debt securities:			
- unquoted in Malaysia	(443)	5,323	4,880
- quoted outside Malaysia	-	-	-
- unquoted outside Malaysia	-	-	-
Equity securities:			
- quoted in Malaysia	63	(8,822)	(8,759)
- quoted outside Malaysia	-	(360)	(360)
- unquoted in Malaysia	-	4	4
- unquoted outside Malaysia	-	(629)	(629)
	(380)	(4,484)	(4,864)
<u>Designated upon initial recognition:</u>			
Debt securities:			
- unquoted in Malaysia	-	57,048	57,048
- unquoted outside Malaysia	-	-	-
	-	57,048	57,048
Total realised losses for FVTPL financial assets	(380)	52,564	52,184
Total realised gains/(losses)	119	131,885	132,004

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19. REALISED GAINS AND LOSSES (CONT'D.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
Property and equipment			
Realised gains	-	92	92
FVOCI financial assets*			
Realised losses:			
Debt securities:			
- unquoted in Malaysia	(741)	(11,444)	(12,185)
Total realised losses for FVOCI financial assets	(741)	(11,444)	(12,185)
FVTPL financial assets			
Realised (losses)/gains:			
<u>Mandatorily measured:</u>			
Debt securities:			
- unquoted in Malaysia	150	17	167
Equity securities:			
- quoted in Malaysia	(1,393)	(62,942)	(64,335)
- quoted outside Malaysia	-	(9,622)	(9,622)
- unquoted in Malaysia	(2)	64	62
- unquoted outside Malaysia	-	(4,785)	(4,785)
	(1,245)	(77,268)	(78,513)
<u>Designated upon initial recognition:</u>			
Debt securities:			
- unquoted in Malaysia	-	11,701	11,701
	-	11,701	11,701
Total realised losses for FVTPL financial assets	(1,245)	(65,567)	(66,812)
Total realised losses	(1,986)	(76,919)	(78,905)

* Included in realised gains/(losses) from FVOCI financial assets of the Life Insurance Fund is net realised gain of RM12,500,000 (2022: realised loss of RM11,443,998) arising from the Non-participating Fund.

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20. FAIR VALUE GAINS AND LOSSES

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023			
Investment properties (Note 5)	-	(9,709)	(9,709)
Financial investments - FVTPL:			
- mandatorily measured	19,266	84,147	103,413
- designated upon initial recognition	-	1,248,488	1,248,488
	<u>19,266</u>	<u>1,322,926</u>	<u>1,342,192</u>
2022			
Investment properties (Note 5)	-	(1,891)	(1,891)
Financial investments - FVTPL:			
- mandatorily measured	(11,558)	(1,731,957)	(1,743,515)
- designated upon initial recognition	-	(952,260)	(952,260)
	<u>(11,558)</u>	<u>(2,686,108)</u>	<u>(2,697,666)</u>

21. OTHER EXPENSES

	Note	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023				
Employee benefits expense	21(a)	332	322,660	322,992
Non-executive directors' remuneration	21(b)	-	1,369	1,369
Auditors' remuneration:				
- statutory audits		11	1,169	1,180
- regulatory related fees		-	619	619
- other services		-	1,564	1,564
Depreciation of:				
- property and equipment	3(a)	-	24,360	24,360
- right-of-use assets	3(b)	-	940	940
Amortisation of:				
- right-of-use assets	3(b)	-	138	138
- intangible assets	4	673	29,168	29,841

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21. OTHER EXPENSES (CONT'D.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
Note			
2023 (Cont'd.)			
Rental of properties	43	10,137	10,180
Advertising and promotion	143	32,587	32,730
Finance charges	121	52,139	52,260
IT and computer expenses	-	72,933	72,933
Policyholder expenses	36	14,525	14,561
Postal and telecommunication	-	16,563	16,563
Printing and stationery	-	1,091	1,091
Professional fees	1	16,169	16,170
Repairs and maintenance	-	3,140	3,140
Transport and travelling	-	1,140	1,140
Utilities	-	6,056	6,056
Interest expense on lease liabilities	-	95	95
Expense relating to leases of low-value assets	-	83	83
Expense relating to short-term leases	-	5	5
Investment related expenses	356	89,984	90,340
Claims and benefits	-	4,639,174	4,639,174
Commissions and distribution expenses	165	1,821,252	1,821,417
Agent retirement benefits	-	141,470	141,470
Loss on onerous contract	-	50,028	50,028
Income and deferred tax expense	-	265,460	265,460
Other expenses	53	(444,512)	(444,459)
	<u>1,934</u>	<u>7,171,506</u>	<u>7,173,440</u>
Amounts attributed to insurance acquisition cash flows incurred during the year	-	(1,602,557)	(1,602,557)
Amortisation of insurance acquisition cash flows	-	516,405	516,405
	-	<u>(1,086,152)</u>	<u>(1,086,152)</u>
Represented by:			
Insurance service expenses	-	6,073,087	6,073,087
Other operating expenses	1,934	12,267	14,201
	<u>1,934</u>	<u>6,085,354</u>	<u>6,087,288</u>
(a) Employee Benefits Expense			
Wages and salaries	332	256,562	256,894
Short term accumulating compensated absences	-	365	365
Social security contributions	-	1,955	1,955
Defined contribution plans - EPF	-	43,333	43,333
Other employee benefits expense	-	20,445	20,445
	<u>332</u>	<u>322,660</u>	<u>322,992</u>

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21. OTHER EXPENSES (CONT'D.)

(b) CEO and Directors' Remuneration

The details of remuneration received by CEO and Directors during the year are as follows:

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023			
CEO:			
Salaries and other emoluments	-	4,892	4,892
Bonus	-	1,080	1,080
Estimated money value of benefits-in-kind	-	35	35
	<u>-</u>	<u>6,007</u>	<u>6,007</u>
Non-executive:			
Fees	-	1,369	1,369
Total directors' remuneration	<u>-</u>	<u>7,376</u>	<u>7,376</u>
Represented by:			
Directors' fees	-	1,369	1,369
Amount included in employee benefits expense	-	6,007	6,007
	<u>-</u>	<u>7,376</u>	<u>7,376</u>

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21. OTHER EXPENSES (CONT'D.)

	Note	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022 restated				
Employee benefits expense	21(a)	319	265,953	266,272
Non-executive directors' remuneration	21(b)	-	1,428	1,428
Auditors' remuneration:				
- statutory audits		11	710	721
- regulatory related fees		-	308	308
- other services		-	1,288	1,288
Depreciation of:				
- property and equipment	3(a)	-	23,677	23,677
- right-of-use assets	3(b)	-	989	989
Amortisation of:				
- right-of-use assets	3(b)	-	138	138
- intangible assets	4	673	31,646	32,319
Rental of properties		41	10,501	10,542
Advertising and promotion		417	20,283	20,700
Finance charges		154	50,103	50,257
IT and computer expenses		-	69,475	69,475
Policyholder expenses		501	12,091	12,592
Postal and telecommunication		-	15,051	15,051
Printing and stationery		-	793	793
Professional fees		1	13,426	13,427
Repairs and maintenance		-	2,806	2,806
Transport and travelling		-	1,135	1,135
Utilities		-	4,261	4,261
Interest expense on lease liabilities		-	77	77
Expense relating to leases of low-value assets		-	80	80
Expense relating to short-term leases		-	4	4
Investment related expenses		218	89,346	89,564
Claims and benefits		-	4,086,862	4,086,862
Commissions and distribution expenses		148	1,733,546	1,733,694
Agent retirement benefits		-	116,329	116,329
Loss on onerous contract		-	308,137	308,137
Income and deferred tax expense		-	(48,651)	(48,651)
Other expenses		(576)	(387,908)	(388,484)
		<u>1,907</u>	<u>6,423,884</u>	<u>6,425,791</u>
Amounts attributed to insurance acquisition cash flows				
incurred during the year		-	(1,545,656)	(1,545,656)
Amortisation of insurance acquisition cash flows		-	431,875	431,875
		<u>-</u>	<u>(1,113,781)</u>	<u>(1,113,781)</u>

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21. OTHER EXPENSES (CONT'D.)

	Note	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022 restated (Cont'd.)				
Represented by:				
Insurance service expenses		-	5,291,847	5,291,847
Other operating expenses		1,907	18,256	20,163
		<u>1,907</u>	<u>5,310,103</u>	<u>5,312,010</u>
(a) Employee Benefits Expense				
Wages and salaries		319	200,254	200,573
Short term accumulating compensated absences		-	144	144
Social security contributions		-	1,571	1,571
Defined contribution plans - EPF		-	34,329	34,329
Other employee benefits expense		-	29,655	29,655
		<u>319</u>	<u>265,953</u>	<u>266,272</u>

(b) CEO and Directors' Remuneration

The details of remuneration received by CEO and Directors during the year are as follows:

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022			
CEO:			
Salaries and other emoluments	-	4,368	4,368
Bonus	-	1,020	1,020
Estimated money value of benefits-in-kind	-	35	35
	<u>-</u>	<u>5,423</u>	<u>5,423</u>
Non-executive:			
Fees	-	1,428	1,428
Total directors' remuneration	<u>-</u>	<u>6,851</u>	<u>6,851</u>

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21. OTHER EXPENSES (CONT'D.)

(b) CEO and Directors' Remuneration (Cont'd.)

	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2022 (Cont'd.)			
Represented by:			
Directors' fees	-	1,428	1,428
Amount included in employee benefits expense	-	5,423	5,423
	<u>-</u>	<u>6,851</u>	<u>6,851</u>

The Directors' fees are subject to the recommendation of the Board Nominations and Remuneration Committee to the Board of Directors for endorsement and approval by the shareholder at the AGM.

The number of Directors whose total remuneration received from the Company during the year fall within the following bands is analysed below:

	Number of Directors	
	2023	2022
Non-Executive Directors		
Below RM50,000	-	-
RM50,001 - RM100,000	1	-
RM100,001 - RM150,000	-	1
RM150,001 - RM200,000	1	3
RM200,001 - RM250,000	4	2
RM250,001 - RM300,000	1	1
	<u>1</u>	<u>1</u>

The Executive Director does not receive any director fees.

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21. OTHER EXPENSES (CONT'D.)

(b) CEO and Directors' Remuneration (Cont'd.)

Name	2022					Total RM'000
	Salaries RM'000	Bonus RM'000	Benefits in kind RM'000	Fees RM'000		
Y Bhg Dato Koh Yaw Hui	4,368	1,020	35	-	-	5,423
Total CEO's remuneration	4,368	1,020	35	-	-	5,423
Status of directorship						
Mr Norman Ka Cheung Ip	-	-	-	277	-	277
Mr Tan Yam Pin	-	-	-	189	-	189
Mr Koh Poh Tiong	-	-	-	169	-	169
Mr Siew Kah Toong	-	-	-	198	-	198
Mr Ng Hon Soon	-	-	-	241	-	241
Mr Ou Shian Waei	-	-	-	210	-	210
Mr Foong Soo Hah	-	-	-	144	-	144
Total Non-Executive Directors' remuneration	-	-	-	1,428	-	1,428
Total remuneration	4,368	1,020	35	1,428	-	6,851

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22. TAXATION

	Note	2023 RM'000	2022 RM'000
Taxation of life insurance business	(a)	6,347	(91,171)
Taxation of the Company	(b)	321,707	429,854
		<u>328,054</u>	<u>338,683</u>

(a) Taxation of life insurance business

Current income tax:			
Malaysian income tax		82,856	65,768
Under/(over) provided in prior years		789	(74,097)
Tax on foreign dividend income		3,157	3,539
Double taxation relief		(61,637)	(48,837)
		<u>25,165</u>	<u>(53,627)</u>
Deferred tax:			
Relating to origination and reversal of temporary differences		(18,818)	(37,544)
		<u>6,347</u>	<u>(91,171)</u>

The Malaysian tax charge on the life business is based on the method prescribed under the Income Tax Act 1967 for life business.

The income tax for the life fund is calculated based on tax rate of 8% (2022: 8%) of the assessable investment income net of allowable deductions for the financial year.

(b) Taxation of the Company

	2023 RM'000	2022 RM'000
Current income tax:		
Malaysian income tax	194,858	458,242
Under provided in prior years	-	(15,802)
Tax on foreign dividend income	361	635
Double taxation relief	-	-
	<u>195,219</u>	<u>443,075</u>
Deferred tax:		
Relating to origination and reversal of temporary differences	126,488	(13,221)
	<u>321,707</u>	<u>429,854</u>

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22. TAXATION (CONT'D.)

(b) Taxation of the Company (cont'd.)

The current income tax is calculated at 24% (2022: 24%) of the estimated assessable profit for the financial year.

The deferred tax for the Shareholder's Fund is calculated based on the tax rate of 24% (2022: 24%).

A reconciliation of income tax expenses applicable to profit before taxation at the statutory income tax rate to income tax expense at the effective income tax rate are as follows:

	2023	2022
	RM'000	RM'000
Profit before taxation	1,451,749	1,376,956
Taxation at Malaysian statutory tax rate of 24% (2022: 24%)	348,420	330,469
Income not subject to tax	(48,647)	(16,320)
Cukai makmur	-	118,146
Expenses not deductible for tax purposes	83,210	61,562
Foreign tax not recoverable	362	635
Estimated double taxation relief	(61,638)	(48,836)
Effect of tax attributable to life insurance business	6,347	(91,171)
(Over)/underprovided in prior years	-	(15,802)
Tax expense for the year	<u>328,054</u>	<u>338,683</u>

23. EARNINGS PER SHARE - BASIC AND DILUTED

Earnings per share is calculated by dividing the profit for the year attributable to ordinary equity holder of the Company by the number of ordinary shares in issue during the year.

	2023	2022
Profit attributable to ordinary equity holder (RM'000)	1,123,695	1,038,273
Number of shares in issue ('000)	100,000	100,000
Basic earnings per share (sen)	<u>1,124</u>	<u>1,038</u>

There were no dilutive potential ordinary shares as at the reporting date. There have been no other transactions involving ordinary shares between the reporting date and the date of completion of these financial statements.

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24. DIVIDENDS

	2023 RM'000	2022 RM'000
Recognised during the financial year:		
Dividend on ordinary shares:		
- Final single tier dividend for 2022 of RM3.85 (2021: RM3.20) per share	385,000	320,000
- Interim single tier dividend for 2023 of RM5.90 (2022: RM5.89) per share	590,000	589,000
	<u>975,000</u>	<u>909,000</u>

At the forthcoming Annual General Meeting, the directors do not recommend any final dividend in respect of the financial year ended 31 December 2023.

25. OPERATING LEASE ARRANGEMENTS

(a) The Company as lessee

The Company has recognised right-of-use assets for these leases, except for short term and low-value leases, see Note 21 and Note 2.2(c)(i) for further information.

Future minimum lease payments payable under non-cancellable operating leases contracted for as at 31 December but not recognised as liabilities, are payable as follows:

	2023 RM'000	2022 RM'000
Not later than 1 year	(43)	(48)
Later than 1 year and not later than 5 years	(20)	(40)
	<u>(63)</u>	<u>(88)</u>

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25. OPERATING LEASE ARRANGEMENTS (CONT'D.)

(b) The Company as lessor

The Company, as lessor, has entered into operating lease agreements on its investment properties portfolio and certain self-occupied properties. These leases have remaining lease terms of between 1 and 5 years. All leases include a clause to enable upward revision of the rental charge on an annual basis based on prevailing market conditions and certain contracts include contingent rental arrangements computed based on sales achieved by tenants.

The rental income including contingent rent recognised in the statement of profit or loss during the financial year are disclosed in Note 18.

The future minimum lease payments receivable under operating leases contracted for as at the reporting date but not recognised as receivables, are as follows:

	2023	2022
	RM'000	RM'000
Not later than 1 year	50,163	50,969
Later than 1 year and not later than 5 years	25,966	36,215
	<u>76,129</u>	<u>87,184</u>

26. COMMITMENTS AND OTHER CONTINGENCIES

(a) Capital commitments

	2023	2022
	RM'000	RM'000
Capital expenditure		
Approved and contracted for:		
- Investment properties	-	4,501
- Property and equipment	82,510	70,906
Approved but not contracted for:		
Investment properties	-	9,830
	<u>82,510</u>	<u>85,237</u>

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27. RELATED PARTY DISCLOSURES

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year:

	2023	2022
	RM'000	RM'000
Transactions with related parties during the year:		
Income/(expense):		
Property rentals received (note i)		
- OCBC Bank (Malaysia) Berhad	839	839
- Great Eastern General Insurance (Malaysia) Berhad	3,100	3,072
- Great Eastern Takaful Berhad	1,672	1,446
Service charges paid (note ii)		
- OCBC Bank (Malaysia) Berhad	(28,670)	(33,275)
- E2 Power Sdn Bhd	(2,340)	(8,239)
- E2 Power Pte Ltd	(3,967)	(3,341)
- OCBC Wing Hang Bank (China) Limited	(490)	(277)
Service charges received (note ii)		
- Great Eastern General Insurance (Malaysia) Berhad	8,144	7,667
- Great Eastern Takaful Berhad	15,545	13,677
Premium paid (note iii)		
- Great Eastern General Insurance (Malaysia) Berhad	(2,005)	(2,015)
Premium received (note iii)		
- Great Eastern General Insurance (Malaysia) Berhad	1,436	1,215
- OCBC Bank (Malaysia) Berhad	31,700	54,432
- PAC Lease Berhad (formerly Pacific Mutual Fund Bhd)	310	417
- BOS Wealth Management Malaysia Berhad	154	170
- Key Management Personnel	3,034	1,646
Claims paid		
- Key Management Personnel	(1,630)	(1,876)
Commission received		
- Great Eastern General Insurance (Malaysia) Berhad	-	288

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27. RELATED PARTY DISCLOSURES (CONT'D.)

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year (Cont'd.):

	2023	2022
	RM'000	RM'000
Transactions with related parties during the year (Cont'd.):		
Income/(expense) (Cont'd.):		
Commission fees paid		
- OCBC Bank (Malaysia) Berhad	(42,848)	(52,578)
- OCBC Securities Private Limited	(315)	(330)
- PAC Lease Berhad	(14)	(26)
- Axiata Digital Capital Sdn Bhd	-	(3)
Interest income (note iv)		
- OCBC Bank (Malaysia) Berhad	3,259	20,346
- OCBC Al-Amin Bank Berhad	674	533
- PAC Lease Berhad	1,640	1,640
Dividend income (note v)		
- Affin Hwang Wholesale Income Fund	34,943	21,444
- Aminstitutional Income Bond	11,308	10,829
- Affin Hwang Wholesale Equity Fund 2	18,479	-
Bank charges		
- OCBC Bank (Malaysia) Berhad	(223)	(189)
Employee Share Purchase Plan		
- Oversea-Chinese Banking Corporation Ltd.	(758)	(750)
Deferred Share Plan		
- Oversea-Chinese Banking Corporation Ltd.	(1,580)	(1,532)

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27. RELATED PARTY DISCLOSURES (CONT'D.)

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year (Cont'd.):

	2023	2022
	RM'000	RM'000
Transactions with related parties during the year (Cont'd.):		
Charges for group services (note vi)		
- The Great Eastern Life Assurance Company Limited	1,884	(9,300)
Disposal of investment from		
- Affin Hwang Wholesale Income Fund	290,000	235,000
Purchase of investments from		
- Great Eastern General Insurance (Malaysia) Berhad	(3,509)	-
- Affin Hwang Wholesale Income Fund	(134,943)	(272,444)
- Aminstitutional Income Bond	(201,823)	(46,591)
- PAC Lease Berhad	(89,704)	(800,189)
- Affin Hwang Wholesale Equity Fund 2	(18,479)	-
Sales/maturity of medium term note		
- PAC Lease Berhad	89,696	802,000
Purchase of Structured Deposit		
- OCBC Bank (Malaysia) Berhad	-	(94,000)
Marketing and promotion expenses		
- Axiata Digital eCode Sdn Bhd	-	(8)

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27. RELATED PARTY DISCLOSURES (CONT'D.)

(a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year (Cont'd.):

	2023	2022
	RM'000	RM'000
Transactions with related parties during the year (Cont'd.):		
Dividend payment		
- Great Eastern Capital (Malaysia) Sdn Bhd	(975,000)	(909,000)
Rebate on Management Fee		
- Lion Global Investors Limited	5,407	6,733
Balances with related parties at year end:		
Due from/(due to):		
Investment in wholesale unit trust fund		
- Affin Hwang Wholesale Income Fund	669,428	813,236
- Aminstitutional Income Bond	567,880	351,575
- Affin Hwang Wholesale Equity Fund 2	496,857	452,020
Investment in medium term note		
- Pac Lease Berhad	49,959	49,341
Investment in Structure Deposit		
- OCBC Bank (Malaysia) Berhad	309,323	87,786
Investment in Bond forward		
- OCBC Bank (Malaysia) Berhad	1,510	-
Investment in Equity Linked Note		
- OCBC Bank (Malaysia) Berhad	-	233,764
Cash and bank balances		
- OCBC Bank (Malaysia) Berhad	164,911	128,794
- OCBC Al-Amin Bank Berhad	(26,433)	38,356
Fixed deposits and repurchase agreements		
- OCBC Bank (Malaysia) Berhad	150,000	500,000
- OCBC Al-Amin Bank Berhad	154,400	-
Accrued interest		
- OCBC Bank (Malaysia) Berhad	1,309	1,332
- OCBC Al-Amin Bank Berhad	310	-
- Pac Lease Berhad	629	625

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27. RELATED PARTY DISCLOSURES (CONT'D.)

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year (Cont'd.):

	2023	2022
	RM'000	RM'000
Balances with related parties at year end (Cont'd.):		
Amount due (to)/from related companies:		
- Great Eastern General Insurance (Malaysia) Berhad	(2,791)	(2,059)
- Great Eastern Takaful Berhad	13,400	4,101
Amount due to ultimate holding company:		
- Oversea-Chinese Banking Corporation Ltd	(303)	(1,274)
Amount due to intermediate holding company:		
- The Great Eastern Life Assurance Company Limited	596	(9,786)
Amount due to holding company:		
- Great Eastern Capital (Malaysia) Sdn Bhd	(3,016)	(3,045)

Related companies are companies within the OCBC Group:

- (i) Rental of property to related parties are made according to normal market prices, terms and conditions.
- (ii) Payment of service charges to/from related parties are made according to normal market prices.
- (iii) The sale and purchase of insurance policies to/from related companies are made according to normal market prices and at terms and conditions no more favourable than those to other customers and employees.
- (iv) The interest income arose mainly from investment in fixed deposits, repurchase agreements, other debt securities and medium term notes which are made according to prevailing market rates, terms and conditions.
- (v) The dividend income arose from investment in wholesale unit trust fund which are made according to prevailing market terms and conditions.
- (vi) Payment of group function costs based on allocation rates governed by corporate service agreement and in line with Malaysian Transfer Pricing Guidelines and Organisation for Economic Co-operation and Development ("OECD") Transfer Pricing Guidelines. Group function services are derived from the immediate parent company in Singapore.

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27. RELATED PARTY DISCLOSURES (CONT'D.)

- (a) In addition to the transactions detailed elsewhere in the financial statements, the Company had the following transactions and balances with related parties during the financial year (Cont'd.):

The table below shows the breakdown by type of services received and geographical location for inter company charges:

Geographical Location	Type of Services	2023 RM'000	2022 RM'000
Singapore	Group service charges for services rendered, which include those in respect of finance, legal, actuarial, support, human resources, operations, investment management, IT, internal audit and risk management services.	(1,884)	9,300
		<u>(1,884)</u>	<u>9,300</u>

(b) Compensation of Key Management Personnel

The remuneration of Directors and other members of key management during the year was as follows:

	2023 RM'000	2022 RM'000
Non-Executive Directors' fees	1,369	1,428
Short-term employee benefits	12,431	12,094
Post-employments benefits:		
Defined contribution plan - EPF	1,804	1,752
Share-based payment	3,121	2,855
	<u>18,725</u>	<u>18,129</u>
Share-based payment (in units)	<u>45,308</u>	<u>51,453</u>
Included in the total key management personnel remuneration are:		
CEO's and Directors' remuneration (Note 21(b))	<u>7,376</u>	<u>6,851</u>

Key management personnel are defined as those persons having authority and responsibility for planning, directing and controlling the activities of the Company either directly or indirectly. The key management personnel include all Directors, CEO, Senior Management Team, Chief Internal Auditor and Head of Compliance of the Company.

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28. FINANCIAL INSTRUMENTS BY CATEGORY

Note	FVTPL RM'000	FVOCI RM'000	AC RM'000	Sub-total RM'000	Assets not in scope of		Total RM'000
					MFRS 9 RM'000	Assets not in scope of MFRS 9 RM'000	
2023							
Assets							
Property and equipment							
- Owned	-	-	-	-	281,844	-	281,844
- Right-of-use assets	-	-	-	-	16,905	-	16,905
Intangible assets	-	-	-	-	179,235	-	179,235
Investment properties	-	-	-	-	969,650	-	969,650
Asset held for sale	-	-	-	-	-	-	-
Investments	79,685,299	7,105,184	-	86,790,483	-	-	86,790,483
Loans	-	-	419,672	419,672	-	-	419,672
Derivatives	7,600	-	-	7,600	-	-	7,600
Reinsurance contract assets	-	-	-	-	145,603	-	145,603
Insurance contract assets	-	-	-	-	16,456	-	16,456
Other receivables	-	-	720,307	720,307	8,952	-	729,259
Cash and bank equivalents	-	-	2,159,681	2,159,681	-	-	2,159,681
Total assets	79,692,899	7,105,184	3,299,660	90,097,743	1,618,645	-	91,716,388

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28. FINANCIAL INSTRUMENTS BY CATEGORY (CONT'D.)

Note	FVTPL RM'000	AC RM'000	Other financial liabilities RM'000	Sub-total RM'000	Liabilities not in scope of MFRS 9		Total RM'000
					RM'000	RM'000	
2023 (cont'd.)							
Liabilities							
9	-	-	-	-	86,798,091	86,798,091	86,798,091
9	-	-	-	-	242,711	242,711	242,711
12	32,421	-	-	32,421	-	-	32,421
13	-	1,008,843	-	1,008,843	-	-	1,008,843
14	-	-	-	-	316,488	316,488	316,488
15	-	-	442,165	442,165	-	-	442,165
3(c)	-	-	-	-	7,806	7,806	7,806
16	-	-	-	-	1,989	1,989	1,989
	32,421	1,008,843	361,255	1,844,684	87,683,660	87,683,660	89,528,344

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28. FINANCIAL INSTRUMENTS BY CATEGORY (CONT'D.)

	Note	FVTPL RM'000	FVOCI RM'000	AC RM'000	Sub-total RM'000	Assets not in scope of		Total RM'000
						MFRS 9 RM'000	MFRS 9 RM'000	
2022								
Assets								
Property and equipment		-	-	-	-	-	289,836	289,836
- Owned	3(a)	-	-	-	-	-	17,430	17,430
- Right-of-use assets	3(b)	-	-	-	-	-	168,714	168,714
Intangible Assets	4	-	-	-	-	-	976,500	976,500
Investment properties	5	-	-	-	-	-	238,000	238,000
Asset held for sale	6	-	-	-	-	-	-	-
Investments	7	73,383,858	6,589,252	-	79,973,110	-	-	79,973,110
Loans	8	-	-	472,033	472,033	-	-	472,033
Derivatives	12	1,167	-	-	1,167	-	-	1,167
Reinsurance contract assets	9	-	-	-	-	-	272,664	272,664
Insurance contract assets	9	-	-	-	-	-	7,711	7,711
Other receivables	10	-	-	635,090	635,090	-	8,003	643,093
Cash and cash equivalents		-	-	4,337,655	4,337,655	-	-	4,337,655
Total assets		73,385,025	6,589,252	5,444,778	85,419,055	1,978,858	1,978,858	87,397,913

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28. FINANCIAL INSTRUMENTS BY CATEGORY (CONT'D.)

	Note	FVTPL RM'000	AC RM'000	Other financial liabilities		Liabilities not in scope of MFRS 9		Total RM'000
				RM'000	RM'000	Sub-total RM'000	RM'000	
2022 (cont'd.)								
Liabilities								
Insurance contract liabilities	9	-	-	-	-	83,226,767	83,226,767	83,226,767
Reinsurance contract liabilities	9	-	-	-	-	231,853	231,853	231,853
Derivatives	12	20,208	-	-	20,208	-	-	20,208
Agents' retirement benefits	13	-	948,623	-	948,623	-	-	948,623
Deferred tax liabilities	14	-	-	-	-	96,240	96,240	96,240
Other financial liabilities	15	-	-	136,355	136,355	-	-	136,355
Provision for taxation		-	-	-	-	131,807	131,807	131,807
Lease liabilities	3(c)	-	-	-	-	2,346	2,346	2,346
Other payables	16	-	-	406,008	406,008	270,193	270,193	676,201
Total liabilities		20,208	948,623	542,363	1,511,194	83,959,206	85,470,400	

**GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES

Governance Framework

Managing risk is an integral part of the Company's core business. As stated in the Enterprise Risk Management ("ERM") Framework, the Company shall:

- Operate within parameters and limits that have been set based on the risk appetite approved by the Board; and
- Pursue appropriate risk-adjusted returns.

The Risk Management Department spearheads the development and implementation of the ERM Framework for the Company.

The Board Risk Management Committee ("BRMC"), constituted in 2003, provides the oversight on the risk management initiatives. Detailed risk management and oversight activities are undertaken by the following Management Committees comprising the Chief Executive Officer and key Senior Management Executives:

- Senior Management Team ("SMT")
- Asset-Liability Committee ("ALC")
- Product Development Committee ("PDC")
- IT Steering Committee ("ITSC")
- Financial Crime Committee ("FCC")

The SMT is responsible for providing leadership, direction and functional oversight with regards to all matters of the Company. The SMT is also responsible for ensuring compliance and alignment with governance and oversight frameworks, i.e. standards and guidelines, and ensuring the business operates within the risk appetite in delivering annual business targets.

The ALC is responsible for balance sheet management. Specifically, the ALC reviews and formulates technical frameworks, policies and methodologies relating to balance sheet management.

The PDC oversees the product development and launch process. In addition, the PDC regularly reviews and monitors the performance of new and existing products.

The ITSC is responsible for providing the overall strategic direction and approval of all IT related initiatives to support the Company's strategic growth into the future.

The FCC provides an independent oversight of fraud investigation and anti-money laundering/counter financing of terrorism ("AML/CFT") review, and ensures that investigations and reviews are conducted in a manner that is fair, consistent and transparent.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Regulatory Framework

As set out in its Compliance Risk Management Framework, the Company operates its business on a sound and responsible basis, which entails compliance with the applicable laws, regulations, rules and standards.

Insurers are regulated by the Financial Services Act 2013 ("FSA") which came into force on 30 June 2013, and other relevant regulations issued by regulators from time to time.

Capital Management Framework

The Company's capital management policy aims to support balance sheet growth by maintaining a strong capital position with sufficient buffer to meet obligations to policyholders and regulatory requirements, and to make strategic investments for business growth. The Company has had no significant changes in the policies and processes relating to its capital structure during the year.

Under the Risk-Based Capital Framework for Insurers ("RBC"), the insurer has to maintain a capital adequacy level that commensurates with its risk profiles. The Capital Adequacy Ratios of the Company remained at well above the minimum capital requirement of 130% under the RBC Framework as prescribed by BNM.

The Internal Capital Adequacy Assessment Process ("ICAAP") Framework came into effect on 1 September 2012. Under this Framework, the Company has to ensure adequate capital to meet its capital requirements on an ongoing basis. The key elements supporting the Framework include Board and Senior Management oversight, comprehensive risk assessment, individual target capital level and stress testing, sound capital management as well as ongoing monitoring, reporting and review of capital position. Capital management and contingencies policies have been further developed and refined under the Framework to outline the approaches and principles under which the Company's capital will be monitored and managed, as well as the corrective actions to be implemented at various critical capital levels. In addition, a risk appetite statement has been established to outline the Company's capacity to take on risks to achieve its business objectives while managing the expectations of key stakeholders.

The following sections provide details regarding the exposure to the key risks faced by the Company and the objectives, policies and processes for the management of these risks. There has been no major change to the Company's exposure to these key risks or the manner in which it manages and measures these risks.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Insurance Risk

The principal activity of the Company is in the underwriting of life insurance business including investment-linked business.

The Company's underwriting strategy is designed to ensure that these risks are well diversified in terms of type of risk and level of insured benefits. This is largely achieved through diversification of policyholders across industry sectors and geography, selective use of medical screening in order to ensure that product pricing takes into account the current health conditions and family medical history, and regular review of the actual claims experience as well as detailed claims handling procedures. Underwriting limits are also set in place to enforce appropriate risk selection criteria.

Insurance risk comprises both actuarial and underwriting risks resulting from the pricing and acceptance of insurance contracts. Should the actual claims experience be worse than the assumptions used in pricing the products and establishing the provisions and liabilities for claims, there may be potential shortfalls in provision for future claims and expenses. Assumptions that may cause insurance risks to be underestimated include assumptions on policy lapses, mortality, morbidity and expenses.

The Company utilises reinsurance arrangements to manage mortality and morbidity risks. The Company's reinsurance management strategy and policy are reviewed annually by the SMT, BRMC, and the Board as appropriate. Reinsurance structures are set based on the type of risk. Catastrophe reinsurance is procured to limit catastrophic losses.

Only reinsurers meeting a minimum credit rating of Standard & Poor's "A-", or its equivalent, including internal credit rating, are considered. The Company limits its risk to any one reinsurer by ceding different risks to different reinsurers or to a panel of reinsurers.

The SMT reviews the actual experience of mortality, morbidity, lapses and surrenders, as well as expenses to ensure that the policies, guidelines and limits put in place to manage these risks remain adequate and appropriate.

A substantial portion of the Company's life insurance funds is participating in nature. In the event of volatile investment climate and/or unusual claims experience, the insurer has the option of revising the bonuses payable to the policyholders.

For non-participating funds, the risk is that the guaranteed policy benefits must be met even when the investment markets perform below expectations, or claims experience is higher than expected.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Insurance Risk (Cont'd.)

For investment-linked business, the risk exposure for the Company is predominantly limited to the underwriting aspect as investment risks are borne by the policyholders. Nevertheless, the fees earned by the Company for managing the investment-linked funds would fluctuate with the changes in underlying fund values.

Stress Testing ("ST") is performed in accordance with BNM requirements. The purpose of the ST is to test the solvency of the life insurance funds under various scenarios (i.e. U.S. Interest Rate Hike Leading to Global Recession, Uncertainty to Local Economic Agenda, and Global Outbreak of Coronavirus and Influenza) according to regulatory guidelines on stress testing, simulating drastic changes in major parameters such as new business volume, market volatilities, expense patterns, mortality/morbidity patterns and lapse rates.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Insurance Risk (Cont'd.)

Table 29(A): The table below sets out the distribution of the various life insurance risk as at the statement of financial position date:

(i) by Class of business:

	Gross		Reinsurance		Total	Net Total
	With DPF ⁽¹⁾	Without DPF	With DPF	Without DPF		
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2023						
Whole life	44,434,445	16,690,707	204,992	(66,026)	138,966	61,264,118
Endowment	11,599,784	12,896,103	-	(68,495)	(68,495)	24,427,392
Term	-	940,054	-	24,951	24,951	965,005
Accident and health	-	-	-	-	-	-
Annuity	-	220,542	-	-	-	220,542
Others	-	-	-	1,686	1,686	1,686
Total	56,034,229	30,747,406	204,992	(107,884)	97,108	86,878,743
2022 (restated)						
Whole life	43,475,357	15,557,454	206,530	(211,000)	(4,470)	59,028,341
Endowment	11,568,774	11,487,644	-	(57,048)	(57,048)	22,999,370
Term	-	933,442	-	19,045	19,045	952,487
Accident and health	-	-	-	-	-	-
Annuity	-	196,385	-	-	-	196,385
Others	-	-	-	1,662	1,662	1,662
Total	55,044,131	28,174,925	206,530	(247,341)	(40,811)	83,178,245

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Insurance Risk (Cont'd.)

Table 29(A): The table below sets out the distribution of the various life insurance risk as at the statement of financial position date (Cont'd.):

(ii) by Country:

	Gross		Reinsurance		Total	Net Total
	With DPF ⁽¹⁾	Without DPF	With DPF	Without DPF		
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2023						
Malaysia	56,034,229	30,747,406	204,992	(107,884)	97,108	86,878,743
Total	56,034,229	30,747,406	204,992	(107,884)	97,108	86,878,743
2022 (restated)						
Malaysia	55,044,131	28,174,925	206,530	(247,341)	(40,811)	83,178,245
Total	55,044,131	28,174,925	206,530	(247,341)	(40,811)	83,178,245

Note:

(1) DPF is defined as Contracts with Discretionary Participating Features.

Sensitivity analysis

The sensitivity analysis below shows the impact of changes in key parameters on the value of insurance contract liabilities, and hence on the Statement of Profit or Loss and shareholders' Equity.

Sensitivity analysis produced is based on parameters set out as follows:

- (a) Scenario 1 – Mortality and major illness
- (b) Scenario 2 – Mortality and major illness
- (c) Scenario 3 – Health and disability
- (d) Scenario 4 – Health and disability
- (e) Scenario 5 – Lapse and surrender rates
- (f) Scenario 6 – Lapse and surrender rates
- (g) Scenario 7 – Expenses

Change in Assumptions

- + 25% for all future years
- 25% for all future years
- + 25% for all future years
- 25% for all future years
- + 25% for all future years
- 25% for all future years
- + 30% for all future years

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Insurance Risk (Cont'd.)

Sensitivity analysis (Cont'd.)

Table 29(B): Profit/(Loss) After Tax and Shareholders' Equity sensitivity

Impact on 1-year's Profit/(Loss) After Tax and Equity

	Impact on Profit/(Loss) After Tax		Impact on Equity	
	Gross RM'000	Net RM'000 (Decrease)/Increase	Gross RM'000	Net RM'000
2023				
Scenario 1 – Mortality and major illness	(646,000)	(514,000)	(711,000)	(543,000)
Scenario 2 – Mortality and major illness	107,000	79,000	157,000	97,000
Scenario 3 – Health and disability	(789,000)	(749,000)	(986,000)	(942,000)
Scenario 4 – Health and disability	39,000	34,000	236,000	227,000
Scenario 5 – Lapse and surrender rates	(184,000)	(168,000)	(221,000)	(209,000)
Scenario 6 – Lapse and surrender rates	(33,000)	(34,000)	24,000	28,000
Scenario 7 – Expenses	(156,000)	(145,000)	(197,000)	(186,000)
2022 (restated)				
Scenario 1 – Mortality and major illness	(691,000)	(552,000)	(743,000)	(582,000)
Scenario 2 – Mortality and major illness	105,000	81,000	158,000	111,000
Scenario 3 – Health and disability	(755,000)	(703,000)	(897,000)	(839,000)
Scenario 4 – Health and disability	35,000	26,000	178,000	163,000
Scenario 5 – Lapse and surrender rates	(215,000)	(195,000)	(251,000)	(234,000)
Scenario 6 – Lapse and surrender rates	(35,000)	(37,000)	20,000	24,000
Scenario 7 – Expenses	(167,000)	(154,000)	(199,000)	(186,000)

The above tables demonstrate the sensitivity of the Company's profit and loss after tax and equity to a reasonably possible change in actuarial valuation assumptions on an individual basis with all other variables held constant.

The method for deriving sensitivity information and significant variables is enhanced from previous year to more accurately estimate the change in liabilities due to change in variables. Comparative figures have been revised using the new computation method.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risk

Market risk arises when the market values of assets and liabilities are adversely affected by changes in financial markets. Changes in interest rates, foreign exchange rates, equity prices and alternative investment prices can impact present and future investment earnings of the insurance operations as well as shareholder's equity.

The Company is exposed to market risk in the Shareholder's Fund as well as market mismatch risk between the assets and liabilities of the Life Insurance Funds. The ALC actively manages market risk through setting and monitoring of the investment policy, asset allocation, portfolio construction, risk measurement and approving hedging strategies. In the case of the investment linked funds, investment risks are borne by the policyholders.

Investment limits are monitored at various levels to ensure that all investment activities are conducted within the Company's risk appetite and in line with the Company's risk management principles and philosophies. Compliance with established limits forms an integral part of the risk governance and financial reporting framework. The approach adopted by the Company in managing the various types of risk, including interest rate risk, foreign exchange risk, equity price risk, credit spread risk, alternative investment risk, liquidity risk, credit risk and concentration risk, is briefly described as follows:

(a) Interest rate risk (including asset liability mismatch)

The Company is exposed to interest rate risk through (i) investments in fixed income instruments and money market instruments and (ii) insurance contract liabilities in the Life Insurance Funds. Since the Shareholder's Fund has exposure to investments in fixed income instruments but no exposure to insurance contract liabilities, it will incur an economic loss when interest rates rise. For the Life Insurance Funds, given the long duration of contract liabilities and the uncertainty of cash flows, it is difficult to source assets that will perfectly match the insurance contract liabilities. This results in a net interest rate risk or asset liability mismatch risk, which is managed and monitored by the ALCO. (Refer to Table 29(F)).

Where the liabilities of the portfolios are predominantly measured using the Variable Fee Approach ("VFA") and the backing assets are measured using the Fair Value Through Profit and Loss ("FVTPL"), the changes in liabilities due to interest rates are expected to closely match the changes in assets.

For portfolios whose liabilities are predominantly measured using the General Measurement Model ("GMM") and Modified GMM and elect to disaggregate the insurance finance income and expenses between Profit or Loss and Other Comprehensive Income, the backing assets would predominantly be measured using Fair Value Through Other Comprehensive Income ("FVOCI"). This leads to lower volatility of profits or losses being reported in the Company's Profit or Loss Statement caused by interest rate changes.

(b) Foreign currency risk

Investments denominated in foreign currencies are limited to 10% of individual funds regardless of country, subject to the foreign investments being in jurisdictions with sovereign ratings at least equivalent to that of Malaysia, as prescribed by the regulator. In addition, net foreign currency exposure at the Company-level is limited to 10% of the total invested assets. (Refer to Table 29(C)).

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(b) Foreign currency risk (Cont'd.)

Table 29(C): The table below shows the foreign exchange position of the Company's financial/insurance assets and liabilities by major currencies.

	RM RM'000	SGD RM'000	USD RM'000	Others RM'000	Total RM'000
2023					
Assets					
Property and equipment					
- Owned	281,844	-	-	-	281,844
- Right-of-use assets	16,905	-	-	-	16,905
Intangible assets	179,235	-	-	-	179,235
Investment properties	969,650	-	-	-	969,650
Asset held for sale	-	-	-	-	-
Investments					
Malaysian government securities	13,979,881	-	-	-	13,979,881
Debt securities	40,881,593	-	-	438,644	41,320,237
Equity securities	22,345,144	1,264,476	335,836	2,270,067	26,215,523
Unit and property trust funds	704,403	166,688	694,756	1,974,831	3,540,678
Investment in subsidiary:					
Collective investment schemes	1,734,164	-	-	-	1,734,164
Loans	419,672	-	-	-	419,672
Derivatives	7,600	-	-	-	7,600
Reinsurance contract asset	145,603	-	-	-	145,603
Insurance contract assets	16,456	-	-	-	16,456
Other receivables	720,424	-	5,188	3,647	729,259
Cash and bank balances	2,119,996	4,843	9,770	25,072	2,159,681
Total assets	84,522,570	1,436,007	1,045,550	4,712,261	91,716,388
Liabilities					
Insurance contract liabilities	86,798,091	-	-	-	86,798,091
Reinsurance contract liabilities	242,711	-	-	-	242,711
Derivatives	(352,691)	-	13,861	371,251	32,421
Agents' retirement benefits	1,008,843	-	-	-	1,008,843
Deferred tax liabilities	316,488	-	-	-	316,488
Other financial liabilities	428,607	184	285	13,089	442,165
Provision for taxation	7,806	-	-	-	7,806
Lease liabilities	1,989	-	-	-	1,989
Other payables	677,830	-	-	-	677,830
Total liabilities	89,129,674	184	14,146	384,340	89,528,344

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(b) Foreign currency risk (Cont'd.)

Table 29(C): The table below shows the foreign exchange position of the Company's financial/insurance assets and liabilities by major currencies. (Cont'd.)

	RM	SGD	USD	Others	Total
	RM'000	RM'000	RM'000	RM'000	RM'000
2022					
Assets					
Property and equipment					
- Owned	289,836	-	-	-	289,836
- Right-of-use assets	17,430	-	-	-	17,430
Intangible assets	168,714	-	-	-	168,714
Investment properties	976,500	-	-	-	976,500
Asset held for sale	238,000	-	-	-	238,000
Investments					
Malaysian government securities	11,342,703	-	-	-	11,342,703
Debt securities	38,061,797	-	-	393,376	38,455,173
Equity securities	21,996,146	1,309,719	314,644	2,498,114	26,118,623
Unit and property trust funds	631,714	196,657	100,380	1,511,029	2,439,780
Investment in subsidiary:					
Collective investment schemes	1,616,831	-	-	-	1,616,831
Loans	472,033	-	-	-	472,033
Derivatives	59,890	-	-	(58,723)	1,167
Reinsurance contract asset	272,664	-	-	-	272,664
Insurance contract assets	7,711	-	-	-	7,711
Other receivables	637,619	-	2,935	2,539	643,093
Cash and bank balances	4,310,143	5,485	12,210	9,817	4,337,655
Total assets	81,099,731	1,511,861	430,169	4,356,152	87,397,913
Liabilities					
Insurance contract liabilities	83,226,767	-	-	-	83,226,767
Reinsurance contract liabilities	231,853	-	-	-	231,853
Derivatives	(268,908)	-	13,416	275,700	20,208
Agents' retirement benefits	948,623	-	-	-	948,623
Deferred tax liabilities	96,240	-	-	-	96,240
Other financial liabilities	114,397	-	273	21,685	136,355
Provision for taxation	131,807	-	-	-	131,807
Lease liabilities	2,346	-	-	-	2,346
Other payables	676,201	-	-	-	676,201
Total liabilities	85,159,326	-	13,689	297,385	85,470,400

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risk (Cont'd.)

(c) Equity price risk

Exposure to equity price risk exists in investment assets through equity direct investment, and fund investments, where the Company bears the volatility in returns and investment performance risk. Equity price risk also exists in investment-linked products where revenues of the insurance operations are linked to the performances of underlying equity funds since this has an impact on the level of fees earned.

A robust monitoring process is in place to manage equity risk by having appropriate risk management strategies to limit the downside risk at certain pre-determined levels. Limits are set for single security holdings as a percentage of equity holdings.

(d) Credit spread risk

Exposure to credit spread risk exists in the Company's investments in corporate bonds. Credit spread is the difference between the corporate yields against the risk-free rate of the similar tenure. When spreads widen, it generally implies that the market is factoring a deterioration in the creditworthiness of the bonds. A widening in credit spreads will generally result in a fall in the values of the Company's bond portfolio.

(e) Alternative investment risk

The Company is exposed to alternative investment risk through investments in real estate and private equities. Transactions for property and private equity may be subject to review by the BRMC and approval by the Board in accordance with the Authority Grid. The relevant Management Committees assist in deliberating matters relating to property and private equity, including property investment policy, risk management, performance, expenditure, operations and facilities management.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risk (Cont'd.)

(f) Liquidity risk

Liquidity risk arises when a company is unable to meet the cash flow needs of its financial liabilities, or if the assets backing the liabilities cannot be sold quickly enough to meet its financial obligations without incurring significant losses. For an insurance company, the greatest liquidity needs typically arise from its insurance liabilities. Demands for funds can usually be met through ongoing normal operations, premiums received, sale of assets or borrowings. Unexpected demands for liquidity may be triggered by mass surrender of insurance policies due to negative publicity, deterioration of the economy, reports of problems in other companies in the same or similar lines of business, unanticipated policy claims, or other unexpected cash demands from policyholders.

Expected liquidity demands are managed through a combination of treasury, investment and asset-liability management practices, which are monitored on an ongoing basis. Actual and projected cash inflows and outflows are monitored and a reasonable amount of assets are kept in liquid instruments at all times.

The projected cash flows from the in-force insurance contract liabilities consist of renewal premiums, expenses, commissions, claims, maturities and surrenders. Renewal premiums, expenses, commissions, claims and maturities are generally stable and predictable. Surrenders can be more uncertain although it has been quite stable over the past several years.

Unexpected liquidity demands are managed through a combination of product design, investment diversification limits, credit facilities, investment strategies and systematic monitoring. The existence of surrender penalty in certain insurance contracts also protects the Company from losses due to unexpected surrender trends as well as reduces the sensitivity of surrenders to changes in interest rates (Refer to Table 29(D1) and (D2)).

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(f) Liquidity risk (Cont'd.)

Maturity profiles

Table 29(D1): The following table shows the maturity profile of the Company's financial/insurance liabilities and the expected recovery or settlement of financial/insurance assets based on the remaining undiscounted contractual cash flows.

	Carrying value RM'000	Up to a Year* RM'000	1 - 5 Years RM'000		> 5 Years RM'000		No maturity date RM'000	Total RM'000
2023								
Investments:								
FVOCI	7,105,184	696,522	2,736,674	4,492,570	1,335,194	-	9,260,960	
FVTPL	79,685,299	5,973,355	21,811,277	38,918,323	31,122,360	-	97,825,315	
Loans	419,672	30,355	459,322	42,133	-	-	531,810	
Derivatives	7,600	7,600	-	-	-	-	7,600	
Other receivables	729,259	722,277	6,982	-	-	-	729,259	
Cash and cash equivalents	2,159,681	2,159,681	-	-	-	-	2,159,681	
Total undiscounted financial/insurance assets	90,106,695	9,589,790	25,014,255	43,453,026	32,457,554	-	110,514,625	

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(f) Liquidity risk (Cont'd.)

Maturity profiles (Cont'd.)

Table 29(D1): The following table shows the maturity profile of the Company's financial/insurance liabilities and the expected recovery or settlement of financial/insurance assets based on the remaining undiscounted contractual cash flows. (Cont'd.)

	Carrying value RM'000	Up to a Year* RM'000	1 - 5 Years RM'000		> 5 Years RM'000		No maturity date RM'000	Total RM'000
			1 - 5 Years RM'000	> 5 Years RM'000	> 5 Years RM'000	No maturity date RM'000		
2023 (Cont'd.)								
Derivatives	32,421	24,562	7,859	-	-	-	32,421	
Agents' retirement benefits	1,008,843	502,682	193,919	312,242	-	-	1,008,843	
Other financial liabilities	442,165	442,165	-	-	-	-	442,165	
Lease liabilities	1,989	236	1,870	-	-	-	2,106	
Other payables	361,255	343,401	17,854	-	-	-	361,255	
Total undiscounted financial/insurance liabilities	1,846,673	1,313,046	221,502	312,242	-	-	1,846,790	
Total liquidity surplus/(gap)	88,260,022	8,276,744	24,792,753	43,140,784	32,457,554	108,667,835		

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(f) Liquidity risk (Cont'd.)

Maturity profiles (Cont'd.)

Table 29(D1): The following table shows the maturity profile of the Company's financial/insurance liabilities and the expected recovery or settlement of financial/insurance assets based on the remaining undiscounted contractual cash flows. (Cont'd.)

	Carrying value RM'000	Up to a Year* RM'000	1 - 5 Years RM'000		> 5 Years RM'000		No maturity date RM'000	Total RM'000
2022								
Investments:								
FVOCI	6,589,252	461,127	2,928,742	4,124,555	1,241,694	8,756,118		
FVTPL	73,383,858	4,042,924	21,510,451	35,326,409	29,840,121	90,719,905		
Loans	472,033	58,252	506,527	46,671	-	611,450		
Derivatives	1,167	852	315	-	-	1,167		
Other receivables	643,093	640,525	2,568	-	-	643,093		
Cash and cash equivalents	4,337,655	4,337,655	-	-	-	4,337,655		
Total undiscounted financial/insurance assets	85,427,058	9,541,335	24,948,603	39,497,635	31,081,815	105,069,388		

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(f) Liquidity risk (Cont'd.)

Maturity profiles (Cont'd.)

Table 29(D1): The following table shows the maturity profile of the Company's financial/insurance liabilities and the expected recovery or settlement of financial/insurance assets based on the remaining undiscounted contractual cash flows. (Cont'd.)

	Carrying value RM'000	Up to a Year* RM'000	1 - 5 Years RM'000		> 5 Years RM'000		No maturity date RM'000	Total RM'000
2022 (Cont'd.)								
Derivatives	20,208	15,716	4,492	-	-	-	20,208	
Agents' retirement benefits	948,623	437,044	185,896	325,683	-	-	948,623	
Other financial liabilities	136,355	136,355	-	-	-	-	136,355	
Lease liabilities	2,346	952	1,479	114	-	-	2,545	
Other payables	406,008	387,417	18,591	-	-	-	406,008	
Total undiscounted financial/insurance liabilities	1,513,540	977,484	210,458	325,797	-	-	1,513,739	
Total liquidity surplus/(gap)	83,913,518	8,563,851	24,738,145	39,171,838	31,081,815	103,555,649		

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(f) Liquidity risk (Cont'd.)

Maturity Profile for insurance and reinsurance contract liabilities

Table 29(D2): The following tables show the maturity profile of insurance contracts issued and reinsurance contracts held that are liabilities of the Company based on the estimates of the present value of the future cash flows expected to be paid out in the periods presented.

	Up to 1 Year	1 - 2 Years	2 - 3 Years	3 - 4 Years	4 - 5 Years	> 5 Years	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2023							
Insurance contract liabilities	9,751,388	937,612	1,415,169	1,560,994	1,852,033	50,763,649	66,280,845
Reinsurance contract liabilities held	214,481	25,395	24,214	23,367	22,059	198,129	507,645
Total	9,965,869	963,007	1,439,383	1,584,361	1,874,092	50,961,778	66,788,490
2022 (restated)							
Insurance contract liabilities	9,122,835	1,035,126	897,014	1,200,189	1,552,494	50,451,312	64,258,970
Reinsurance contract liabilities held	(10,049)	21,551	22,617	21,330	20,579	178,402	254,430
Total	9,112,786	1,056,677	919,631	1,221,519	1,573,073	50,629,714	64,513,400

Amounts payable on demand

Term life contracts issued and reinsurance contracts held have zero amounts payable on demand.

The amounts payable on demand representing the policyholders' account values less applicable surrender fees are as follows:

	2023		2022	
	Amounts payable on demand	Carrying Amount	Amounts payable on demand	Carrying Amount
	RM'000	RM'000	RM'000	RM'000
Universal life contracts	4,093,931	4,367,814	3,205,329	3,445,034
PAR	50,864,850	48,249,145	50,097,905	48,285,663
ILP	14,222,370	14,217,819	12,490,218	12,488,030
Total	69,181,151	66,834,778	65,793,452	64,218,727

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risk (cont'd.)

Maturity analysis on expected maturity bases

Table 29(D3): The following table shows the current and non-current classification of assets and liabilities of the Company.

	Current* RM'000	Non-current RM'000	Total RM'000
2023			
Property and equipment			
- Owned	-	281,844	281,844
- Right-of-use assets	-	16,905	16,905
Intangible assets	-	179,235	179,235
Investment properties	-	969,650	969,650
Investments:			
FVOCI	393,741	6,711,443	7,105,184
FVTPL	34,853,838	44,831,461	79,685,299
Loans	614	419,058	419,672
Derivatives	7,600	-	7,600
Reinsurance contract assets	(173,157)	318,760	145,603
Insurance contract assets	16,456	-	16,456
Other receivables	722,277	6,982	729,259
Cash and cash equivalents	2,159,681	-	2,159,681
Total assets	37,981,050	53,735,338	91,716,388
Insurance contract liabilities	11,818,942	74,979,149	86,798,091
Reinsurance contract liabilities	69,040	173,671	242,711
Derivatives	24,562	7,859	32,421
Agents' retirement benefits	502,682	506,161	1,008,843
Deferred tax liabilities	316,488	-	316,488
Other financial liabilities	442,165	-	442,165
Provision for taxation	7,806	-	7,806
Lease liabilities	821	1,168	1,989
Other payables	659,976	17,854	677,830
Total liabilities	13,842,482	75,685,862	89,528,344

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risk (cont'd.)

Maturity analysis on expected maturity bases (cont'd.)

Table 29(D3): The following table shows the current and non-current classification of assets and liabilities of the Company.

	Current* RM'000	Non-current RM'000	Total RM'000
2022 (restated)			
Property and equipment			
- Owned	-	289,836	289,836
- Right-of-use assets	-	17,430	17,430
Intangible assets	-	168,714	168,714
Investment properties	-	976,500	976,500
Non-current assets held-for-sale	-	238,000	238,000
Investments:			
FVOCI	168,190	6,421,062	6,589,252
FVTPL	31,699,873	41,683,985	73,383,858
Loans	23,865	448,168	472,033
Derivatives	852	315	1,167
Reinsurance contract assets	118,432	154,232	272,664
Insurance contract assets	6,136	1,575	7,711
Other receivables	640,524	2,569	643,093
Cash and cash equivalents	4,337,655	-	4,337,655
Total assets	36,995,527	50,402,386	87,397,913
Insurance contract liabilities	10,994,534	72,232,233	83,226,767
Reinsurance contract liabilities	43,492	188,361	231,853
Derivatives	15,717	4,491	20,208
Agents' retirement benefits	437,043	511,580	948,623
Deferred tax liabilities	96,240	-	96,240
Other financial liabilities	136,355	-	136,355
Provision for taxation	131,807	-	131,807
Lease liabilities	996	1,350	2,346
Other payables	657,607	18,594	676,201
Total liabilities	12,513,791	72,956,609	85,470,400

* Expected utilisation or settlement within 12 months from the reporting date.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risk (cont'd.)

(g) Credit risk

Credit risk is the risk that one party to a financial contract will cause financial loss to the other party by failing to discharge an obligation. The Company is exposed to credit risk mainly through (i) investment in cash, deposits and bonds, (ii) corporate lending activities, (iii) exposure to counterparty's credit in derivatives transactions and reinsurance contracts and (iv) non-payment of premiums. For all four types of exposures, financial loss may materialise as a result of credit default by the borrower or counterparty. For investment in bonds, financial loss may materialise as a result of the widening credit spread or downgrade of credit rating.

The task of evaluating and monitoring credit risk arising from financial instruments is undertaken by the Credit Risk Committee ("CRC"), which in turn reports to the ALC. The Company has internal limits by issuer and counterparty according to their investment credit ratings, which are actively monitored to manage the credit and concentration risk, and are being reviewed on a regular basis. The creditworthiness of reinsurers, issuers and banks is assessed on an annual basis by reviewing their financial strength through published credit ratings and other publicly available financial information (Refer to Table 29(E1) and (E2)).

Reinsurance arrangements are placed with counterparties that have a good credit rating and concentration of risk is avoided by following policy guidelines in respect of counterparties' limits that are set each year.

Credit risk in respect of non-payment of premiums by customers predominantly persists during the grace period specified in the policy document until the policy is either paid up or terminated. Credit risk in respect of group insurance outstanding premium is being actively monitored and guided by strict credit control guidelines.

The Company issues investment-linked policies in which policyholders bear the investment risk of assets held in investment-linked funds as the policy benefits are directly linked to the values of these assets. Therefore, the Company has no material credit or market risk on investment-linked financial assets.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risk (Cont'd.)

(g) Credit risk (Cont'd.)

For corporate lending, the amount and type of collateral required depends on the assessment of the credit risk of the counterparty. Credit risk is mitigated by entering into collateral agreements and collaterals are revalued on a regular basis. The Company monitors the market value of the collateral, requests additional collateral when needed and performs an impairment valuation, whenever applicable. The fair value of collateral, held by the Company as a lender, for which it is entitled to sell or pledge in the event of default is as follows:

RM'000	Type of Collateral	Carrying Amount of Loans RM'000	Fair Value of Collateral RM'000
2023			
Mortgage loans	Properties	32	80
Secured loans			
- Vehicle loans	Vehicle	2,052	2,052
		<u>2,084</u>	<u>2,132</u>
2022			
Mortgage loans	Properties	37	80
Secured loans			
- Vehicle loans	Vehicle	1,675	1,675
		<u>1,712</u>	<u>1,755</u>

Transactions are conducted under terms and conditions that are usual and customary to standard securities borrowing and lending activities.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Table 29(E1): The table below shows the maximum exposure to credit risk for the components of the Statement of Financial Position. For derivatives, the fair value shown on the Statement of Financial Position represents the current risk exposure but not the maximum risk exposure that would arise in the future as a result of the change in value.

	Note	Shareholder's Fund RM'000	Life Insurance Fund RM'000	Total RM'000
2023				
Financial investments at FVOCI:	7(a)			
Malaysian government securities		228,330	1,194,957	1,423,287
Debt securities		599,390	3,747,314	4,346,704
Financial investments at FVTPL:	7(b)			
Malaysian government securities		-	12,556,594	12,556,594
Debt securities		105,815	36,867,718	36,973,533
Loans	8	4,835	414,837	419,672
Derivatives	12	-	7,600	7,600
Reinsurance contract assets	9	-	145,603	145,603
Insurance contract assets	9	-	16,456	16,456
Other receivables	10	22,808	706,451	729,259
		<u>961,178</u>	<u>55,657,530</u>	<u>56,618,708</u>
2022				
Financial investments at FVOCI:	7(a)			
Malaysian government securities		181,327	807,190	988,517
Debt securities		688,350	3,670,691	4,359,041
Financial investments at FVTPL:	7(b)			
Malaysian government securities		-	10,354,186	10,354,186
Debt securities		85,005	34,011,127	34,096,132
Loans	8	3,044	468,989	472,033
Derivatives	12	-	1,167	1,167
Reinsurance contract assets	9	-	272,664	272,664
Insurance contract assets	9	-	7,711	7,711
Other receivables	10	13,995	629,098	643,093
		<u>971,721</u>	<u>50,222,823</u>	<u>51,194,544</u>

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Table 29(E2): The following table sets out information about the credit quality of financial assets measured at amortised cost and debt securities at FVOCI for which ECL was provided. The maximum exposure is shown gross, before the effect of mitigation through the use of master netting or collateral agreements and the use of credit derivatives.

For explanation of the terms: '12-month ECL', 'lifetime ECL' and 'credit-impaired', refer to Note 2.2 (h).

	12-month ECL RM'000	Lifetime ECL		Total RM'000
		not credit impaired RM'000	credit impaired RM'000	
2023				
Loans at amortised cost				
Government guaranteed loan	35,153	405,706	-	440,859
Investment Grade* (BBB to AAA)	35,153	405,706	-	440,859
Loss allowance	(70)	(28,061)	-	(28,131)
Carrying amount	35,083	377,645	-	412,728
Debt securities at FVOCI				
Government guaranteed and Low risk bonds	2,396,625	-	-	2,396,625
Investment Grade* (BBB to AAA)	3,204,023	169,343	-	3,373,366
	5,600,648	169,343	-	5,769,991

* Based on internal rating grades which are equivalent to grades of external rating agencies.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Table 29(E2): The following table sets out information about the credit quality of financial assets measured at amortised cost and debt securities at FVOCI for which ECL was provided. The maximum exposure is shown gross, before the effect of mitigation through the use of master netting or collateral agreements and the use of credit derivatives. (Cont'd.)

For explanation of the terms: '12-month ECL', 'lifetime ECL' and 'credit-impaired', refer to Note 2.2 (h).

	12-month ECL RM'000	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
2022				
Loans at amortised cost				
Government guaranteed loan	63,153	424,206	-	487,359
Investment Grade* (BBB to AAA)	63,153	424,206	-	487,359
Loss allowance	(127)	(19,974)	-	(20,101)
Carrying amount	63,026	404,232	-	467,258
Debt securities at FVOCI				
Government guaranteed and Low risk bonds	2,016,854	-	-	2,016,854
Investment Grade* (BBB to AAA)	3,077,225	253,479	-	3,330,704
	5,094,079	253,479	-	5,347,558

* Based on internal rating grades which are equivalent to grades of external rating agencies.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Table 29(E2): The following table sets out the credit analysis for reinsurance contract assets and financial assets that are not subjected to ECL.

	Neither past-due nor impaired		Non-					
	Government	Investment grade*	Investment grade* (C to BB)	Investment grade* (BBB to AAA)	Not rated	Not subject to credit risk	Total	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
2023								
Financial investments at FVOCI:								
Equity securities	-	-	-	-	-	1,335,193	1,335,193	
Financial investments at FVTPL:								
Malaysian government securities	12,556,594	-	-	-	-	-	12,556,594	
Debt securities	10,633,088	26,340,445	-	-	-	-	36,973,533	
Equity securities	-	-	-	-	-	24,880,330	24,880,330	
Unit and property trust funds	-	-	-	-	-	3,540,678	3,540,678	
Collective investment schemes	-	-	-	-	-	1,734,164	1,734,164	
- subsidiary	-	-	-	-	-	-	-	
Loans	-	-	-	-	6,944	-	6,944	
Derivatives	-	7,600	-	-	-	-	7,600	
Reinsurance contract assets	-	145,603	-	-	-	-	145,603	
Other receivables	255,472	347,896	-	-	116,939	-	720,307	
Cash and cash equivalents	-	2,159,681	-	-	-	-	2,159,681	
Total credit risk exposure	23,445,154	29,001,225	-	-	123,883	31,490,365	84,060,627	

* Based on internal rating grades which are equivalent to grades of external rating agencies.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Table 29(E2): The following table sets out the credit analysis for reinsurance contract assets and financial assets that are not subjected to ECL. (Cont'd.)

	Neither past-due nor impaired					Total RM'000
	Government guaranteed and low risk bonds RM'000	Investment grade* (BBB to AAA) RM'000	Investment grade* (C to BB) RM'000	Not rated RM'000	Not subject to credit risk RM'000	
2022 (restated)						
Financial investments at FVOCI:						
Equity securities	-	-	-	-	1,241,694	1,241,694
Financial investments at FVTPL:						
Malaysian government securities	10,354,186	-	-	-	-	10,354,186
Debt securities	11,315,051	22,781,081	-	-	-	34,096,132
Equity securities	-	-	-	-	24,876,929	24,876,929
Unit and property trust funds	-	-	-	-	2,439,780	2,439,780
Collective investment schemes						
- subsidiary	-	-	-	-	1,616,831	1,616,831
Loans	-	-	-	4,775	-	4,775
Derivatives	-	1,167	-	-	-	1,167
Reinsurance contract assets	-	272,664	-	-	-	272,664
Other receivables	241,814	297,073	-	96,203	-	635,090
Cash and cash equivalents	-	4,337,655	-	-	-	4,337,655
Total credit risk exposure	21,911,051	27,689,640	-	100,978	30,175,234	79,876,903

* Based on internal rating grades which are equivalent to grades of external rating agencies.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

This disclosure below relates to MFRS 9 which came into effect in 2018.

Amounts arising from Expected Credit Loss ("ECL")

Measurement of ECL - Explanation of inputs, assumptions and estimation techniques

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default ("PD");
- loss given default ("LGD"); and
- exposure at default ("EAD").

These parameters are derived from the statistical models which are internally developed by the Company based on the historical data. They are adjusted to reflect forward-looking information.

PD represents the likelihood of a borrower defaulting on its financial obligation, either over the next 12 months ("12M PD"), or over the remaining lifetime ('Lifetime PD') of the obligation. They are estimates at a certain date, which are calculated based on the statistical rating models. These statistical models are based on internally and externally compiled data comprising both quantitative and qualitative factors.

If a counterparty or exposure migrates between rating classes, this will lead to a change in the estimate of the associated PD. The ECL considers the contractual maturities of exposures.

LGD is the magnitude of the likely loss if there is a default. LGD is expressed as a percentage per loss per unit of exposure at the time of default and varies by type and seniority of claims, availability and quality of collateral, legal enforceability of processes in the jurisdiction, industry of borrower and prevailing market conditions. They are estimates at a certain date, which are calculated based on the statistical rating models. These statistical models are based on internally compiled data comprising both quantitative and qualitative factors.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Amounts arising from Expected Credit Loss ("ECL") (Cont'd.)

Measurement of ECL - Explanation of inputs, assumptions and estimation techniques (Cont'd.)

EAD represents the expected exposure in the event of a default. The Company derives the EAD from the current and potential future exposure to the counterparty. The EAD of a financial asset is its gross carrying amount.

The ECL is determined by projecting PD, LGD and EAD for each individual exposure. These three components are multiplied together and adjusted for forward-looking information. This is then discounted back to the reporting date. The discount rate used in the ECL calculation is the original effective interest rate or an approximation thereof.

The trade and lease receivables are in scope for ECL impairment provisions using the simplified assumption of lifetime ECL.

Significant increase in credit risk

To assess whether there is a significant increase in credit risk, the Company compares the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. The Company considers available reasonable and supportive forward-looking information which includes the following indicators:

- Internal credit rating
- External credit rating
- Actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the counterparty's ability to meet its obligations.

A movement of an instrument's credit rating along the rating scale will represent changes in credit risk, measured by the change in PD.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Significant increase in credit risk (Cont'd.)

The criteria for assessing whether credit risk has increased significantly will be determined by both quantitative changes in 12M PDs and qualitative factors. The credit risk of a particular exposure is deemed to have increased significantly since initial recognition if, based on the Company's quantitative model, the 12M PD is determined to have increased by more than 100% since origination. The criteria as described above would only apply if the financial instrument does not have an investment grade rating.

Using its experienced credit judgement and, where possible, relevant historical experience, the Company may determine that an exposure has undergone a significant increase in credit risk based on particular qualitative factors that are indicative of such and whose effect may not otherwise be fully reflected in its quantitative analysis on a timely basis. The Company uses the watch-list as an additional trigger for the identification of significant increase in credit risk.

The Company considers "low credit risk" to be an investment grade credit rating using a combination of internal and external credit rating models.

Definition of default

The Company considers a financial asset to be in default by assessing the following criteria:

Quantitative criteria

For insurance receivables, the counterparty fails to make a contractual payment 6 months after it falls due (i.e. after expiration of the maximum granted credit terms). For bonds and loans, the instrument is in overdue status and there are non-payments on another debt obligation of the same issuer to the Company.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Significant increase in credit risk (Cont'd.)

Definition of default (Cont'd.)

Qualitative criteria

The counterparty is either bankrupt or has indications of potentially significant financial difficulty such as lawsuits or similar actions that threaten the financial viability of the counterparty; distressed exchange, merger or amalgamation without assumption, restructuring with expected principal haircut or a breach in material loan covenant that is not rectified within a given timeframe.

The criteria above have been applied to all financial instruments held by the Company and are consistent with the definition of default used for credit risk management purposes. The default definition has been applied consistently to model the PD, EAD and LGD throughout the Company's expected loss calculations.

Incorporating of forward-looking information

The Company incorporates forward-looking information in both its assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and in its measurement of ECL. The Company has performed historical analysis and identified key economic variables impacting credit risk and ECL for each portfolio.

These economic variables and their associated impact on the PD, EAD and LGD vary by financial instrument. Experienced judgement has also been applied in this process. Forecasts of these economic variables (the "base economic scenario") are obtained from publicly available economic databases published on a quarterly basis and provide the best estimate view of the economy over the next four to five years, and based on such information, to project the economic variables for the full remaining lifetime of each instrument, a mean reversion approach is used. The impact of these economic variables on the PD, EAD and LGD has been determined by performing statistical regression analysis to understand the impact changes in these variables have had historically on default rates and the components of LGD and EAD.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Market and Credit Risks (Cont'd.)

(g) Credit risk (Cont'd.)

Significant increase in credit risk (Cont'd.)

Incorporating of forward-looking information (Cont'd.)

In addition to the base economic scenario, the Company uses multiple scenarios to ensure non-linear risks are captured. The number of scenarios and their respective scenario attributes are reviewed at each reporting date. At 31 December 2023, the Company concluded that two particular scenarios are capable of capturing non-linear risks inherent in all portfolios. The scenario weightings are determined by expert judgement, taking into account the range of possible outcomes presented by the chosen scenarios. The assessment of significant increase in credit risk is performed using the 12M PD under each scenario multiplied by the associated scenario weights. This determines whether the financial instrument is in Stage 1, 2 or 3, and hence whether 12M or lifetime ECL should be applied. Following this assessment, the Company measures ECL as either a probability-weighted 12M ECL (Stage 1), or a probability-weighted lifetime ECL (Stages 2 and 3). These probability-weighted ECLs are determined by running each scenario through the relevant ECL model and multiplying it by the appropriate scenario weight (as opposed to weighting the inputs).

As with any economic forecasts, the projections and likelihoods of occurrence are subject to a high degree of inherent uncertainty and the actual outcomes may be significantly different from those projected. The Company considers these forecasts to represent its best estimate of the possible outcomes and has analysed the non-linearities and asymmetries within the Company's different portfolios to establish that the chosen scenarios are appropriately representative of the range of possible scenarios.

The sensitivity of the ECL to the economic variable assumptions affecting the calculation of ECL was not material to the Company for the year ended 31 December 2023.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

(g) Credit risk (Cont'd.)

Loss allowance - Provision for ECL

Table 29(E3): The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instruments.

	12-month ECL RM'000	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
2023				
Loans at amortised cost				
Opening balance	127	19,974	-	20,101
Additional loss allowance due to transfer	-	-	-	-
Net remeasurement of loss allowance	140	6,810	-	6,950
New financial assets purchased	-	-	-	-
Financial assets that have been derecognised	(84)	(762)	-	(846)
Changes in models/risk parameters	(113)	2,039	-	1,926
Closing balance	70	28,061	-	28,131

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

(g) Credit risk (Cont'd.)

Loss allowance - Provision for ECL

Table 29(E3): The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instruments. (Cont'd.)

2022	12-month ECL RM'000	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
Loans at amortised cost				
Opening balance	1,168	29,246	-	30,414
Net remeasurement of loss allowance	75	3,878	-	3,953
New financial assets purchased	42	-	-	42
Financial assets that have been derecognised	(415)	(349)	-	(764)
Changes in models/risk parameters	77	806	-	883
Management overlay	(820)	(13,607)	-	(14,427)
Closing balance	127	19,974	-	20,101

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

(g) Credit risk (Cont'd.)

Loss allowance - Provision for ECL

Table 29(E3): The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instruments. (Cont'd.)

	12-month ECL RM'000	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
2023				
Debt investment securities at FVOCI				
Opening balance	8,083	34,358	-	42,441
Transfer to lifetime ECL not credit-impaired	3,883	(3,883)	-	
Additional loss allowance due to transfer	(3,479)	-	-	(3,479)
Net remeasurement of loss allowance	320	1,687	-	2,007
New financial assets purchased	2,912	(1,324)	-	1,588
Financial assets that have been derecognised	(2,051)	(1,182)	-	(3,233)
Changes in models/risk parameters	332	516	-	848
Closing balance	10,000	30,172	-	40,172

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

(g) Credit risk (Cont'd.)

Loss allowance - Provision for ECL

Table 29(E3): The following tables show reconciliations from the opening to the closing balance of the loss allowance by class of financial instruments. (Cont'd.)

	12-month ECL RM'000	Lifetime ECL not credit impaired RM'000	Lifetime ECL credit impaired RM'000	Total RM'000
2022				
Debt investment securities at FVOCI				
Balance as at 31 December 2021 as previously reported	9,333	8,177	-	17,510
Redesignation and classification overlay for financial assets	4,091	29,177	-	33,268
Balance as at 1 January 2022, restated	13,424	37,354	-	50,778
Transfer to lifetime ECL not credit-impaired	(100)	100	-	-
Transfer to 12-month ECL not credit-impaired	91	(91)	-	-
Additional loss allowance due to transfer	(59)	1,544	-	1,485
Net remeasurement of loss allowance	554	1,968	-	2,522
New financial assets purchased	2,376	-	-	2,376
Financial assets that have been derecognised	(1,234)	(1,204)	-	(2,438)
Changes in models/risk parameters	521	151	-	672
Management overlay	(7,490)	(5,464)	-	(12,954)
Closing balance	8,083	34,358	-	42,441

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

(g) Credit risk (Cont'd.)

Loss allowance - Provision for ECL

The above loss allowance as at 31 December 2023 for debt securities at FVOCI is not recognised in the statement of financial position because the carrying amount of debt securities at FVOCI is their fair value.

(h) Concentration risk

An important element of managing both market and credit risk is to actively manage concentration to specific issuers, counterparties, industry sectors, countries and currencies. Both internal and regulatory limits are put in place and monitored to manage this risk. These limits are reviewed on a regular basis by the ALC. The Company's exposures are within the concentration limits set by the regulator. The Company actively manages its asset mix to ensure that there is no significant concentration of market and credit risk.

(i) Sensitivity analysis on financial risks

The sensitivity analysis below shows the impact on the Company's net profit after taxation by applying possible shocks to each key variable, with all other variables held constant. While the co-movement of key variables can significantly affect the fair values and/or amortised cost of financial assets, to demonstrate the impact due to changes in each key variable, the variables are changed individually.

The impact on net profit after taxation represents the effect caused by changes in fair value of financial assets whose fair values are recorded in the statement of profit or loss, and changes in valuation of insurance contract liabilities. The impact on equity represents the impact on net profit after taxation and the effect on changes in fair value of financial assets measured at FVOCI.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES (CONT'D.)

Market and Credit Risks (Cont'd.)

(i) Sensitivity analysis on financial risks (Cont'd.)

Table 29(F):

RM (millions) Change in variables	Impact on profit/(loss) after tax						Impact on Equity ⁽¹⁾	
	31 December 2023		31 December 2022 (restated)		31 December 2023		31 December 2022 (restated)	
	Financial assets	Insurance & reinsurance contracts	Financial assets	Insurance & reinsurance contracts	Financial assets	Insurance & reinsurance contracts	Financial assets	Insurance & reinsurance contracts
(d) Credit								
Spread + 100 basis points	(1,370.56)	1,357.99	(1,205.87)	1,214.87	(1,581.79)	1,585.58	(1,421.43)	1,403.46
Spread - 100 basis points	1,513.38	(1,515.29)	1,335.06	(1,337.52)	1,742.22	(1,750.42)	1,569.27	(1,567.74)
(e) Alternative Investments ⁽²⁾								
10% increase in market value of all alternative investments	85.48	(85.59)	66.22	(66.25)	143.81	(143.88)	143.20	(143.19)
10% increase in market value of all alternative investments	(85.48)	84.87	(66.22)	65.17	(143.81)	143.17	(143.20)	142.09

⁽¹⁾ The impact on equity reflects the after taxation impact, when applicable.

⁽²⁾ Alternative Investments comprise investments in real estate, private equity, infrastructure and hedge funds.

The method for deriving sensitivity information and significant variables is enhanced from previous year to more accurately estimate the change in liabilities due to change in variables. Comparative figures have been revised using the new computation method.

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29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)

Operational, Market Conduct and Compliance Risk

Operational risk is an event or action that may potentially impact partly or completely the achievement of the Company's objectives arising from inadequate or failed internal processes and systems, human factors or external events.

Market conduct risk is an event or action that may potentially impact partly or completely the achievement of the Company's objectives arising from its personnel and intermediaries not conducting themselves in accordance with the ethical standards and in compliance with the relevant laws and regulations governing insurance and investment product for pre-sales, during sales and after sales process. It is synonymous with professional behaviour and customer's protection. There are four areas in which the Company continuously strengthens:

- Fit and Proper;
- Sales Advisory Process;
- Training and Competency; and
- Business Conduct.

Compliance risk is any event or action that may potentially impact partly or completely the achievement of the Company's objectives as a result of its failure to comply with the following applicable laws, regulations and standards:

- Laws, regulations and rules governing insurance business and regulated financial licensed activities undertaken by the Company;
- Codes of practice promoted by industry associations of which the Company is a member of; and
- Any other applicable regulations which do not specifically govern the licensed activities undertaken by the Company but can expose the organisation to legal, regulatory or reputational loss.

The day-to-day management of operational, market conduct and compliance risks is effected through the maintenance of comprehensive internal controls, supported by an infrastructure of systems and procedures to monitor processes and transactions. The SMT regularly reviews and monitors these issues at its monthly meetings. The Internal Audit team regularly reviews the systems of internal control to assess their ongoing relevance and effectiveness, and reports at least quarterly to the Board Audit Committee. As an added measure, the risk appetite statement explicitly sets the Company's tolerance level to financial loss arising from operational, market conduct and compliance risks.

Technology, Information and Cyber Risks

Technology risk is defined as risk related to any potential adverse outcome, damage, loss, disruption, violation, system/hardware failure, and capacity deficiency arising from the use of technologies such as electronic hardware/devices, software, and online networks and telecommunication systems.

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**29. ENTERPRISE RISK GOVERNANCE AND MANAGEMENT OBJECTIVE AND POLICIES
(CONT'D.)**

Technology, Information and Cyber Risks (Cont'd.)

Information Risk is defined as risk related to confidentiality, integrity and availability of information (in physical or digital form).

Cyber Risk is defined as risk related to acts perpetrated by malicious threat actors including internal sabotage, espionage, malicious attacks, hacking incidents, fraudulent conduct using information and communication technologies.

The Company adopts a risk based approach in managing technology risks relating to IT disruption, cyber threats, data loss and third parties. The Company has put in place technological and procedural risk controls to defend against external and internal threats. Key risk indicators related to technology, information and cyber risks are reported to the Board on a regular basis. Independent assessment is performed by the Internal Audit team on the adequacy and effectiveness of the processes to manage technology, information and cyber risks. The risk appetite statement also explicitly sets the Company's tolerance level to financial loss arising from technology risks.

Sustainability risk

Sustainability risk is defined as any environmental, social or governance (ESG) event or condition that, if it occurs, could cause an actual or a potential material negative impact on the value of the investment and enterprise value. The Company has integrated ESG considerations into investment and its own operational activities.

At present, the Company manages social and governance-related risk through existing frameworks and policies. In order to build resilience as the world transits to a low-carbon economy, the Company has formalised the Environmental Risk Management Policy which sets forth guiding principles and minimum standards in managing environmental risk within the Company. Environmental risk arises from the potential adverse impact to the Company's business, operations and balance sheet due to changes in the environment that impact economic activities and human well-being. Environmental issues that are of concern include climate change, loss of biodiversity, pollution and changes in land use. Environmental risk can manifest in three dimensions of risk as follows:

- Physical risk – impact of weather events and long-term or widespread environmental changes. It arises from acute (event-driven) and chronic (long term shift) climate-related events that damage property, reduce productivity and disrupt trade.
- Transition risk – arises from the process of adjustment to an environmentally sustainable economy, including change in public policies, disruptive technological developments, and shifts in consumer and investor preferences.
- Liability risk – arises from legal risk and claims on damages and losses incurred from inaction or lack of action that results in the effects of physical and transition risks.

The Company's risk assessment considers the financial and non-financial impacts from physical and transition risks arising from climate change. With this, the organisation has put in place processes, methodology, and both qualitative and quantitative tools to identify and assess environmental risk for investment portfolios. For investment portfolio, the objective is to build resilient investment portfolios whilst striking a balance between ESG considerations, impact and financial returns.

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30. FAIR VALUES OF ASSETS AND LIABILITIES

The management assessed that cash and short-term deposits, insurance and other receivables, insurance and other payables and other liabilities approximate their carrying amounts largely due to the short-term maturities of these assets and liabilities.

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

The carrying amounts of the Company's assets and liabilities approximate their respective fair values.

The following methods and assumptions were used to estimate the fair values which are carried or disclosed in the financial statements:

- The fair value of financial assets that are actively traded in organised financial markets is determined by reference to quoted market bid prices and closing prices as appropriate for assets at the close of business on the reporting date.
- For investments in quoted unit and real estate investment trusts, fair value is determined by reference to published net asset values. Investments in equity that do not have quoted market prices in an active market will be stated at adjusted net asset value.
- For financial instruments where there is no active market such as unquoted fixed income securities i.e. unquoted bonds, fair value is obtained from Bond Pricing Agency Malaysia Sdn. Bhd. ("BPAM") while for foreign bonds, fair value is obtained from ICE Data Service (IDC).
- For unquoted and unrated bonds, fair value is obtained from Bond Pricing Agency Malaysia Sdn. Bhd. ("BPAM").
- For structured deposits and derivatives, the fair value is obtained from Markit and banks.
- For investment properties, the fair value is obtained from valuations as performed by the external valuers using the income method and comparison method.

If the fair value cannot be measured reliably, these financial instruments are measured at cost, being the fair value of the consideration paid for the acquisition of the instrument or the amount received on issuing the financial liability. All transaction costs directly attributable to the acquisition are also included in the cost of the investment.

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

The following table provides the fair value measurement hierarchy of the Company's assets and liabilities.

	Date of valuation	Level 1	Level 2	Level 3	Total Fair Value RM'000
		Quoted Market Price RM'000	Valuation Techniques - Market Observable Inputs RM'000	Valuation Techniques - Unobservable Inputs RM'000	
2023					
(a) Assets measured at fair value:					
Financial assets:					
<u>FVOCI financial assets (Note 7(a)):</u>					
Equity securities:					
Quoted in Malaysia					
- Kuala Lumpur					
Stock Exchange	31 December 2023	706,354	-	-	706,354
Quoted outside Malaysia					
- Singapore Exchange	31 December 2023	236,899	-	-	236,899
- Hong Kong Exchange	31 December 2023	323,266	-	-	323,266
Unquoted in Malaysia	31 December 2023	-	-	68,674	68,674
Malaysian government securities					
	31 December 2023	-	1,423,287	-	1,423,287
Debt securities:					
Unquoted in Malaysia	31 December 2023	-	4,346,704	-	4,346,704
<u>FVTPL financial assets (Note 7(b)):</u>					
<u>Mandatorily measured</u>					
Equity securities:					
Quoted in Malaysia	31 December 2023	20,733,749	-	-	20,733,749
Quoted outside Malaysia	31 December 2023	3,173,151	-	-	3,173,151
Unquoted in Malaysia	31 December 2023	-	761,857	74,508	836,365
Unquoted outside Malaysia	31 December 2023	-	137,065	-	137,065
Debt securities:					
Quoted in Malaysia	31 December 2023	827	-	-	827
Quoted outside Malaysia	31 December 2023	294,589	-	-	294,589
Unquoted in Malaysia	31 December 2023	-	3,829,394	-	3,829,394
Unquoted outside Malaysia	31 December 2023	-	144,055	-	144,055
Unit and property trust funds:					
Quoted in Malaysia	31 December 2023	492,701	-	-	492,701
Quoted outside Malaysia	31 December 2023	330,493	-	-	330,493
Unquoted in Malaysia	31 December 2023	-	211,702	-	211,702
Unquoted outside Malaysia	31 December 2023	-	2,332,063	173,719	2,505,782
Investment in subsidiary:					
Collective investment schemes					
Unquoted in Malaysia	31 December 2023	-	1,734,164	-	1,734,164

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

The following table provides the fair value measurement hierarchy of the Company's assets and liabilities (Cont'd.).

		Level 1	Level 2	Level 3	
			Valuation Techniques - Market Observable Inputs	Valuation Techniques - Unobservable Inputs	Total Fair Value
	Date of valuation	Quoted Market Price RM'000	RM'000	RM'000	RM'000
2023(Cont'd.)					
<u>(a) Assets measured at fair value:</u>					
<u>(Cont'd.)</u>					
<u>Financial assets: (Cont'd.)</u>					
<u>FVTPL financial assets (Note 7(b)):</u>					
<u>(Cont'd.):</u>					
<u>Designated upon initial recognition:</u>					
Malaysian government securities	31 December 2023	-	12,556,594	-	12,556,594
Debt securities:					
Unquoted in Malaysia	31 December 2023	-	32,704,668	-	32,704,668
Financial assets		<u>26,292,029</u>	<u>60,181,553</u>	<u>316,901</u>	<u>86,790,483</u>
<u>Derivatives (Note 12):</u>					
Currency swaps	31 December 2023	-	-	-	-
Bond Forward	31 December 2023	-	7,600	-	7,600
		<u>-</u>	<u>7,600</u>	<u>-</u>	<u>7,600</u>
<u>Non financial assets:</u>					
<u>Investment Properties (Note 5):</u>					
Commercial	16 November 2023	-	-	734,650	734,650
Residential	16 November 2023	-	-	235,000	235,000
Non financial assets		<u>-</u>	<u>-</u>	<u>969,650</u>	<u>969,650</u>
<u>(b) Liabilities measured at fair value:</u>					
<u>Financial liabilities</u>					
<u>Derivatives (Note 12):</u>					
Currency swaps	31 December 2023	-	29,558	-	29,558
Bond Forward	31 December 2023	-	2,863	-	2,863
		<u>-</u>	<u>32,421</u>	<u>-</u>	<u>32,421</u>

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

The following table provides the fair value measurement hierarchy of the Company's assets and liabilities (Cont'd.).

	Date of valuation	Level 1	Level 2	Level 3	Total Fair Value RM'000
		Quoted Market Price RM'000	Valuation Techniques - Market Observable Inputs RM'000	Valuation Techniques - Unobservable Inputs RM'000	
2022					
<u>(a) Assets measured at fair value:</u>					
Financial assets:					
<u>FVOCI financial assets (Note 7(a)):</u>					
Equity securities:					
Quoted in Malaysia					
- Kuala Lumpur Stock Exchange	31 December 2022	692,452	-	-	692,452
Quoted outside Malaysia					
- Singapore Exchange	31 December 2022	199,399	-	-	199,399
- Hong Kong Exchange	31 December 2022	284,003	-	-	284,003
Unquoted in Malaysia	31 December 2022	-	-	65,840	65,840
Malaysian government securities	31 December 2022	-	988,517	-	988,517
Debt securities:					
Unquoted in Malaysia	31 December 2022	-	4,359,041	-	4,359,041
<u>FVTPL financial assets (Note 7(b)):</u>					
<u>Mandatorily measured</u>					
Equity securities:					
Quoted in Malaysia					
Quoted in Malaysia	31 December 2022	20,600,687	-	-	20,600,687
Quoted outside Malaysia					
Quoted outside Malaysia	31 December 2022	3,510,190	-	-	3,510,190
Unquoted in Malaysia					
Unquoted in Malaysia	31 December 2022	-	565,599	71,568	637,167
Unquoted outside Malaysia					
Unquoted outside Malaysia	31 December 2022	-	128,885	-	128,885
Debt securities:					
Quoted in Malaysia					
Quoted in Malaysia	31 December 2022	769	-	-	769
Quoted outside Malaysia					
Quoted outside Malaysia	31 December 2022	271,132	-	-	271,132
Unquoted in Malaysia					
Unquoted in Malaysia	31 December 2022	-	3,168,684	-	3,168,684
Unquoted outside Malaysia					
Unquoted outside Malaysia	31 December 2022	-	122,243	-	122,243
Unit and property trust funds:					
Quoted in Malaysia					
Quoted in Malaysia	31 December 2022	436,564	-	-	436,564
Quoted outside Malaysia					
Quoted outside Malaysia	31 December 2022	322,638	-	-	322,638
Unquoted in Malaysia					
Unquoted in Malaysia	31 December 2022	-	195,149	-	195,149
Unquoted outside Malaysia					
Unquoted outside Malaysia	31 December 2022	-	1,398,369	87,060	1,485,429
Investment in subsidiary:					
Collective investment schemes					
Unquoted in Malaysia	31 December 2022	-	1,616,831	-	1,616,831

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

The following table provides the fair value measurement hierarchy of the Company's assets and liabilities (Cont'd.).

	Date of valuation	Level 1	Level 2	Level 3	Total Fair Value RM'000
		Quoted Market Price RM'000	Valuation Techniques - Market Observable Inputs RM'000	Valuation Techniques - Unobservable Inputs RM'000	
2022 (Cont'd.)					
<u>(a) Assets measured at fair value:</u>					
<u>(Cont'd.)</u>					
<u>Financial assets: (Cont'd.)</u>					
<u>FVTPL financial assets (Note 7(b)):</u>					
<u>(Cont'd.):</u>					
<u>Designated upon initial recognition:</u>					
Malaysian government securities	31 December 2022	-	10,354,186	-	10,354,186
Debt securities:					
Unquoted in Malaysia	31 December 2022	-	30,503,904	29,400	30,533,304
Financial assets		<u>26,317,834</u>	<u>53,401,408</u>	<u>253,868</u>	<u>79,973,110</u>
<u>Derivatives (Note 12):</u>					
Currency swaps	31 December 2022	-	315	-	315
Interest rate swaps	31 December 2022	-	852	-	852
		<u>-</u>	<u>1,167</u>	<u>-</u>	<u>1,167</u>
<u>Non financial assets:</u>					
<u>Investment Properties (Note 5):</u>					
Commercial	16 November 2022			744,500	744,500
Residential	16 November 2022			232,000	232,000
		<u>-</u>	<u>-</u>	<u>976,500</u>	<u>976,500</u>
<u>Non-current assets held-for-sale (Note 6):</u>					
Commercial	16 November 2022	-	-	238,000	238,000
		<u>-</u>	<u>-</u>	<u>238,000</u>	<u>238,000</u>
<u>(b) Liabilities measured at fair value:</u>					
<u>Financial liabilities</u>					
<u>Derivatives (Note 12):</u>					
Currency swaps	31 December 2022	-	4,492	-	4,492
Bond Forward	31 December 2022	-	15,650	-	15,650
Forward Foreign Exchange	31 December 2022	66	-	-	66
		<u>66</u>	<u>20,142</u>	<u>-</u>	<u>20,208</u>

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

(i) Information about significant unobservable inputs used in Level 3 fair value measurements:

The following table shows the information about fair value measurements using significant unobservable inputs (Level 3):

Description	Fair value as at 31 December 2023 RM'000	Valuation techniques	Unobservable inputs	Range (weighted average)
<u>Investment properties</u>				
Commercial properties	545,000	Income approach	Estimated Value p.s.f	1,200
Commercial properties	189,650	Comparison approach	Estimated Value p.s.f	RM38 - RM1,250
Residential properties	228,000	Comparison approach	Estimated Value p.s.f	RM670-RM737
Residential properties	7,000	Comparison approach	Estimated Value p.s.f	RM40
<u>FVOCI financial assets</u>				
Unquoted equities	68,674	Adjusted net asset value ⁽¹⁾	Net tangible assets	not applicable
<u>FVTPL financial assets</u>				
Unquoted equities	74,508	Adjusted net asset value ⁽¹⁾	Net tangible assets	not applicable
Private equity fund	173,719	Adjusted net asset value ⁽¹⁾	Net tangible assets	not applicable

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

(i) Information about significant unobservable inputs used in Level 3 fair value measurements (Cont'd.):

The following table shows the information about fair value measurements using significant unobservable inputs (Level 3) (Cont'd.):

Description	Fair value as at		Valuation techniques	Unobservable inputs	Range (weighted average)
	31 December 2022	RM'000			
<u>Investment properties</u>					
Commercial properties	545,000		Income approach	Estimated Value p.s.f	RM1,196
Commercial properties	199,500		Comparison approach	Estimated Value p.s.f	RM33 - RM1,250
Residential properties	225,000		Comparison approach	Estimated Value p.s.f	RM648 - RM728
Residential properties	7,000		Comparison approach	Estimated Value p.s.f	RM40
<u>Non-current assets held-for-sale</u>					
Commercial properties	238,000		Income approach	Rental per square foot ("p.s.f.") per month Rental growth rate (upon Revisionary) Long-term vacancy rate Discount rate	RM2.50 - RM5.80 0.00% 12.50% 5.75% - 6.00%
<u>FVOCI financial assets</u>					
Unquoted equities	65,840		Adjusted net asset value ⁽¹⁾	Net tangible assets	not applicable
<u>FVTPL financial assets</u>					
Unquoted equities	71,568		Adjusted net asset value ⁽¹⁾	Net tangible assets	not applicable
Private equity fund	87,060		Adjusted net asset value ⁽¹⁾ Expected future recovery value ⁽²⁾	Net tangible assets Discounted net cash flows and projected disposal price of securities	not applicable not applicable
Unquoted debt securities	29,400				not applicable

⁽¹⁾ These investments are valued using adjusted net asset value. The net asset value of these investments as at the reporting period is an unobservable input as it is not published. Accordingly, these investments are classified as Level 3 investments within the fair value hierarchy. A reasonable change to the significant unobservable inputs is not expected to have material impact to the total equity of the Company.

⁽²⁾ These investments are valued using expected future recovery value of the securities. The discounted net cash flows and projected disposal price of securities as at the reporting period are an unobservable input as they are not published. Accordingly, these investments are classified as Level 3 investments within the fair value hierarchy. A reasonable change to the significant unobservable inputs is not expected to have material impact to the total equity of the Company.

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

(ii) Movements in level 3 assets and liabilities measured at fair value:

The following tables present the reconciliation for all assets measured at fair value based on significant unobservable inputs (Level 3):

Fair value measurements using significant unobservable inputs (Level 3)

	FVTPL					Total
	Financial assets	Financial assets	Private equities	Financial assets	Non-current assets	
	Unquoted equities	Unquoted equities	Unquoted debt securities	Investment properties	held-for-sale	
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
31 December 2023						
Opening balance	65,840	71,568	29,400	976,500	238,000	1,468,368
Total gain for the year:						
Changes in fair value						
- Included in statement of profit or loss	-	2,940	-	(9,709)	-	651
- Included in other comprehensive income	2,834	-	-	-	-	2,834
Addition for the year:						
Additions	-	-	-	2,859	-	87,587
Transfer from property and equipment	-	-	-	-	-	-
Transfer from investment properties	-	-	-	-	-	-
Disposal for the year:						
Disposals	-	(5,489)	(29,400)	-	(238,000)	(272,889)
Transfer to non-current assets held-for-sale	-	-	-	-	-	-
Transfer from Level 2	-	-	-	-	-	-
Closing balance	68,674	74,508	173,719	969,650	-	1,286,551

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

(ii) Movements in level 3 assets and liabilities measured at fair value (Cont'd.):

The following tables present the reconciliation for all assets measured at fair value based on significant unobservable inputs (Level 3):

	Fair value measurements using significant unobservable inputs (Level 3)						
	FVOCI	FVTPL				Non-current assets held-for-sale	Total
	Financial assets Unquoted	Financial assets Private equities	Financial assets	Unquoted debt securities	Investment properties		
RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	
31 December 2022							
Opening balance	75,271	75,465	41,134	-	1,214,270	-	1,406,140
Total gain for the year:							
Changes in fair value							
- Included in statement of profit or loss	-	(3,897)	5,638	-	(1,891)	-	(150)
- Included in other comprehensive income	(9,431)	-	-	-	-	-	(9,431)
Addition for the year:							
Additions	-	-	54,170	-	2,096	-	56,266
Transfer from property and equipment	-	-	-	-	25	-	25
Transfer from investment properties	-	-	-	-	-	238,000	238,000
Disposal for the year:							
Disposals	-	-	(13,882)	-	-	-	(13,882)
Transfer to non-current assets held-for-sale	-	-	-	-	(238,000)	-	(238,000)
Transfer from Level 2	-	-	-	29,400	-	-	29,400
Closing balance	65,840	71,568	87,060	29,400	976,500	238,000	1,468,368

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30. FAIR VALUES OF ASSETS AND LIABILITIES (CONT'D.)

Fair value Hierarchy

The Company classifies fair value measurement using a fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy has the following levels:

- Level 1 Assets/liabilities are those of which market values are determined in whole or in part by reference to published quotes in an active market. A financial instrument is regarded as quoted in an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those process represent actual and regularly occurring market transactions on an arm's length basis.
- Level 2 Assets/liabilities are those of which market values are measured using a valuation technique based on assumptions that are supported by prices from observable current market transactions. These type of assets/liabilities includes assets/liabilities of which pricing is obtained via pricing services but where prices have not been determined in an active market, financial assets/financial liabilities with fair values based on broker quotes, investments in private equity funds with fair values obtained from counterparties and assets/liabilities that are valued using the Company's own model whereby the majority of assumptions are market observable.
- Level 3 Assets/liabilities are those of which market values are measured using a valuation technique based on assumptions formed from unobservable inputs. Unobservable inputs are inputs not supported by market data, but which are set on the basis that they represent what is reasonable given the prevailing market conditions.

There have been no transfers of assets between Level 1 and Level 2 of the fair value hierarchy during the financial years ended 31 December 2023 and 31 December 2022.

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31. REGULATORY CAPITAL REQUIREMENT

The capital structure of the Company as at 31 December 2023, as prescribed under the RBC Framework is provided below:

	2023	2022
	RM'000	RM'000
Eligible Tier 1 Capital		
Share capital (paid-up)	100,000	100,000
Reserves, including retained earnings	<u>20,081,487</u>	<u>20,363,699</u>
	<u>20,181,487</u>	<u>20,463,699</u>
Tier 2 Capital		
Eligible reserves	<u>71,546</u>	<u>(48,024)</u>
Deductions: Intangible assets & deferred tax assets	<u>188,552</u>	<u>203,463</u>
Total Capital Available	<u>20,064,481</u>	<u>20,212,212</u>

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32. INSURANCE FUNDS

The Company's activities are organised by funds and segregated into Life Insurance (including Unit-Linked business) and Shareholder's Funds in accordance with the Financial Services Act, 2013. The Statement of Profit or Loss and Statement of Financial Position by funds are presented as follows:

Statement of Financial Position by Funds
As at 31 December 2023

	Shareholder's Fund		Life Insurance Fund		Elimination*		Total	
	2023	2022	2023	2022	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Assets								
Financial investments	2,185,058	2,142,615	84,605,425	77,830,495	-	-	86,790,483	79,973,110
Reinsurance contract assets	-	-	145,603	272,664	-	-	145,603	272,664
Insurance contract assets	-	-	16,456	7,711	-	-	16,456	7,711
Other assets	36,481	45,287	5,933,374	7,121,873	(1,206,009)	(22,732)	4,763,846	7,144,428
	2,221,539	2,187,902	90,700,858	85,232,743	(1,206,009)	(22,732)	91,716,388	87,397,913
Equity, Policyholders' Fund and Liabilities								
Total Equity	1,341,074	2,199,349	846,970	(271,836)	-	-	2,188,044	1,927,513
Insurance contract liabilities	-	-	86,798,091	83,226,767	-	-	86,798,091	83,226,767
Reinsurance contract liabilities	-	-	242,711	231,853	-	-	242,711	231,853
Other liabilities	880,465	(11,447)	2,813,086	2,045,959	(1,206,009)	(22,732)	2,487,542	2,011,780
Total Policyholders' Fund and Liabilities	880,465	(11,447)	89,853,888	85,504,579	(1,206,009)	(22,732)	89,528,344	85,470,400
	2,221,539	2,187,902	90,700,858	85,232,743	(1,206,009)	(22,732)	91,716,388	87,397,913

* Refers to elimination of Interfund balances.

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32. INSURANCE FUNDS (CONT'D.)

Statement of Profit or Loss by Funds
For the year ended 31 December 2023

	Shareholder's Fund		Life Insurance Fund		Total	
	2023	2022	2023	2022	2023	2022
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Insurance revenue	-	-	7,491,213	6,876,844	7,491,213	6,876,844
Insurance service expenses	-	-	(6,073,087)	(5,291,847)	(6,073,087)	(5,291,847)
Net expenses from reinsurance contracts held	-	-	(197,607)	(111,191)	(197,607)	(111,191)
Insurance service results	-	-	1,220,519	1,473,806	1,220,519	1,473,806
Investment income	107,555	101,439	3,417,409	3,299,593	3,524,964	3,401,032
Rental income	-	-	80,974	78,873	80,974	78,873
Gain on exchange differences	1,220	1,061	223,019	138,013	224,239	139,074
Gain/(loss) on sale of investments and changes in fair value	19,385	(13,544)	1,454,811	(2,763,027)	1,474,196	(2,776,571)
Decrease/(increase) in provision for impairment of assets	339	1,785	(31,193)	16,981	(30,854)	18,766
Net investment income	128,499	90,741	5,145,020	770,433	5,273,519	861,174
Finance expenses from insurance contracts issued	-	-	(5,024,020)	(946,435)	(5,024,020)	(946,435)
Finance income from reinsurance contracts held	-	-	(6,322)	7,349	(6,322)	7,349
Net insurance finance expenses	-	-	(5,030,342)	(939,086)	(5,030,342)	(939,086)
Net insurance and investment result	128,499	90,741	1,335,197	1,305,153	1,463,696	1,395,894
Other revenue	-	-	2,254	1,224	2,254	1,224
Other expenses	(1,933)	(1,906)	(12,268)	(18,257)	(14,201)	(20,163)
Other income and expenses	(1,933)	(1,906)	(10,014)	(17,033)	(11,947)	(18,339)
Profit before taxation	126,566	88,835	1,325,183	1,288,120	1,451,749	1,376,955
Taxation	(19,979)	(110,544)	(308,075)	(228,139)	(328,054)	(338,683)
Taxation of life insurance business	-	-	(6,347)	91,171	(6,347)	91,171
Taxation of the Company	(19,979)	(110,544)	(301,728)	(319,310)	(321,707)	(429,854)
Net profit for the year	106,587	(21,709)	1,017,108	1,059,981	1,123,695	1,038,272

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GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)

33. SIGNIFICANT EVENTS IN THE CURRENT REPORTING PERIOD

Great Eastern Life Assurance (Malaysia) Berhad ("GELM") and Great Eastern Takaful Berhad ("GETB") has on 2 October 2023 entered into an Implementation Agreement with AMAB Holdings Sdn Bhd ("AMAB") and MetLife International Holdings, LLC ("MetLife") in relation to the proposed disposal of their entire equity stake in AmMetLife Insurance Berhad ("AML") and AmMetLife Takaful Berhad ("AMT") to GELM and GETB, respectively, for RM1,121 million, subject to customary adjustment (the "Proposal"). Collectively, AMAB and MetLife jointly own 100% of both AML and AMT.

The Proposal is subject to, amongst others, the prior written approval of Bank Negara Malaysia and/or the Minister of Finance, and the Monetary Authority of Singapore. Upon receipt of the respective regulatory approvals and satisfaction of certain other conditions, AMAB, MetLife, GELM and GETB will execute the definitive agreements.

Upon completion of the Proposal, GELM will hold 100% of AML and GETB will hold 100% of AMT. In addition, the Proposal will see GELM, AML, GETB and AMT entering into an exclusive twenty-year bancassurance and bancatakaful agreements for the distribution of life insurance and family takaful products through the distribution network of Arab-Malaysia Merchant Bank Berhad ("AMMB") banking subsidiaries, AmBank (M) Berhad and AmBank Islamic Berhad, across Malaysia.



INDEPENDENT AUDITORS' REPORT
TO THE MEMBER OF GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(Incorporated in Malaysia)
Registration No. 198201013982 (93745-A)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Our opinion

In our opinion, the financial statements of Great Eastern Life Assurance (Malaysia) Berhad (“the Company”) give a true and fair view of the financial position of the Company as at 31 December 2023, and of its financial performance and its cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

What we have audited

We have audited the financial statements of the Company, which comprise the statement of financial position as at 31 December 2023, and the statement of profit or loss, statement of comprehensive income, statement of changes in equity and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policies, as set out on pages 31 to 217.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the “Auditors’ responsibilities for the audit of the financial statements” section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants (“By-Laws”) and the International Ethics Standards Board for Accountants’ International Code of Ethics for Professional Accountants (including International Independence Standards) (“IESBA Code”), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Information other than the financial statements and auditors’ report thereon

The Directors of the Company are responsible for the other information. The other information comprises the Directors’ Report, which we obtained prior to the date of this auditors’ report, and Annual Report, which is expected to be made available to us after that date. Other information does not include the financial statements of the Company and our auditors’ report thereon.



**INDEPENDENT AUDITORS' REPORT
TO THE MEMBER OF GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(CONTINUED)
(Incorporated in Malaysia)
Registration No. 198201013982 (93745-A)**

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Our opinion on the financial statements of the Company does not cover the other information and we do not and will not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information that we obtained prior to the date of this auditors' report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of the financial statements of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Company, the Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



INDEPENDENT AUDITORS' REPORT
TO THE MEMBER OF GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(CONTINUED)
(Incorporated in Malaysia)
Registration No. 198201013982 (93745-A)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- (a) Identify and assess the risks of material misstatement of the financial statements of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- (b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- (c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.
- (d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- (e) Evaluate the overall presentation, structure and content of the financial statements of the Company, including the disclosures, and whether the financial statements of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



INDEPENDENT AUDITORS' REPORT
TO THE MEMBER OF GREAT EASTERN LIFE ASSURANCE (MALAYSIA) BERHAD
(CONTINUED)
(Incorporated in Malaysia)
Registration No. 198201013982 (93745-A)

OTHER MATTERS

This report is made solely to the member of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.


PRICEWATERHOUSECOOPERS PLT
LLP0014401-LCA & AF 1146
Chartered Accountants


LIEW CHI MIN
03529/09/2024 J
Chartered Accountant

Kuala Lumpur
29 March 2024